

# Council Meeting

20 July 2022

**Time** 6.00 pm **Public Meeting?** YES **Type of meeting** Full Council

**Venue** Council Chamber - Civic Centre, St Peter's Square, Wolverhampton WV1 1SH

**Membership** (Quorum for this meeting is 15 Councillors)

**Mayor** Cllr Sandra Samuels OBE (Lab)

**Deputy Mayor** Cllr Dr Michael Hardacre (Lab)

## Labour

Cllr Obaida Ahmed  
Cllr Qaiser Azeem  
Cllr Mary Bateman  
Cllr Philip Bateman MBE  
Cllr Olivia Birch  
Cllr Dr Paul John Birch J.P.  
Cllr Greg Brackenridge  
Cllr Ian Brookfield  
Cllr Paula Brookfield  
Cllr Chris Burden  
Cllr Craig Collingswood  
Cllr Lovinyer Daley  
Cllr Claire Darke  
Cllr Jasbinder Dehar

Cllr Steve Evans  
Cllr Val Evans  
Cllr Bhupinder Gakhal  
Cllr Celia Hibbert  
Cllr Carol Hyatt  
Cllr Jasbir Jaspal  
Cllr Jaspreet Jaspal  
Cllr Milkinderpal Jaspal  
Cllr Rashpal Kaur  
Cllr Rupinderjit Kaur  
Cllr Linda Leach  
Cllr Asha Mattu  
Cllr Barbara McGarrity QN  
Cllr Louise Miles

Cllr Beverley Momenabadi  
Cllr Lynne Moran  
Cllr Anwen Muston  
Cllr Phil Page  
Cllr Rita Potter  
Cllr John Reynolds  
Cllr Susan Roberts MBE  
Cllr Zee Russell  
Cllr Stephen Simkins  
Cllr Clare Simm  
Cllr Tersaim Singh  
Cllr Paul Sweet  
Cllr Jacqueline Sweetman  
Cllr Gillian Wildman

## Conservative

Cllr Paul Appleby  
Cllr Simon Bennett  
Cllr Adam Collinge  
Cllr Jonathan Crofts  
Cllr Wendy Dalton  
Cllr Christopher Haynes  
Cllr Stephanie Haynes  
Cllr Sohail Khan  
Cllr Andrew McNeil  
Cllr Andrew Randle  
Cllr Mak Singh  
Cllr Paul Singh  
Cllr Udey Singh  
Cllr Wendy Thompson  
Cllr Ellis Turrell  
Cllr Jonathan Yardley

## Information for the Public

If you have any queries about this meeting, please contact the Democratic Services team:

**Contact** Jaswinder Kaur  
**Tel/Email** 01902 550320 or [jaswinder.kaur@wolverhampton.gov.uk](mailto:jaswinder.kaur@wolverhampton.gov.uk)  
**Address** Democratic Services, Civic Centre, 1st floor, St Peter's Square,  
Wolverhampton WV1 1RL

Copies of other agendas and reports are available from:

**Website** <http://wolverhampton.moderngov.co.uk>  
**Email** [democratic.services@wolverhampton.gov.uk](mailto:democratic.services@wolverhampton.gov.uk)  
**Tel** 01902 550320

Please take note of the protocol for filming, recording, and use of social media in meetings, copies of which are displayed in the meeting room.

---

# Agenda

*Item No.*     *Title*

## MEETING BUSINESS ITEMS

- 1            **Apologies for absence**
- 2            **Declarations of interest**
- 3            **Minutes of previous meeting** (Pages 5 - 10)  
[To receive minutes of the previous meeting held on 18 May 2022]
- 4            **Communications**  
[To receive the Mayor's announcements]

## DECISION ITEMS

- 5            **Report of Leader of the Council**  
[To receive a report from the Leader of the Council]
- 6            **Capital Budget Outturn 2021-2022 including Quarter One Capital Budget Monitoring 2022-2023** (Pages 11 - 50)  
[To approve the capital budget outturn 2021-2022 including quarter one capital monitoring 2022-2023]
- 7            **Treasury Management - Annual Report 2021-2022 and Activity Monitoring Quarter One 2022-2023** (Pages 51 - 80)  
[To approve the Treasury Management - Annual Report 2021-2022 and Activity Monitoring Quarter One 2022-2023]
- 8            **Select Committee - The Wolverhampton Pound** (Pages 81 - 130)  
[To consider the Select Committee Report in relation to The Wolverhampton Pound: Procurement, Contract Management and Commissioning]
- 9            **Inspection of Local Authority Children's Services, City of Wolverhampton Council** (Pages 131 - 152)  
[To present the outcome of the recent Ofsted Inspection of Children's Services and detail actions required for improvement]
- 10           **Changes to the Constitution** (Pages 153 - 188)  
[To approve changes to the Constitution]
- 11           **In Year Appointments for the 2022-2023 Municipal Year** (Pages 189 - 192)  
[To approve In Year Appointments for the 2022-2023 Municipal Year]
- 12           **Motions on Notice** (Pages 193 - 196)  
[That Council consider the motions received by Councillor Phil Bateman MBE, Councillor Simon Bennett, Councillor Ellis Turrell and Councillor Wendy Thompson]

- 13      **Written Questions by Councillors** (Pages 197 - 200)  
[That the Cabinet Members respond to questions received]

|  |   |
|--|---|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Annual Meeting of the<br/>Council</b><br>Minutes - 18 May 2022 |
|--|---|

## Attendance

**Retiring Mayor** Cllr Greg Brackenridge (Lab)  
**Retiring** Cllr Sandra Samuels OBE (Lab)  
**Deputy Mayor**

## Labour

|                              |                           |                          |
|------------------------------|---------------------------|--------------------------|
| Cllr Obaida Ahmed            | Cllr Val Evans            | Cllr Beverley Momenabadi |
| Cllr Qaiser Azeem            | Cllr Bhupinder Gakhal     | Cllr Lynne Moran         |
| Cllr Mary Bateman            | Cllr Dr Michael Hardacre  | Cllr Anwen Muston        |
| Cllr Philip Bateman MBE      | Cllr Celia Hibbert        | Cllr Phil Page           |
| Cllr Olivia Birch            | Cllr Carol Hyatt          | Cllr Rita Potter         |
| Cllr Dr Paul John Birch J.P. | Cllr Jasbir Jaspal        | Cllr John Reynolds       |
| Cllr Ian Brookfield          | Cllr Jaspreet Jaspal      | Cllr Zee Russell         |
| Cllr Paula Brookfield        | Cllr Milkinderpal Jaspal  | Cllr Stephen Simkins     |
| Cllr Chris Burden            | Cllr Rashpal Kaur         | Cllr Clare Simm          |
| Cllr Craig Collingswood      | Cllr Rupinderjit Kaur     | Cllr Tersaim Singh       |
| Cllr Lovinyer Daley          | Cllr Linda Leach          | Cllr Paul Sweet          |
| Cllr Claire Darke            | Cllr Asha Mattu           | Cllr Jacqueline Sweetman |
| Cllr Jasbinder Dehar         | Cllr Barbara McGarrity QN | Cllr Gillian Wildman     |
| Cllr Steve Evans             | Cllr Louise Miles         |                          |

## Conservative

|                         |                       |
|-------------------------|-----------------------|
| Cllr Simon Bennett      | Cllr Andrew Randle    |
| Cllr Adam Collinge      | Cllr Mak Singh        |
| Cllr Jonathan Crofts    | Cllr Paul Singh       |
| Cllr Wendy Dalton       | Cllr Udey Singh       |
| Cllr Christopher Haynes | Cllr Wendy Thompson   |
| Cllr Sohail Khan        | Cllr Ellis Turrell    |
| Cllr Andrew McNeil      | Cllr Jonathan Yardley |

## Employees

|                |                         |
|----------------|-------------------------|
| Tim Johnson    | Chief Executive         |
| David Pattison | Chief Operating Officer |

---

The proceedings opened with Prayers

---

*Item No.*     *Title*

**1        Apologies for absence**

Apologies for absence were received from Councillors Paul Appleby, Stephanie Haynes and Susan Roberts.

**2        Declarations of interest**

There were no declarations of interest submitted.

**3        Minutes of previous meeting**

The retiring Mayor proposed, the retiring Deputy Mayor seconded, and it was resolved:

That the minutes of the previous meeting, held on 6 April 2022, be agreed as a correct record and signed accordingly by the retiring Mayor.

**4        To elect a Mayor**

It was proposed by Councillor Jacqueline Sweetman, seconded by Councillor Asha Mattu that Councillor Sandra Samuels OBE be elected as Mayor of the Council for the ensuing year.

Resolved:

That Councillor Sandra Samuels OBE be elected as Mayor for the 2022-2023 Municipal Year, having made the declaration of office prescribed by the Local Government Act 1972 (as amended) and having been invested with the Mayor's Chain of Office and Robe.

**5        To appoint a Deputy Mayor**

It was proposed by Councillor John Reynolds, seconded by Councillor Phil Bateman that Councillor Dr Michael Hardacre be appointed as Deputy Mayor of the Council for the ensuing year.

Resolved:

That Councillor Dr Michael Hardacre be elected as Deputy Mayor for the 2022-2023 Municipal Year having made the declaration of office prescribed by the Local Government Act 1972 (as amended) and having been invested with the Deputy Mayor's Chain of Office and Robe.

**6        To pass a vote of thanks to the retiring Mayor and Mayoress**

A vote of thanks for the retiring Mayor, Councillor Greg Brackenridge and retiring Mayoress, Mrs Sureena Brackenridge, was moved by Councillor Phil Bateman and seconded by Councillor Udey Singh.

The Mayor presented the retiring Mayor, Councillor Greg Brackenridge and retiring Mayoress, Mrs Sureena Brackenridge with their medallions of office and resolution of thanks. Councillor Greg Brackenridge responded to the vote of thanks.

Resolved:

That the Council expresses to Councillor Greg Brackenridge and Mrs Sureena Brackenridge its appreciation of the service they have rendered to the Council during their term of office.

## 7 To receive a return of the Councillors elected on 5 May 2022

The Monitoring Officer, David Pattison, reported the name of the Councillor elected to office on the 7 April (by election) as follows:

| Ward      | Name                      | Party  |
|-----------|---------------------------|--------|
| East Park | Councillor Lovinyer Daley | Labour |

The Monitoring Officer, David Pattison, reported the names of the Councillors elected to office on the 5 May 2022 as follows:

| Ward                        | Name                                    | Party                  |
|-----------------------------|---|------------------------|
| Bilston East                | Councillor Stephen Simkins              | Labour and Cooperative |
| Bilston North               | Councillor Philip Henry Page            | Labour                 |
| Blakenhall                  | Councillor Jasbinder Kaur Dehar         | Labour and Cooperative |
| Bushbury North              | Councillor Simon Anthony Austin Bennett | Conservative           |
| Bushbury South and Low Hill | Councillor Paul David Sweet             | Labour                 |
| East Park                   | Councillor Louise Margaret Miles        | Labour                 |
| Ettingshall                 | Councillor Beverley Momenabadi          | Labour and Cooperative |
| Fallings Park               | Councillor Steven Wayne Evans           | Labour                 |
| Graiseley                   | Councillor Asha Masih Mattu             | Labour and Cooperative |
| Heath Town                  | Councillor Jaspreet Kaur Jaspal         | Labour                 |
| Merry Hill                  | Councillor Carol Lesley Hyatt           | Labour and Cooperative |
| Oxley                       | Councillor Sue Roberts                  | Labour                 |
| Park                        | Councillor Craig John Collingswood      | Labour                 |
| Penn                        | Councillor Celia Hibbert                | Labour and Cooperative |
| Spring Vale                 | Councillor Barbara McGarrity            | Labour and Cooperative |
| St Peters                   | Councillor Obaida Parveen Ahmed         | Labour                 |
| Tettenhall Regis            | Councillor Sohail Khan                  | Conservative           |
| Tettenhall Wightwick        | Councillor Jonathan Mark Crofts         | Conservative           |
| Wednesfield North           | Councillor Mary Bateman                 | Labour                 |
| Wednesfield South           | Councillor Greg Brackenridge            | Labour                 |

Resolved:

That the return of Councillors elected on 7 April and 5 May 2022 be noted.

8 **Welcome new Councillors and to move the vote of thanks to former Councillors**

The Mayor welcomed new Councillors to the Council and expressed the Council's appreciation of the service provided by former Councillors.

Resolved:

That the Council place on record its appreciation of the valuable service rendered to the City by former Councillors Alan Butt and Keith Inston.

9 **Communications**

**1. Her Majesty the Queens' Platinum Jubilee Beacon Lighting**

The Mayor was delighted to report the city were hosting a special event to mark the Platinum Jubilee on Thursday 2 June. As darkness falls at 21:45, a beacon would be lit in St Peters Square. This forms part of the global event to celebrate the Jubilee, to light up the Commonwealth. The Mayor encouraged everyone to join her for this momentous occasion.

The Mayor added a Platinum Jubilee Portrait competition was also being held which was open to all age groups with fabulous prizes to be won and encouraged all budding artists to enter.

**2. Armed Forces Day**

The Mayor reported Armed Forces Week 2022 would begin with a short flag raising ceremony on Monday 20 June at 11 am at the flagpole on the piazza.

The Armed Forces Day Celebration Event would take place at West Park between 12noon and 16:30 on Saturday 25 June. The celebration was free to enter and would give everyone an opportunity to say thank you for all our armed forces do for our city and the country.

**3. Falklands War Memorial Service**

The Mayor reported this year marked the 40<sup>th</sup> anniversary of the Falklands War and the Royal British Legion were holding a special service of Remembrance at the Cenotaph in St.Peters Square, on Wednesday 15 June at 11 am. The Mayor encouraged all to attend to remember the fallen of a conflict which was still fresh in the minds of many.

**4. Civic Sunday**

The Mayor reported the annual Civic Sunday service would take place on Sunday 18 September at the Collegiate Church of St Peter Square. Civic Sunday was an important occasion in the city's Civic calendar. An invitation would be issued to all in due course.



**5. Goodbye and Thank You**

The Mayor reported that Civic Support Manager, Anita Cund had decided to move on to pastures new after almost 30 years with the Council. She thanked Anita for her service to this Council and wished her the very best of luck in her new role at Oakengates Town Council.

**6. Councillor Paul Appleby**

The Mayor was delighted to congratulate Councillor Paul Appleby and his wife Becky on their wedding.

Resolved:

That the Mayor's Communications be noted.

10

**Constitution Review**

Councillor Paula Brookfield, presented a report on Constitution Review for approval. The report recommended that the names and remits of scrutiny panels be amended, the purpose of this was to strengthen the scrutiny function and ensure the titles of Scrutiny Panels and remits interlink to Our City: Our Plan.

Councillor Paula Brookfield, proposed the recommendations and Councillor John Reynolds seconded the recommendations.

Resolved:

1. That the amendments to the Constitution be approved.
2. That the Monitoring Officer be authorised to implement the changes.

11

**Political balance, appointment of the Cabinet, appointments to Scrutiny and Regulatory and other Committees, and appointments to outside bodies for 2022- 2023**

The Leader of the Council, Councillor Ian Brookfield presented a report (report and appendices one to six were tabled) on the appointment of the Cabinet and Cabinet Panels, the Scrutiny Board and Scrutiny Panels, Regulatory and other Committees, and representation on Joint Authorities/Committees and outside bodies.

The Leader of the Council, Councillor Ian Brookfield proposed the recommendations and Councillor Milkinder Jaspal seconded the recommendations.

Resolved:

1. That the political composition of the Council, and how this is applied to appointments to Council bodies, in accordance with the political balance model set out in Appendix 1 to the report be approved.
2. That the appointment, by the Leader of the Council, of Councillors to the Cabinet, the specified lead Cabinet Member roles and Cabinet Panels set out in Appendix 2 be noted.

3. That the appointment of Councillors to the Scrutiny Board, and Scrutiny Panels, including Chairs and Vice-chairs, as set out in Appendix 3 to the report be approved.
4. That the appointment of Councillors to Regulatory, Oversight and other Committees and advisory groups, including Chairs and Vice-Chairs, as set out in Appendix 4 to the report be approved.
5. That the appointments to Joint Authorities/Committees and Outside Bodies, as set out in Appendices 5 and 6 to the report, including lead, substitute lead and voting Councillors be approved.

|  |   |
|--|---|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Meeting of the City Council</b><br><b>20 July 2022</b> |
|--|---|

|  |   |  |
|--|---|--|
| <b>Report title</b>                            | Capital Budget Outturn 2021-2022 and Quarter One Capital Monitoring 2022-2023 |  |
| <b>Referring body</b>                          | Cabinet, 6 July 2022  |  |
| <b>Councillor to present report</b>            | Councillor Obaida Ahmed   |  |
| <b>Wards affected</b>                          | All Wards   |  |
| <b>Cabinet Member with lead responsibility</b> | Councillor Obaida Ahmed, Resources and Digital City                           |  |
| <b>Accountable director</b>                    | Tim Johnson, Chief Executive  |  |
| <b>Originating service</b>                     | Strategic Finance   |  |
| <b>Accountable employee</b>                    | Claire Nye<br>Tel<br>Email  | Director of Finance<br>01902 550478<br>Claire.Nye@wolverhampton.gov.uk |
| <b>Report has been considered by</b>           | Cabinet   | 6 July 2022  |

---

**Recommendation for decision:**

The Council is recommended to:

1. Approve the revised, medium term General Fund capital programme of £367.8 million, a net increase of £152,000 from the previously approved programme, and the change in associated resources.

## **1.0 Purpose**

- 1.1 To provide Council with an update on the outturn position for 2021-2022 and update on the 2022-2023 financial performance of the General Fund and Housing Revenue Account (HRA) capital programmes whilst also providing a revised forecast for 2022-2023 to 2026-2027 as at quarter one of 2022-2023.
- 1.2 To recommend revisions to the current approved capital programmes covering the period 2022-2023 to 2026-2027.

## **2.0 Background**

- 2.1 On 6 July 2022 Cabinet considered a report on 'Capital Budget Outturn 2021-2022 and Quarter One Capital Monitoring 2022-2023'.
- 2.2 Copies of the report have been supplied to Councillors and can also be accessed online on the Council's website [here](#).

Councillors are asked to refer to the report when considering recommendations from Cabinet.

- 2.3 Cabinet recommended to Council that it approves:

1. The revised, medium term General Fund capital programme of £367.8 million, a net increase of £152,000 from the previously approved programme, and the change in associated resources.

## **3.0 Financial implications**

- 3.1 The financial implications are detailed in the Cabinet report of 6 July 2022.

## **4.0 Legal implications**

- 4.1 The legal implications are detailed in the Cabinet report of 6 July 2022.

## **5.0 Equalities implications**

- 5.1 The equalities implications are detailed in the Cabinet report of 6 July 2022.

## **6.0 All other Implications**

- 6.1 All other implications are detailed in the Cabinet report of 6 July 2022.

## **7.0 Schedule of background papers**

- 7.1 Cabinet report of 6 July 2022 - [Capital Budget Outturn 2021-2022 and Quarter One Capital Monitoring 2022-2023](#)

|  |                                      |
|--|--------------------------------------|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Cabinet</b><br><b>6 July 2022</b> |
|--|--------------------------------------|

|  |   |  |
|--|---|--|
| <b>Report title</b>                            | Capital Budget Outturn 2021-2022 and Quarter One Capital Monitoring 2022-2023 |  |
| <b>Decision designation</b>                    | RED   |  |
| <b>Cabinet member with lead responsibility</b> | Councillor Obaida Ahmed<br>Resources and Digital City                         |  |
| <b>Key decision</b>                            | Yes   |  |
| <b>In forward plan</b>                         | Yes   |  |
| <b>Wards affected</b>                          | All Wards   |  |
| <b>Accountable Director</b>                    | Tim Johnson, Chief Executive  |  |
| <b>Originating service</b>                     | Strategic Finance   |  |
| <b>Accountable employee</b>                    | Claire Nye<br>Tel<br>Email  | Director of Finance<br>01902 550478<br>Claire.Nye@wolverhampton.gov.uk |
| <b>Report to be/has been considered by</b>     | Strategic Executive Board<br>Council  | 21 June 2022<br>20 July 2022   |

---

### Recommendations for decision:

The Cabinet recommend that Council approve:

1. The revised, medium term General Fund capital programme of £367.8 million, a net increase of £152,000 from the previously approved programme, and the change in associated resources.

That Cabinet is recommended to:

1. Approve the virements for the General Fund capital programme detailed at Appendix 4 to the report for;
  - i. existing projects totalling £4.2 million;
  - ii. new projects totalling £1.2 million.
2. Approve the virements for the Housing Revenue Account (HRA) capital programme detailed at Appendix 4 to the report for;
  - i. existing projects totalling £14.6 million;

- ii. new projects totalling £500,000.
3. Delegate authority to the Deputy Director of Assets to approve virements from the Provision for future programmes budget within the Corporate Asset Management capital programme to individual schemes in order that corporate priorities can be addressed in an agile and timely manner.

**Recommendation for noting:**

The Cabinet is asked to note:

1. That there are two new projects which are subject to separate detailed project reports also on today's agenda to Cabinet (Resources) Panel meeting. The inclusion of these projects is for budget approval purpose and is on the assumption that the approval to progress with these projects is given. As the progression is dependent on this decision, if the projects are not approved, the capital programme will be reduced accordingly. The name of these projects are;
  - Children's Residential Homes;
  - Noose Lane to School Street Active Travel Route.

## **1.0 Purpose**

- 1.1 To provide Cabinet with an update on the outturn position for 2021-2022 and update on the 2022-2023 financial performance of the General Fund and HRA capital programmes whilst also providing a revised forecast for 2022-2023 to 2026-2027, as at quarter one of 2022-2023.
- 1.2 To recommend revisions to the current approved capital programmes covering the period 2022-2023 to 2026-2027.

## **2.0 Executive summary**

- 2.1 The capital programme underpins Our City, Our Plan which was approved by Full Council on 2 March 2022. The plan incorporates key policy areas into a refreshed narrative and updated structure which has a focus on delivery and performance. The plan also aligns with the key priorities and objectives identified by the Relighting Our City Recovery framework.
- 2.2 The plan continues to identify an overarching ambition that 'Wulfrunians will live longer, healthier lives' delivered through six Council Plan priorities:
  - Strong families where children grow up well and achieve their full potential
  - Fulfilled lives with quality care for those that need it
  - Healthy, inclusive communities
  - Good homes in well connected neighbourhoods
  - More local people into good jobs and training
  - Thriving economy in all parts of the city
- 2.3 The Relighting Our City recovery framework identified three cross cutting principles which are now been taken forward and incorporated into the refreshed plan. These are:
  - Climate Conscious
  - Driven by Digital
  - Fair and Equal
- 2.4 The capital programme includes significant investment programmes that endeavour to create an environment where new and existing business thrive, people can develop the skills they need to secure jobs and create neighbourhoods in which people are proud to live.
- 2.5 The capital programme also reflects the priorities of the Strategic Asset Management Plan. Individual capital project delivery milestones are set and financial analysis is undertaken over the lifecycle of each project, by project managers in conjunction with Strategic Finance, and is captured in the Council's project management system. Regular project delivery updates are provided through the relevant governance structures (including Project Assurance Group where appropriate) enabling robust governance and

challenge. In addition to this, a Capital Projects Member Reference Group provides enhanced project governance and challenge.

- 2.6 Inflation has been at the highest it has been for four decades and there is considerable uncertainty and risk of inflationary pressures across the capital programme, increases in the cost of materials are already being realised. In addition to inflation risks, there are also supply chain delays, which could impact completion dates on projects and result in further cost pressures. The Council continues to assess the potential implications on its wider capital programme in terms of delivery timescales and increases in costs. Project contingency budgets are viewed in light of these pressures in order to mitigate against such cost increases, however these are unprecedented market conditions and the ongoing risk should be noted. The capital programme makes a significant contribution to the shaping of the City and on the economy of the City and therefore will contribute to the Council's plans for Our City, Our Plan.
- 2.7 On 2 March 2022, Council approved a General Fund capital programme totalling £346.1 million for the period 2021-2022 to 2026-2027. Since then, further reports submitted to Councillors have been approved to increase this amount by £21.6 million to £367.7 million, funded from a mixture of internal and external resources. Full details can be found in Appendix 1 and are summarised below:
- £18.0 million for Oxley Health and Wellbeing facility and Residential Accommodation, funded by internal and external resources;
  - £3.1 million for the Education School Capital Programme, fully funded by grant from the Department for Education (DfE);
  - £500,000 for the WM5G project, fully funded from the Towns Fund grant allocation.
- 2.8 In addition to this, reallocation of resources totalling £4.5 million from the Corporate Provision for Future Programmes budget to various individual projects has been approved, details of which can be found in Appendix 2 to the report and are summarised below:
- £4.5 million to facilitate works required within the Corporate Asset Management capital programme in order that corporate priorities are addressed and met in an agile and timely manner;
  - £40,000 to fund the installation and purchase of audio-visual equipment and conference microphone system.
- 2.9 This report considers further specific changes to budgets. A full list of the proposed capital programme can be found in Appendix 1 to the report.
- 2.10 Table 1 shows the approved General Fund capital programme budget compared with that proposed, along with the resources identified to finance the proposed change.



**Table 1: Summary of the General Fund capital programme**

| General Fund capital programme | 2021 - 2022     | 2022 - 2023    | 2023 - 2024   | 2024 - 2025   | 2025 - 2026  | 2026 - 2027  | Total          |
|--------------------------------|-----------------|----------------|---------------|---------------|--------------|--------------|----------------|
|                                | £000            | £000           | £000          | £000          | £000         | £000         | £000           |
| <b>Budget</b>                  |                 |                |               |               |              |              |                |
| <b>Approved</b>                | 100,495         | 143,369        | 69,018        | 43,189        | 6,810        | 4,811        | <b>367,692</b> |
| <b>Variations</b>              |                 |                |               |               |              |              |                |
| New projects                   | -               | 2,843          | 1,405         | -             | -            | -            | <b>4,248</b>   |
| Existing projects              | (17,969)        | (10,119)       | 12,673        | 6,319         | 3,000        | 2,000        | <b>(4,096)</b> |
|                                | <b>(17,969)</b> | <b>(7,276)</b> | <b>14,078</b> | <b>6,319</b>  | <b>3,000</b> | <b>2,000</b> | <b>152</b>     |
| <b>Projected</b>               | <b>82,526</b>   | <b>136,093</b> | <b>83,096</b> | <b>49,508</b> | <b>9,810</b> | <b>6,811</b> | <b>367,844</b> |
| <b>Financing</b>               |                 |                |               |               |              |              |                |
| <b>Approved</b>                |                 |                |               |               |              |              |                |
| Internal resources             | 64,810          | 65,284         | 33,109        | 27,682        | 2,053        | 54           | <b>192,992</b> |
| External resources             | 35,685          | 78,085         | 35,909        | 15,507        | 4,757        | 4,757        | <b>174,700</b> |
|                                | <b>100,495</b>  | <b>143,369</b> | <b>69,018</b> | <b>43,189</b> | <b>6,810</b> | <b>4,811</b> | <b>367,692</b> |
| <b>Variations</b>              |                 |                |               |               |              |              |                |
| Internal resources             | (10,867)        | (664)          | (3,121)       | 6,271         | 3,000        | 2,000        | <b>(3,381)</b> |
| External resources             | (7,102)         | (6,612)        | 17,199        | 48            | -            | -            | <b>3,533</b>   |
|                                | <b>(17,969)</b> | <b>(7,276)</b> | <b>14,078</b> | <b>6,319</b>  | <b>3,000</b> | <b>2,000</b> | <b>152</b>     |
| <b>Projected</b>               |                 |                |               |               |              |              |                |
| Internal resources             | 53,943          | 64,620         | 29,988        | 33,953        | 5,053        | 2,054        | <b>189,611</b> |
| External resources             | 28,583          | 71,473         | 53,108        | 15,555        | 4,757        | 4,757        | <b>178,233</b> |
| <b>Projected</b>               | <b>82,526</b>   | <b>136,093</b> | <b>83,096</b> | <b>49,508</b> | <b>9,810</b> | <b>6,811</b> | <b>367,844</b> |

2.11 This report recommends variations to the approved capital programme totalling a net increase of £152,000, which brings the total revised programme to £367.8 million.

2.12 Details of all projects that have contributed to the overall increase of £152,000 in the General Fund capital programme can be found in Appendices 1 and 2 to the report, however, the key projects are as follows;

- An increase totalling £3.0 million relating to the Noose Lane to School Street Active Travel Route project within the Active Travel capital programme (£1.9 million) and the Children's Residential Homes development project (£1.1 million), both subject to separate detailed project reports on today's agenda to the Cabinet (Resources) Panel. The inclusion of these projects is for budget approval purpose and is on the assumption that the approval to progress with the projects is given. If the projects are not approved, the capital programme will be reduced accordingly;
- There is an increase totalling £1.3 million relating to the Schools Improvements (£905,000) and Schools ICT and Equipment projects (£364,000) within the Education capital programme. These projects were fully funded from the Schools contributions received in 2021-2022;
- In addition to this, there is an increase of £314,000 relating to the i9 Office Development project, this reflects the developers cost of the lease of the site from the Council, funded through the payment of lease premium from ION.

- An increase of £266,000 relating to Interchange Phase 2 funded from contributions from the Midland Metro Alliance (MMA), in relation to Improvements to area outside i9.
- Finally, an increase totalling £250,000 is proposed within the Transportation capital programme relates to the A414 Cycle Corridor Wednesfield Phase 2 project, fully funded from the allocation of Highways Reserves;
- The increase in expenditure detailed above is offset in part by decrease of £5.0 million relating to the Transformational capitalisation projects 2021-2022. This is in accordance with the approved 2021-2022 Budget Strategy approved by Full Council in March 2021.

- 2.13 The outturn expenditure for 2021-2022 for existing projects totals £82.5 million. This represents 82.1% of the approved budget.
- 2.14 On 2 March 2022, Council approved a revised HRA capital programme totalling £457.6 million for the period 2021-2022 to 2026-2027.
- 2.15 Table 2 shows the approved HRA budget for information only as there are no proposed changes to the overall budget.

**Table 2: Summary of the HRA capital programme**

| Housing Revenue Account capital programme | 2021 - 2022   | 2022 - 2023   | 2023 - 2024   | 2024 - 2025   | 2025 - 2026    | 2026 - 2027    | Total          |
|---|---------------|---------------|---------------|---------------|----------------|----------------|----------------|
|   | £000          | £000          | £000          | £000          | £000           | £000           | £000           |
| <b>Budget</b>                             |               |               |               |               |                |                |                |
| <b>Approved</b>                           | 54,900        | 84,663        | 88,488        | 84,560        | 68,760         | 76,260         | <b>457,631</b> |
| <b>Variations</b>                         |               |               |               |               |                |                |                |
| New projects                              | -             | 500           | -             | -             | -              | -              | <b>500</b>     |
| Existing projects                         | 951           | 1,821         | 7,470         | 696           | (1,784)        | (9,654)        | <b>(500)</b>   |
|   | <b>951</b>    | <b>2,321</b>  | <b>7,470</b>  | <b>696</b>    | <b>(1,784)</b> | <b>(9,654)</b> | <b>-</b>       |
| <b>Projected</b>                          | <b>55,851</b> | <b>86,984</b> | <b>95,958</b> | <b>85,256</b> | <b>66,976</b>  | <b>66,606</b>  | <b>457,631</b> |
| <b>Financing</b>                          |               |               |               |               |                |                |                |
| <b>Approved</b>                           |               |               |               |               |                |                |                |
| Internal resources                        | 54,105        | 84,663        | 88,488        | 84,560        | 68,760         | 76,260         | <b>456,836</b> |
| External resources                        | 795           | -             | -             | -             | -              | -              | <b>795</b>     |
|   | <b>54,900</b> | <b>84,663</b> | <b>88,488</b> | <b>84,560</b> | <b>68,760</b>  | <b>76,260</b>  | <b>457,631</b> |
| <b>Variations</b>                         |               |               |               |               |                |                |                |
| Internal resources                        | 429           | 2,305         | 7,470         | 696           | (1,784)        | (9,654)        | <b>(538)</b>   |
| External resources                        | 522           | 16            | -             | -             | -              | -              | <b>538</b>     |
|   | <b>951</b>    | <b>2,321</b>  | <b>7,470</b>  | <b>696</b>    | <b>(1,784)</b> | <b>(9,654)</b> | <b>-</b>       |
| <b>Projected</b>                          |               |               |               |               |                |                |                |
| Internal resources                        | 54,534        | 86,968        | 95,958        | 85,256        | 66,976         | 66,606         | <b>456,298</b> |
| External resources                        | 1,317         | 16            | -             | -             | -              | -              | <b>1,333</b>   |
| <b>Projected</b>                          | <b>55,851</b> | <b>86,984</b> | <b>95,958</b> | <b>85,256</b> | <b>66,976</b>  | <b>66,606</b>  | <b>457,631</b> |

- 2.16 The outturn expenditure for 2021-2022 for HRA existing projects totals £55.9 million. This represents 101.7% of the approved budget.

### **3.0 Existing projects**

- 3.1 The changes proposed for existing projects within the General Fund capital programme total a net increase of £152,000 as outlined in paragraph 2.12. A more detailed listing of the individual projects can be found in Appendices 1 and 2 to the report.
- 3.2 Requests for budget virements between existing projects within the General Fund capital programme total £4.2 million, further details provided in Appendix 4 to the report.
- 3.3 The following paragraphs provide commentary on the key changes to budgets and an update on key projects.

#### Civic Halls

- 3.4 The birdcage scaffold and materials hoist has now been completely removed from Civic Halls, which has allowed all balustrade installation work around the new seating tier to be completed.
- 3.5 The Wulfrun Hall works continue to progress well, with the main hall ceiling now completed and the wall finishes now nearing completion ready for the final fix of the Mechanical & Electrical installation. The lobby and main entrance ceilings in the Wulfrun Hall have now also been completed.
- 3.6 Works to the parapet walls still continue to progress well with all new steel columns and cross beams now installed to both the Civic and Wulfrun Hall elevations in preparation for the new brickwork.
- 3.7 The project team are aligning the ongoing Civic Hall refurbishment works with the AEG contract and the wider public realm improvement programme to manage and mitigate any risks.

#### Interchange

- 3.8 In relation to Interchange, following completion of the Train Station, work is continuing on the completion the Metro Line extension including the establishment of the plaza space, Metro connection and cycle parking as the final components of the multi-modal transport interchange. A detailed programme of works has been set out to ensure a level of completion is achieved to coincide with the Commonwealth Games although additional works will continue post-Games through to late-2022.
- 3.9 Engagement is ongoing with Network Rail and West Midlands Trains to ensure continued improvements to the trackside station facility, treatment of the multi-story car park facade and connections to the Station, including subway renewal works, are agreed and programmed.

#### City Learning Quarter

- 3.10 City Learning Quarter (CLQ) is one of the Council's top regeneration priorities being fundamental to the levelling up approach for the City. The Council is responsible for the

project management and delivery of the City Learning Quarter programme which includes Phase 1, CoWTEchC (City of Wolverhampton College Technical Centre) and Phase 2, City Centre which will ultimately provide a new, refurbished and extended College building, integrated and improved Library and Adult Education facilities at land around the existing College's Metro One building at Bilston Street.

- 3.11 The CLQ Programme has successfully secured public funding of approximately £59 million from multiple sources which will now enable implementation. Phase 1, CoWTEchC has benefited from Black Country Local Enterprise Partnership (BCLEP) and West Midlands Combined Authority (WMCA) grant awards while Phase 2 will be funded by a combination of BCLEP, Council Contribution, Towns Fund, Levelling Up Fund and Department for Education Capital Funding, which has recently been confirmed.
- 3.12 Both Phase 1 and Phase 2 are at procurement stages that will conclude with the identification of preferred contractors for the college build projects in late Summer / early Autumn.

#### I54 Western Extension

- 3.13 This is a joint venture construction project with Staffordshire County Council, which reached practical completion stage in Autumn 2021. Financial projections over the last twelve months have indicated that there will be significant savings against the joint venture budget of £38.5 million and the 2021-2022 outturn figures reported support this position. Whilst the project is still incurring residual capital expenditure as it moves through to the final completion and full plot occupation phases, latest estimates (including contingencies) indicate that there will be an overall joint venture project saving in the region of £13.2 million. The project has also secured additional grant support during its life as well as firm interest in the developed plots, both of which will have a positive impact on the Council's capital programme. There are several inter dependencies between the final project expenditure, final grant secured and the final value of capital receipts achieved which impact on the overall budget requirement for the City of Wolverhampton Council. As a result, the projections in this report continue to reflect the original budgetary position for the Council and will continue to do so until there is greater certainty across these variables as the project nears final completion.

#### HRA

- 3.14 The outturn for 2021-2022 was total expenditure of on £55.9 million on HRA projects against a budget of £54.9 million. This position includes the acceleration of £5.8 million for projects to improve the condition of the existing stock and the rephasing of £4.9 million of new build projects into future years. Good progress on the programmes for high rise infrastructure and the refurbishment of Heath Town enabled the acceleration of £2.6 million into 2021-2022. In addition, £2.5 million was accelerated due to demand on void properties which required major works. In terms of the rephasing of new build projects, £3.7 million relates to developments where works are now progressing well and will be completed in 2022-2023.

3.15 In order to be prudent, there is an intentional ‘over-programming’ of projects to reflect the reality that some projects will inevitably be delayed due to unexpected circumstances or changes to priorities. Over-programming aims to ensure that, as far as possible, the resources available are fully utilised.

#### 4.0 New projects and virements

4.1 Table 3 provides a summary of new projects requiring approval, covering the period 2021-2022 to 2026-2027, and identifying where additional funding is required and where the new expenditure can be met from existing resources. A detailed analysis of the individual projects included in this table can be found in Appendix 3 to the report.

**Table 3: Summary of new projects requiring approval**

| Directorate             | 2021-2022 to 2026-2027      |   |   |  |
|-------------------------|-----------------------------|---|---|--|
|                         | Forecast<br>outturn<br>£000 | Additional<br>internal<br>resources<br>required<br>£000 | Additional<br>external<br>resources<br>required<br>£000 | Virements<br>from existing<br>projects<br>£000 |
| General Fund            | 4,248                       | 1,135   | 1,905   | 1,208  |
| Housing Revenue Account | 500                         | -   | -   | 500  |
| <b>Total</b>            | <b>4,748</b>                | <b>1,135</b>  | <b>1,905</b>  | <b>1,708</b>                                   |

4.2 The new projects requiring approval are funded from a mixture of internal (£1.1 million) and external (£1.9 million) resources and virements totalling £1.7 million. A list of the virements can be found in Appendix 4 to the report.

4.3 Of the overall increase of £4.2 million for the General Fund capital programme, an increase of £3.0 million relates to the Noose Lane to School Street Active Travel Route project within the Active Travel capital programme (£1.9 million) and the Children’s Residential Homes development project (£1.1 million) which are subject to a separate detailed project reports on today’s agenda to the Cabinet (Resources) Panel meeting. The inclusion of these projects is for budget approval purpose and is on the assumption that the approval to progress with the projects is given. If the projects are not approved, the capital programme will be amended accordingly.

4.4 New projects created through virements from existing projects within the General Fund relate to Corporate Asset Management and Waste capital programmes and are summarised below. A detailed list of new projects can be found in Appendix 3 to the report.

4.5 In summary, approval for the following General Fund virements is sought in this report:

- £1.0 million for 30 new projects within the Corporate Asset Management to enable the completion of priority works ensuring all council assets are statutory compliant and fit for purpose;
- £221,000 is required to facilitate four new projects within the Waste capital programme for the purchase of residential and commercial bins.

4.6 A new project created through virement from existing projects within the HRA relate to Decent Homes Stock Condition capital programme. A virement of £500,000 from the Provision for Future Programmes is required to enable progress with a new High Rise External Works project.

## 5.0 Medium term capital programme financing

5.1 Table 4 details the approved financing for the capital programme for 2021-2022 to 2026-2027 and incorporates the requested approvals for projects included in this report.

**Table 4: Approved and forecast capital financing 2021-2022 to 2026-2027**

| General Fund capital programme | 2021-2022 to 2026-2027 |                    |                |                              |
|--------------------------------|------------------------|--------------------|----------------|------------------------------|
|                                | Approved budget        | Recommended budget | Variance       | Resource as % of expenditure |
|                                | £000                   | £000               | £000           |                              |
| <b>Expenditure</b>             | <b>367,692</b>         | <b>367,844</b>     | <b>152</b>     |                              |
| <b>Financing</b>               |                        |                    |                |                              |
| Internal resources             |                        |                    |                |                              |
| Capital receipts               | 87,456                 | 84,567             | (2,889)        | 23.0%                        |
| Prudential borrowing           | 105,188                | 102,428            | (2,760)        | 27.8%                        |
| Revenue contributions          | 348                    | 2,616              | 2,268          | 0.7%                         |
| Reserves                       | -                      | -                  | -              | 0.0%                         |
| <b>Subtotal</b>                | <b>192,992</b>         | <b>189,611</b>     | <b>(3,381)</b> | <b>51.5%</b>                 |
| External resources             |                        |                    |                |                              |
| Grants & contributions         | 174,700                | 178,233            | 3,533          | 48.5%                        |
| <b>Subtotal</b>                | <b>174,700</b>         | <b>178,233</b>     | <b>3,533</b>   | <b>48.5%</b>                 |
| <b>Total</b>                   | <b>367,692</b>         | <b>367,844</b>     | <b>152</b>     | <b>100.0%</b>                |

| Housing Revenue Account capital programme | 2021-2022 to 2026-2027 |                    |              |                              |
|---|------------------------|--------------------|--------------|------------------------------|
|   | Approved budget        | Recommended budget | Variance     | Resource as % of expenditure |
|   | £000                   | £000               | £000         |                              |
| <b>Expenditure</b>                        | <b>457,631</b>         | <b>457,631</b>     | <b>-</b>     |                              |
| <b>Financing</b>                          |                        |                    |              |                              |
| Internal resources                        |                        |                    |              |                              |
| Capital receipts                          | 31,591                 | 33,433             | 1,842        | 7.3%                         |
| Prudential borrowing                      | 291,467                | 289,475            | (1,992)      | 63.3%                        |
| Revenue contributions                     | 10,615                 | 10,279             | (336)        | 2.3%                         |
| Reserves                                  | 123,163                | 123,111            | (52)         | 26.8%                        |
| <b>Subtotal</b>                           | <b>456,836</b>         | <b>456,298</b>     | <b>(538)</b> | <b>99.7%</b>                 |
| External resources                        |                        |                    |              |                              |
| Grants & contributions                    | 795                    | 1,333              | 538          | 0.3%                         |
| <b>Subtotal</b>                           | <b>795</b>             | <b>1,333</b>       | <b>538</b>   | <b>0.3%</b>                  |
| <b>Total</b>                              | <b>457,631</b>         | <b>457,631</b>     | <b>-</b>     | <b>100.0%</b>                |

5.2 Capital receipts totalling £84.6 million have been assumed within the General Fund capital programme over the medium term period 2021-2022 to 2026-2027 and can be

seen in Table 5. This is a net decrease of £2.9 million when compared to the approved budget, which has arisen due to re-profiling of receipts and capital requirements.

- 5.3 In order to be prudent, a detailed review of the schedule of asset disposals is undertaken to identify only those that are likely to be completed. The planned utilisation of capital receipts will reflect the need to balance the benefit for both the capital programme and the revenue budget and will form part of the ongoing Medium Term Financial Strategy.
- 5.4 Whilst the forecast of capital receipts is deemed prudent at this stage, it will continue to be monitored closely throughout the financial year. In the event that capital receipts assumptions change, updates will be provided in future reports to Councillors.

**Table 5: Receipts assumed in the revised General Revenue Account capital programme**

| General Fund               | Projected           |                     |                     |                     |                     |                     | Total<br>£000 |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|
|                            | 2021 - 2022<br>£000 | 2022 - 2023<br>£000 | 2023 - 2024<br>£000 | 2024 - 2025<br>£000 | 2025 - 2026<br>£000 | 2026 - 2027<br>£000 |               |
| Capital programme receipts | 28,000              | 13,200              | 10,000              | 18,000              | 12,400              | 3,000               | 84,600        |

- 5.5 It is the Council’s strategy to use capital receipts to reduce the Council’s need to borrow to fund the approved capital programme. Capital expenditure has a direct impact upon the Council’s revenue budgets and therefore needs to be restricted to projects essential to the Council’s priorities. Any proposals to increase the level of the capital programme are considered in accordance with the Capital Strategy.

**6.0 Key budget risks**

- 6.1 A key risk currently to the Council’s capital programme is the market rate of inflation and the impact this could have on costs to deliver projects. Inflation is at the highest it has been for four decades and there is considerable uncertainty which is impacting contract pricing. In addition to the inflationary risks there are also supply chain delays, which could impact completion dates on projects and result in further cost pressures. The position in relation to these risks, continues to be monitored and to mitigate these risks contingency budgets are being reviewed. The current market conditions are however unprecedented, therefore quantification of the value of risk to the Council at this time is difficult.
- 6.2 An analysis of the risks associated with the capital programme, along with the details of the risk control measures that are in place in order to manage and mitigate these risks as far as possible can be viewed online on the Council’s website by following the link below:

[Capital Programme | City Of Wolverhampton Council](#)

- 6.3 The overall risk associated with the programme continues to be quantified as amber.

**7.0 Evaluation of alternative options**

- 7.1 This report provides an update on progress of capital projects during 2021-2022 and 2022-2023 and anticipated budget requirement for future years. The evaluation of alternative project options is detailed in individual investment proposals.

## 8.0 Reasons for decisions

- 8.1 To seek Cabinet's recommendation to Council to approve the revised capital budgets. This will ensure that the capital programme budget reflects the latest forecasts and requirements.

## 9.0 Financial implications

- 9.1 The financial implications are discussed in the body of this report. The revenue implications of the new and existing projects seeking approval for additional or changes in resources for the General Fund Revenue Account are fully reflected in the treasury management budget forecasts included in the report 'Treasury Management – Annual Report 2021-2022 and Activity Monitoring Quarter One 2022-2023' also on the agenda for approval at this meeting.
- 9.2 New capital grant notifications received during quarter one 2022-2023 can be seen in the table below:

| Service                                | Funding body  | Name of new grant                               | £000         |
|--|---|---|--------------|
| Transport                              | Department for Transport via West Midlands Combined Authority | Noose Lane to School Street Active Travel Route | 1,905        |
| ICT                                    | Department of Health  | Capital Investment in Community Capacity        | 1,070        |
| <b>Grand total grant notifications</b> |   |   | <b>2,975</b> |

[RJ/28062022/M]

## 10.0 Legal implications

- 10.1 Section 151 of the Local Government Act 1972 requires local authorities to make arrangements for the proper administration of their financial affairs.
- 10.2 The Local Government Act 1972 brought in the current regime for capital finance for local authorities. It reduced the level of central control over local authority borrowing and capital expenditure.
- 10.3 Each project mentioned in this report will have its own specific legal implications, raised and tailored in their respective reports.

[SZ/24062022/P]

## 11.0 Equalities implications

- 11.1 There is a range of individual projects delivered through the Council's capital programme that have significant impacts on specific groups and equality implications should be considered when individual capital projects are being developed.
- 11.2 This requirement would also apply if there were to be any redirection of capital funding in year to ensure that the impact of any changes is considered.



## 12.0 All other implications

- 12.1 A wide range of projects delivered through the capital programme have significant environmental implications and are geared to promote improvements to the physical environment.
- 12.2 Projects funded and delivered through the Council's capital programme typically have significant impact on the Council's property portfolio. Corporate landlord implications must be considered and included in relevant documents and reports when individual capital projects and programmes are being developed.
- 12.3 There is a range of individual projects delivered through the Council's capital programme which could have health and wellbeing implications, these should be considered when individual capital projects are being developed.
- 12.4 The Covid-19 pandemic has had a significant international, national and regional impact, and will continue to have, significant financial implications for the Council. Covid-19 has had an impact on development projects internationally, nationally and regionally and also on projects within the City. Specific references are made where appropriate throughout the report.

## 13.0 Schedule of background papers

- 13.1 Individual Executive Decision Notice, 4 January 2022 - Towns Fund Projects - Supplementary Revenue and Capital Budgets;
- 13.2 Council, 2 March 2022 – [Final Budget Report 2022-2023](#);
- 13.3 Individual Executive Decision Notice, 15 March 2022, exempt - [Corporate Asset Management Fund – Molineux Car Park and Art Gallery](#);
- 13.4 Cabinet (Resources) Panel, 23 March 2022, exempt - [Investment in our School Assets 2022-2023](#);
- 13.5 Cabinet (Resources) Panel, 23 March 2022 - [Investing in our Well-Connected Communities Transport Capital Programme 2022-2023](#);
- 13.6 Council, 6 April 2022 - [Oxley Health and Wellbeing facility Residential Accommodation](#);
- 13.7 Individual Executive Decision Notice, 8 April 2022, exempt - [Corporate Asset Management Fund - Approval of Schemes 2022-2023](#);
- 13.8 Individual Executive Decision Notice, 16 June 2022, exempt - [Corporate Asset Management Fund - Civic Centre Replacement of Hot Water System](#);
- 13.9 Individual Executive Decision Notice, 24 June 2022 – Democratic Transparency, Accessibility and Accountability: Webcasting;

13.10 Individual Executive Decision Notice, 27 June 2022, exempt - Corporate Asset Management Fund - Approval of Schemes 2022-23.

**14.0 Appendices**

14.1 Appendix 1: Detailed projected budget

14.2 Appendix 2: Detailed forecast change

14.3 Appendix 3: Projects requiring approval

14.4 Appendix 4: Virements for approval

Detailed projected budget

Appendix 1

| Division                              | Project   | Projected budget |           |           |           |           |           | Total  | Internal resources | External resources |
|---------------------------------------|---|------------------|-----------|-----------|-----------|-----------|-----------|--------|--------------------|--------------------|
|                                       |   | 2021-2022        | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 |        |                    |                    |
|                                       |   | £000             | £000      | £000      | £000      | £000      | £000      | £000   | £000               | £000               |
| <b>General Fund capital programme</b> |   |                  |           |           |           |           |           |        |                    |                    |
| Finance                               | Corporate Provision for Future Programmes   | -                | 11,640    | 3,003     | 2,544     | -         | -         | 17,187 | (17,187)           | -                  |
|                                       | Transformation Development Efficiency Strategy  | -                | 3,000     | 5,000     | 5,000     | -         | -         | 13,000 | (13,000)           | -                  |
|                                       | WV Living - Loans   | -                | 5,000     | 8,000     | 11,900    | 3,000     | 2,000     | 29,900 | (29,900)           | -                  |
|                                       | WV Living - purchase of ordinary shares   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|                                       | Equity Investment - Help To Own - The Marches   | 5,700            | -         | -         | -         | -         | -         | 5,700  | (5,700)            | -                  |
| Governance                            | Governance Initiatives  | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|                                       | Webcasting Infrastructure   | -                | 115       | -         | -         | -         | -         | 115    | (115)              | -                  |
| Strategy                              | ICT General Programme   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|                                       | Security Enhancement (ICT Main Prog)  | -                | 40        | 40        | -         | -         | -         | 80     | (80)               | -                  |
|                                       | Software Upgrades (ICT Main Prog)   | 70               | 301       | -         | -         | -         | -         | 371    | (371)              | -                  |
|                                       | Infrastructure Upgrades (ICT Main Prog)   | 219              | 249       | -         | -         | -         | -         | 468    | (468)              | -                  |
|                                       | Data Centres (ICT Main Prog)  | 12               | 138       | -         | -         | -         | -         | 150    | (150)              | -                  |
|                                       | IT Service Management   | 54               | 26        | -         | -         | -         | -         | 80     | (80)               | -                  |
|                                       | Storage Refresh (ICT Main Prog)   | 405              | 225       | -         | -         | -         | -         | 630    | (630)              | -                  |
|                                       | Future Developments   | 60               | 40        | -         | -         | -         | -         | 100    | (100)              | -                  |
|                                       | ICT Disaster Recovery   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|                                       | Disaster Recovery   | 51               | -         | -         | -         | -         | -         | 51     | (51)               | -                  |
|                                       | Desk top refresh  | 738              | 517       | -         | -         | -         | -         | 1,255  | (1,255)            | -                  |
|                                       | Service Led ICT Projects  | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|                                       | IDOX/GIS Cloud Migration  | -                | 93        | -         | -         | -         | -         | 93     | (93)               | -                  |
|                                       | Fleet management system   | -                | 75        | -         | -         | -         | -         | 75     | (75)               | -                  |
|                                       | Trade waste CRM   | 9                | 51        | -         | -         | -         | -         | 60     | (60)               | -                  |
|                                       | Migrate Care First to Eclipse_Adults and Finance Module   | 223              | 437       | 410       | -         | -         | -         | 1,070  | -                  | (1,070)            |
|                                       | Digital Inclusion   | 74               | 300       | 126       | -         | -         | -         | 500    | (500)              | -                  |
|                                       | Full Fibre Network  | 3,821            | 149       | -         | -         | -         | -         | 3,970  | (295)              | (3,675)            |
| City Assets                           | Corporate Asset Management  | -                | 50        | -         | -         | -         | -         | 50     | (50)               | -                  |
|                                       | Civic Centre - FRA priority works   | 2                | -         | -         | -         | -         | -         | 2      | (2)                | -                  |
|                                       | Wolverhampton Art Gallery - external renovation   | -                | 10        | -         | -         | -         | -         | 10     | (10)               | -                  |
|                                       | Blakenhall Community Healthy Living Centre – roof works   | 486              | -         | -         | -         | -         | -         | 486    | (486)              | -                  |
|                                       | Fordhouses Industrial Estate – security hut refurbishment   | 29               | -         | -         | -         | -         | -         | 29     | (29)               | -                  |
|                                       | Bradley Resource Centre - FRA priority works  | 7                | -         | -         | -         | -         | -         | 7      | (7)                | -                  |
|                                       | Claregate Youth Centre – FRA / electrical compliance works  | 5                | -         | -         | -         | -         | -         | 5      | (5)                | -                  |
|                                       | Duke St Bungalows - FRA priority works  | 21               | -         | -         | -         | -         | -         | 21     | (21)               | -                  |
|                                       | East Park (Changing Rooms) – Legionella works   | 1                | -         | -         | -         | -         | -         | 1      | (1)                | -                  |
|                                       | Haymarkets – internal / external renovation works   | 25               | 70        | -         | -         | -         | -         | 95     | (95)               | -                  |
|                                       | Low Hill Community Centre - FRA priority works  | 12               | -         | -         | -         | -         | -         | 12     | (12)               | -                  |
|                                       | The Gorge - demolition of building  | 5                | -         | -         | -         | -         | -         | 5      | (5)                | -                  |
|                                       | Wolverhampton Art Gallery - FRA priority works  | 12               | 80        | -         | -         | -         | -         | 92     | (92)               | -                  |
|                                       | Merridale Fire Station - YOT relocation   | 26               | -         | -         | -         | -         | -         | 26     | (26)               | -                  |
|                                       | Bantock House - FRA priority works  | 1                | -         | -         | -         | -         | -         | 1      | (1)                | -                  |
|                                       | Bert Williams - FRA priority works  | 1                | -         | -         | -         | -         | -         | 1      | (1)                | -                  |
|                                       | Grand Theatre - FRA priority works  | 1                | 102       | -         | -         | -         | -         | 103    | (103)              | -                  |
|                                       | Lunt Community Centre - new hot water and heating system  | 75               | 22        | -         | -         | -         | -         | 97     | (97)               | -                  |
|                                       | Mortuary at Alfred Squire Road - roof replacement   | -                | 69        | -         | -         | -         | -         | 69     | (69)               | -                  |
|                                       | Bantock House – CCTV installation   | (2)              | -         | -         | -         | -         | -         | (2)    | 2                  | -                  |
|                                       | Bingley Enterprise Centre - replace roof and insulate and replace 11 windows  | 1                | 79        | -         | -         | -         | -         | 80     | (80)               | -                  |
|                                       | Culwell Street – electrical / Legionella works (Phase 1)  | 10               | -         | -         | -         | -         | -         | 10     | (10)               | -                  |
|                                       | East Park Library – roof replacement  | 5                | -         | -         | -         | -         | -         | 5      | (5)                | -                  |
|                                       | Hickman Avenue Depot – electrical works / emergency lighting  | -                | 8         | -         | -         | -         | -         | 8      | (8)                | -                  |
|                                       | Newhampton Centre For Arts - FRA / mechanical and engineering / building fabric / electrical / Legionella                         | -                | 8         | -         | -         | -         | -         | 8      | (8)                | -                  |
|                                       | Tettenhall Library – roof works   | 2                | -         | -         | -         | -         | -         | 2      | (2)                | -                  |
|                                       | West Park - electrical / Legionella / building Fabric   | 6                | -         | -         | -         | -         | -         | 6      | (6)                | -                  |
|                                       | Whitmore Reans Children's Centre (SFH) - main entrance door replacement, intercom system, remove and replace rotten fencing posts | 4                | -         | -         | -         | -         | -         | 4      | (4)                | -                  |
|                                       | Bilston Market (Toilets) - new rainwater goods and reconfiguration of the same  | (1)              | -         | -         | -         | -         | -         | (1)    | 1                  | -                  |
|                                       | Birch Street Car Park - FRA Works   | 8                | -         | -         | -         | -         | -         | 8      | (8)                | -                  |
|                                       | Bradmore Community Centre - replacement of boilers and mechanical plant   | 1                | -         | -         | -         | -         | -         | 1      | (1)                | -                  |
|                                       | Fordhouse Road Ind. Estate - roof replacement   | 309              | 1,346     | -         | -         | -         | -         | 1,655  | (1,655)            | -                  |
|                                       | Wolverhampton United Football Club - demolition of Clubhouse  | 82               | -         | -         | -         | -         | -         | 82     | (82)               | -                  |
|                                       | Bantock House – installation of new stair lift  | 5                | -         | -         | -         | -         | -         | 5      | (5)                | -                  |
|                                       | Bradley Resource Centre – internal refurbishment to bedrooms, bathroom and reception and new flooring                             | 31               | -         | -         | -         | -         | -         | 31     | (31)               | -                  |
|                                       | Eastfield Community Centre – boiler replacement   | 6                | -         | -         | -         | -         | -         | 6      | (6)                | -                  |
|                                       | Ernest Bold Resource Centre - external lighting and new CCTV (option 1)   | 16               | 4         | -         | -         | -         | -         | 20     | (20)               | -                  |

Detailed projected budget

Appendix 1

| Division                              | Project   | Projected budget |           |           |           |           |           | Total | Internal resources | External resources |
|---------------------------------------|---|------------------|-----------|-----------|-----------|-----------|-----------|-------|--------------------|--------------------|
|                                       |   | 2021-2022        | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 |       |                    |                    |
| <b>General Fund capital programme</b> |   |                  |           |           |           |           |           |       |                    |                    |
| City Assets                           | West Park – replace boilers within conservatory   | 75               | 15        | -         | -         | -         | -         | 90    | (90)               | -                  |
|                                       | Parkfields Centre - Plant room alteration and refurbishment   | 748              | 439       | -         | -         | -         | -         | 1,187 | (1,187)            | -                  |
|                                       | 76 Worcester Street – internal/external refurbishment   | -                | 3         | -         | -         | -         | -         | 3     | (3)                | -                  |
|                                       | 4 & 4A Salop Street – roof works, external refurbishment & window replacements                                  | 90               | -         | -         | -         | -         | -         | 90    | (90)               | -                  |
|                                       | Aldersley Leisure Centre (Hockey Pitches) – external lighting to include electrical controls & lighting columns | 144              | 111       | -         | -         | -         | -         | 255   | (255)              | -                  |
|                                       | Bushbury Crematorium – Fire Alarm System  | -                | 40        | -         | -         | -         | -         | 40    | (40)               | -                  |
|                                       | Central Baths - flooring to male / female showers   | 25               | -         | -         | -         | -         | -         | 25    | (25)               | -                  |
|                                       | Culwell Street (Portacabin) - roof replacement  | 16               | -         | -         | -         | -         | -         | 16    | (16)               | -                  |
|                                       | Newhampton Arts Centre (Studio) - external roof works   | 15               | -         | -         | -         | -         | -         | 15    | (15)               | -                  |
|                                       | Wednesfield offices (Alfred Squire Rd) - new air conditioning unit  | 8                | -         | -         | -         | -         | -         | 8     | (8)                | -                  |
|                                       | West Park (Bandstand) – refurbishment   | 26               | -         | -         | -         | -         | -         | 26    | (26)               | -                  |
|                                       | Wolverhampton Art Gallery - replace condenser unit  | 30               | -         | -         | -         | -         | -         | 30    | (30)               | -                  |
|                                       | Bingley Enterprise Centre - boiler / mechanical system replacement  | 136              | 4         | -         | -         | -         | -         | 140   | (140)              | -                  |
|                                       | Civic Centre - mechanical flue replacement  | 125              | -         | -         | -         | -         | -         | 125   | (125)              | -                  |
|                                       | Bilston Town Hall – new fire alarm system   | 3                | -         | -         | -         | -         | -         | 3     | (3)                | -                  |
|                                       | Bradley Resource Centre – fire door replacement   | 6                | 4         | -         | -         | -         | -         | 10    | (10)               | -                  |
|                                       | Bradley Resource Centre – mechanical plant upgrade  | 6                | 178       | -         | -         | -         | -         | 184   | (184)              | -                  |
|                                       | Fowlers Park Playing Fields – flue and control panel  | 13               | -         | -         | -         | -         | -         | 13    | (13)               | -                  |
|                                       | Graiseley Healthy Living Centre – roof replacement  | 34               | -         | -         | -         | -         | -         | 34    | (34)               | -                  |
|                                       | Grand Theatre – fire door replacement   | 82               | -         | -         | -         | -         | -         | 82    | (82)               | -                  |
|                                       | Landport Industrial Estate – electrical works at units 9 and 10   | 12               | -         | -         | -         | -         | -         | 12    | (12)               | -                  |
|                                       | Wolverhampton Art Gallery – humidification unit   | 28               | -         | -         | -         | -         | -         | 28    | (28)               | -                  |
|                                       | Wolverhampton Art Gallery - replacement of AHU in basement  | 59               | -         | -         | -         | -         | -         | 59    | (59)               | -                  |
|                                       | Bradley Resource Centre – replacement of extractor fan and interlock system                                     | -                | 6         | -         | -         | -         | -         | 6     | (6)                | -                  |
|                                       | Long Knowle Community Centre – mechanical heating system replacement  | -                | 5         | -         | -         | -         | -         | 5     | (5)                | -                  |
|                                       | Bilston Town Hall – refurbishment   | 10               | 35        | -         | -         | -         | -         | 45    | (45)               | -                  |
|                                       | St Chads Community Centre – asbestos clearance / removal  | 12               | 2         | -         | -         | -         | -         | 14    | (14)               | -                  |
|                                       | Art Gallery – boiler replacement  | 21               | -         | -         | -         | -         | -         | 21    | (21)               | -                  |
|                                       | Land at Wednesfield Road – monument / brickwork enhancement   | 11               | 4         | -         | -         | -         | -         | 15    | (15)               | -                  |
|                                       | Wolverhampton Contact Centre – replacement of water heater  | 17               | -         | -         | -         | -         | -         | 17    | (17)               | -                  |
|                                       | Molineux Car Park – wall demolition and landscaping   | 5                | 55        | -         | -         | -         | -         | 60    | (60)               | -                  |
|                                       | Ashmore Park Community Hub – new ventilation system   | -                | 100       | -         | -         | -         | -         | 100   | (100)              | -                  |
|                                       | Former Oxley Day Training Centre - demolition of buildings  | -                | 568       | -         | -         | -         | -         | 568   | (568)              | -                  |
|                                       | Hickman Avenue - demolition of void buildings   | -                | 500       | -         | -         | -         | -         | 500   | (500)              | -                  |
|                                       | Priory Green Offices – roof replacement   | -                | 70        | -         | -         | -         | -         | 70    | (70)               | -                  |
|                                       | Merridale Offices (Youth Offending Team) – installation of new ventilation system                               | -                | 80        | -         | -         | -         | -         | 80    | (80)               | -                  |
|                                       | Former Priestfield Railway retaining wall – removal and reconstruction of wall                                  | -                | 250       | -         | -         | -         | -         | 250   | (250)              | -                  |
|                                       | Former Loxdale School – conversion of site  | -                | 350       | -         | -         | -         | -         | 350   | (350)              | -                  |
|                                       | Former Oxley Moor House – demolition of buildings   | -                | 82        | -         | -         | -         | -         | 82    | (82)               | -                  |
|                                       | Former Oxley Day Training Centre Site – development of a modern health, wellbeing facility                      | -                | 433       | 4,795     | 3,785     | 522       | -         | 9,535 | (8,591)            | (944)              |
|                                       | Former Oxley Day Training Centre Site – development of residential accommodation                                | -                | 388       | 4,253     | 3,356     | 463       | -         | 8,460 | (7,169)            | (1,291)            |
|                                       | Bantock Park - Building Management System   | -                | 11        | -         | -         | -         | -         | 11    | (11)               | -                  |
|                                       | Springvale Library - roof replacement   | -                | 100       | -         | -         | -         | -         | 100   | (100)              | -                  |
|                                       | St Chads Community Centre - flooring replacement  | -                | 17        | -         | -         | -         | -         | 17    | (17)               | -                  |
|                                       | Lunt Community Centre - roller shutter  | -                | 5         | -         | -         | -         | -         | 5     | (5)                | -                  |
|                                       | Bilston Market - CCTV   | -                | 16        | -         | -         | -         | -         | 16    | (16)               | -                  |
|                                       | Central Baths - CCTV  | -                | 16        | -         | -         | -         | -         | 16    | (16)               | -                  |
|                                       | Wolverhampton Retail Market - CCTV  | -                | 31        | -         | -         | -         | -         | 31    | (31)               | -                  |
|                                       | The Avenues - boiler replacement  | -                | 60        | -         | -         | -         | -         | 60    | (60)               | -                  |
|                                       | Tettenhall Padding Pool - plant enclosure/welfare facilities  | -                | 250       | -         | -         | -         | -         | 250   | (250)              | -                  |
|                                       | 18/19 Queen Square - window replacement   | -                | 52        | -         | -         | -         | -         | 52    | (52)               | -                  |
|                                       | Bingley Enterprise Centre - window and door replacements  | -                | 94        | -         | -         | -         | -         | 94    | (94)               | -                  |
|                                       | Eastfield Community Centre - flooring replacement   | -                | 13        | -         | -         | -         | -         | 13    | (13)               | -                  |
|                                       | Eastfield Community Centre - boiler and pumps replacement   | -                | 10        | -         | -         | -         | -         | 10    | (10)               | -                  |
|                                       | Neil Docherty Resource Centre - lighting installation   | -                | 2         | -         | -         | -         | -         | 2     | (2)                | -                  |
|                                       | Neil Docherty Resource Centre - heating pump replacement  | -                | 1         | -         | -         | -         | -         | 1     | (1)                | -                  |
|                                       | Neil Docherty Resource Centre - plant room doors replacement  | -                | 3         | -         | -         | -         | -         | 3     | (3)                | -                  |

Detailed projected budget

Appendix 1

| Division                              | Project   | Projected budget |           |           |           |           |           | Total | Internal resources | External resources |
|---------------------------------------|---|------------------|-----------|-----------|-----------|-----------|-----------|-------|--------------------|--------------------|
|                                       |   | 2021-2022        | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 |       |                    |                    |
| <b>General Fund capital programme</b> |   |                  |           |           |           |           |           |       |                    |                    |
| City Assets                           | Neil Docherty Resource Centre - flooring replacement  | -                | 1         | -         | -         | -         | -         | 1     | (1)                | -                  |
|                                       | Tettenhall Wood Institute - flooring replacement  | -                | 22        | -         | -         | -         | -         | 22    | (22)               | -                  |
|                                       | The Avenues - door replacements   | -                | 9         | -         | -         | -         | -         | 9     | (9)                | -                  |
|                                       | The Avenues - flooring replacements   | -                | 29        | -         | -         | -         | -         | 29    | (29)               | -                  |
|                                       | The Avenues - lighting replacement  | -                | 4         | -         | -         | -         | -         | 4     | (4)                | -                  |
|                                       | The Avenues - heating pump replacement  | -                | 9         | -         | -         | -         | -         | 9     | (9)                | -                  |
|                                       | The Avenues - plant room door replacement   | -                | 2         | -         | -         | -         | -         | 2     | (2)                | -                  |
|                                       | Whitmore Reans Childrens Centre - flooring replacement  | -                | 9         | -         | -         | -         | -         | 9     | (9)                | -                  |
|                                       | Whitmore Reans Childrens Centre - lighting replacement  | -                | 2         | -         | -         | -         | -         | 2     | (2)                | -                  |
|                                       | Aldersley Leisure Village - refurbishment of six changing rooms                               | -                | 113       | -         | -         | -         | -         | 113   | (113)              | -                  |
|                                       | Bradley Resource Centre - upgrade of lighting   | -                | 40        | -         | -         | -         | -         | 40    | (40)               | -                  |
|                                       | Civic Centre - replacement of water dosing system   | -                | 32        | -         | -         | -         | -         | 32    | (32)               | -                  |
|                                       | Art Gallery - lighting upgrade  | -                | 25        | -         | -         | -         | -         | 25    | (25)               | -                  |
|                                       | Hickman Avenue Depot - new surface water drainage system                                      | -                | 9         | -         | -         | -         | -         | 9     | (9)                | -                  |
|                                       | Civic Centre - Hot Water System   | -                | 40        | -         | -         | -         | -         | 40    | (40)               | -                  |
|                                       | Mayoral Garage - security system and roller shutter upgrade                                   | -                | 25        | -         | -         | -         | -         | 25    | (25)               | -                  |
|                                       | Graiseley Healthy Living Centre - roof works  | -                | 31        | -         | -         | -         | -         | 31    | (31)               | -                  |
|                                       | Aldersley Leisure Village - retaining wall rebuild and support                                | -                | 35        | -         | -         | -         | -         | 35    | (35)               | -                  |
|                                       | Parkfields - replacement of upper floor windows   | -                | 350       | -         | -         | -         | -         | 350   | (350)              | -                  |
|                                       | St Chads Community Centre - replacement of flue and boilers                                   | -                | 50        | -         | -         | -         | -         | 50    | (50)               | -                  |
|                                       | Shaw Road HWR CCCTV and replacement of welfare facilities                                     | -                | 120       | -         | -         | -         | -         | 120   | (120)              | -                  |
|                                       | Anchor Lane HWRC Replacement of welfare facilities  | -                | 100       | -         | -         | -         | -         | 100   | (100)              | -                  |
|                                       | Bradley Resource Centre - fire door replacement and refurbishment                             | -                | 110       | -         | -         | -         | -         | 110   | (110)              | -                  |
|                                       | Hickman Avenue Offices - upgrade lighting   | -                | 165       | -         | -         | -         | -         | 165   | (165)              | -                  |
|                                       | Eastfield SFH roof replacement  | -                | 25        | -         | -         | -         | -         | 25    | (25)               | -                  |
|                                       | Eastfield Community Centre - roof replacement   | -                | 53        | -         | -         | -         | -         | 53    | (53)               | -                  |
|                                       | Loxdale Industrial Estate - Units 4 and 10 - roof improvement works and electrical upgrades   | -                | 15        | -         | -         | -         | -         | 15    | (15)               | -                  |
|                                       | Civic Centre - works to support relocation of Registrars to Customer Services                 | -                | 65        | -         | -         | -         | -         | 65    | (65)               | -                  |
|                                       | Art Gallery - additional security/CCTV  | -                | 80        | -         | -         | -         | -         | 80    | (80)               | -                  |
|                                       | Civic Centre - CCTV Ceremonial Car Park   | -                | 20        | -         | -         | -         | -         | 20    | (20)               | -                  |
|                                       | Civic Centre - replacement of heat exchanger  | -                | 50        | -         | -         | -         | -         | 50    | (50)               | -                  |
|                                       | Civic Centre - upgrade of fire alarm  | -                | 50        | -         | -         | -         | -         | 50    | (50)               | -                  |
|                                       | Civic Centre - replacement of 12 fire detection panels  | -                | 50        | -         | -         | -         | -         | 50    | (50)               | -                  |
|                                       | Sea Cadets - demolition of void hall  | -                | 170       | -         | -         | -         | -         | 170   | (170)              | -                  |
|                                       | Land adjacent to Bilston Town FC - removal of knotweed, ground clearance and securing of site | -                | 35        | -         | -         | -         | -         | 35    | (35)               | -                  |
|                                       | Aldersley Leisure Village - upgrade of BMS system   | -                | 22        | -         | -         | -         | -         | 22    | (22)               | -                  |
|                                       | Bilston Cemetery - replacement of boundary fence  | -                | 22        | -         | -         | -         | -         | 22    | (22)               | -                  |
|                                       | Bushbury Crematorium - upgrade of fire alarm  | -                | 45        | -         | -         | -         | -         | 45    | (45)               | -                  |
|                                       | Whitmore Reans Library - replacement of BMS system  | -                | 4         | -         | -         | -         | -         | 4     | (4)                | -                  |
|                                       | East Park Pavillion - new fire door   | -                | 6         | -         | -         | -         | -         | 6     | (6)                | -                  |
|                                       | Ernest Bold Centre - landscaping of outdoor areas   | -                | 9         | -         | -         | -         | -         | 9     | (9)                | -                  |
|                                       | Old Hall Street/The Foyer - installation of security system                                   | -                | 50        | -         | -         | -         | -         | 50    | (50)               | -                  |
|                                       | Disposals Programme (Non-Strategic)   | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Bilston Community Centre - demolition   | 2                | -         | -         | -         | -         | -         | 2     | (2)                | -                  |
|                                       | Public Sector Decarbonisation   | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Molineux Archives - Solar PV and LED lighting   | 29               | -         | -         | -         | -         | -         | 29    | -                  | (29)               |
|                                       | Civic Centre - Air Handling units and LED lighting  | 23               | -         | -         | -         | -         | -         | 23    | -                  | (23)               |
|                                       | Wolverhampton Art Gallery - LED lighting  | 49               | -         | -         | -         | -         | -         | 49    | -                  | (49)               |
| City Housing and Environment          | Disabled Facilities Grants  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Mandatory Disabled Facilities Grants  | 621              | 1,500     | -         | -         | -         | -         | 2,121 | -                  | (2,121)            |
|                                       | Small Adaptations Grants  | 875              | 1,000     | -         | -         | -         | -         | 1,875 | -                  | (1,875)            |
|                                       | Stair Lift Maintenance  | 14               | 36        | -         | -         | -         | -         | 50    | -                  | (50)               |
|                                       | Care & Repair Fees  | 61               | 139       | -         | -         | -         | -         | 200   | -                  | (200)              |
|                                       | Social Care Minor Adaptations   | 73               | 90        | -         | -         | -         | -         | 163   | -                  | (163)              |
|                                       | Discretionary Bathrooms Adaptations Grant   | 433              | 1,769     | -         | -         | -         | -         | 2,202 | -                  | (2,202)            |
|                                       | Discretionary Top Up Grants   | -                | 650       | -         | -         | -         | -         | 650   | -                  | (650)              |
|                                       | Contribution assistance grants  | -                | 84        | -         | -         | -         | -         | 84    | -                  | (84)               |
|                                       | Dual residency grant  | -                | 200       | -         | -         | -         | -         | 200   | -                  | (200)              |
|                                       | Technology enabled care   | -                | 50        | -         | -         | -         | -         | 50    | -                  | (50)               |
|                                       | Living well grant   | 5                | 50        | -         | -         | -         | -         | 55    | -                  | (55)               |
|                                       | Home Not Hospital   | -                | 200       | -         | -         | -         | -         | 200   | -                  | (200)              |
|                                       | Relocation grant  | -                | 50        | -         | -         | -         | -         | 50    | -                  | (50)               |
|                                       | DFG Capitalised Salaries  | 413              | 700       | -         | -         | -         | -         | 1,113 | -                  | (1,113)            |
|                                       | Rehabilitation Equipment  | 318              | 350       | -         | -         | -         | -         | 668   | -                  | (668)              |
|                                       | Housing General Fund General Schemes - Small Works Assistance (SWA)                           | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Small Works Assistance  | 138              | 151       | -         | -         | -         | -         | 289   | (267)              | (22)               |
|                                       | Capitalised Salaries  | 57               | 61        | -         | -         | -         | -         | 118   | (118)              | -                  |

Detailed projected budget

Appendix 1

| Division                              | Project   | Projected budget |           |           |           |           |           | Total  | Internal resources | External resources |
|---------------------------------------|---|------------------|-----------|-----------|-----------|-----------|-----------|--------|--------------------|--------------------|
|                                       |   | 2021-2022        | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 |        |                    |                    |
|                                       |   | £000             | £000      | £000      | £000      | £000      | £000      | £000   | £000               | £000               |
| <b>General Fund capital programme</b> |   |                  |           |           |           |           |           |        |                    |                    |
| City Housing and Environment          | Housing General Fund General Schemes - Empty Properties Strategy            | -                | 162       | -         | -         | -         | -         | 162    | (162)              | -                  |
|                                       | 14 Lane Road  | 117              | -         | -         | -         | -         | -         | 117    | (117)              | -                  |
|                                       | Two and a half Clifford Street  | -                | 80        | -         | -         | -         | -         | 80     | (80)               | -                  |
|                                       | 30 Victoria Road  | 75               | -         | -         | -         | -         | -         | 75     | (75)               | -                  |
|                                       | 182 Castlecroft Road  | 6                | -         | -         | -         | -         | -         | 6      | (6)                | -                  |
|                                       | 10 Lloyd Street - Build   | 18               | -         | -         | -         | -         | -         | 18     | (18)               | -                  |
|                                       | 10 Lloyd Street - Land  | 25               | -         | -         | -         | -         | -         | 25     | (25)               | -                  |
|                                       | Sustainable Warmth  | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|                                       | Local Authority Delivery 2: Green Homes                                     | -                | 271       | -         | -         | -         | -         | 271    | -                  | (271)              |
|                                       | Maintenance of classified roads   | -                | -         | 3,316     | 3,316     | 3,316     | 3,316     | 13,264 | -                  | (13,264)           |
|                                       | Transport Structural Maintenance - Street Lighting                          | 412              | 350       | -         | -         | -         | -         | 762    | (111)              | (651)              |
|                                       | Response patching   | 200              | 200       | -         | -         | -         | -         | 400    | -                  | (400)              |
|                                       | Specialist Surface Treatments   | 14               | 66        | -         | -         | -         | -         | 80     | (16)               | (64)               |
|                                       | Cannock Road - Phase II   | 267              | -         | -         | -         | -         | -         | 267    | (55)               | (212)              |
|                                       | Replacement of non-compliant safety fencing                                 | -                | 30        | -         | -         | -         | -         | 30     | -                  | (30)               |
|                                       | Development of the Highway Asset Management Plan and Strategy               | 25               | 137       | -         | -         | -         | -         | 162    | (62)               | (100)              |
|                                       | Griffiths Drive - resurface carriageways                                    | 107              | -         | -         | -         | -         | -         | 107    | (97)               | (10)               |
|                                       | Bushbury Lane (Stafford Road to Shaw Lane) - resurface carriageways         | 195              | -         | -         | -         | -         | -         | 195    | (49)               | (146)              |
|                                       | Cross Street North - resurface carriageways                                 | 160              | -         | -         | -         | -         | -         | 160    | (100)              | (60)               |
|                                       | Compton Road – (Clark Road to Avenue Road)                                  | 176              | -         | -         | -         | -         | -         | 176    | -                  | (176)              |
|                                       | Cambridge Street and Water Street   | -                | 41        | -         | -         | -         | -         | 41     | (41)               | -                  |
|                                       | Woodland Road / Coppice Road Junction – (All junction only)                 | -                | 45        | -         | -         | -         | -         | 45     | (45)               | -                  |
|                                       | Inkerman Street   | 214              | -         | -         | -         | -         | -         | 214    | -                  | (214)              |
|                                       | Showell Circus  | 141              | -         | -         | -         | -         | -         | 141    | -                  | (141)              |
|                                       | Purbrook Road   | -                | 150       | -         | -         | -         | -         | 150    | (150)              | -                  |
|                                       | Broad Lane South / Stubby Lane Jct  | 108              | -         | -         | -         | -         | -         | 108    | -                  | (108)              |
|                                       | Codsall Road  | 121              | -         | -         | -         | -         | -         | 121    | (91)               | (30)               |
|                                       | Stafford Street Reinstatement   | -                | 100       | -         | -         | -         | -         | 100    | (50)               | (50)               |
|                                       | Well Lane   | 33               | -         | -         | -         | -         | -         | 33     | -                  | (33)               |
|                                       | Deans Road - Entirety   | -                | 500       | -         | -         | -         | -         | 500    | -                  | (500)              |
|                                       | Wynn Road (First 100m from Coalway Road)                                    | -                | 40        | -         | -         | -         | -         | 40     | -                  | (40)               |
|                                       | School Road (Phase 2)   | -                | 200       | -         | -         | -         | -         | 200    | -                  | (200)              |
|                                       | Overfield Drive Island  | -                | 35        | -         | -         | -         | -         | 35     | -                  | (35)               |
|                                       | Bushbury Road   | -                | 260       | -         | -         | -         | -         | 260    | -                  | (260)              |
|                                       | Lower Prestwood Road  | -                | 125       | -         | -         | -         | -         | 125    | -                  | (125)              |
|                                       | Jeffcock Road   | -                | 360       | -         | -         | -         | -         | 360    | -                  | (360)              |
|                                       | Leybourne Crescent / The Drove Junction                                     | -                | 80        | -         | -         | -         | -         | 80     | -                  | (80)               |
|                                       | Kingsway (Cannock Road inc Island)  | -                | 60        | -         | -         | -         | -         | 60     | -                  | (60)               |
|                                       | Stafford Street (Inbound, Cannock Road to Ring Road inc Ring Road junction) | -                | 310       | -         | -         | -         | -         | 310    | -                  | (310)              |
|                                       | Ring Road - Waterloo Road Junction  | -                | 100       | -         | -         | -         | -         | 100    | -                  | (100)              |
|                                       | Church Hill, Penn   | -                | 140       | -         | -         | -         | -         | 140    | -                  | (140)              |
|                                       | Highway Improvement Programme   | -                | -         | 1,441     | 1,441     | 1,441     | 1,441     | 5,764  | -                  | (5,764)            |
|                                       | Integrated Transport - Advance Design                                       | 194              | 74        | -         | -         | -         | -         | 268    | -                  | (268)              |
|                                       | Integrated Transport - Cannock Road / Cross St North                        | 4                | 2         | -         | -         | -         | -         | 6      | (6)                | -                  |
|                                       | UTC - Wireless Communications   | 81               | 100       | -         | -         | -         | -         | 181    | -                  | (181)              |
|                                       | Ring Road & City Centre Signage   | 296              | 301       | -         | -         | -         | -         | 597    | -                  | (597)              |
|                                       | Bus infrastructure improvements   | -                | 30        | -         | -         | -         | -         | 30     | (30)               | -                  |
|                                       | UTC Expansion ITS/CCTV/Driver Information/ANPR                              | 180              | 165       | -         | -         | -         | -         | 345    | -                  | (345)              |
|                                       | Lyndale Drive Culvert - Highways Improvement                                | 1                | 39        | -         | -         | -         | -         | 40     | (40)               | -                  |
|                                       | Willenhall Road Culvert - Highways Improvement                              | 20               | 20        | -         | -         | -         | -         | 40     | (40)               | -                  |
|                                       | UTC Expansion CCTV  | 121              | 125       | -         | -         | -         | -         | 246    | -                  | (246)              |
|                                       | Traffic Signal Maintenance  | -                | 500       | -         | -         | -         | -         | 500    | -                  | (500)              |
|                                       | UTC upgrade & CCTV link   | 191              | 40        | -         | -         | -         | -         | 231    | -                  | (231)              |
|                                       | Vehicles (Procurement)  | 530              | 3,837     | -         | -         | -         | -         | 4,367  | (4,352)            | (15)               |
|                                       | Bowman's Harbour - Former Landfill Sites                                    | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|                                       | Bowman's Harbour Repository - Tech Investigation                            | 30               | 11        | -         | -         | -         | -         | 41     | (41)               | -                  |
|                                       | Markets Bilston Retail Market   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|                                       | Bilston Market - boiler replacement   | 40               | 26        | -         | -         | -         | -         | 66     | (66)               | -                  |
|                                       | Parks Strategy and Open Space   | -                | 175       | -         | -         | -         | -         | 175    | (175)              | -                  |
|                                       | Heath Town Park   | 1                | 49        | -         | -         | -         | -         | 50     | -                  | (50)               |
|                                       | Spring Road - (Taylor Road / Hilton PF)                                     | -                | 34        | -         | -         | -         | -         | 34     | (34)               | -                  |
|                                       | Fowlers Park  | -                | 12        | -         | -         | -         | -         | 12     | -                  | (12)               |
|                                       | Land North East of 72 Church Street, Bilston                                | -                | 3         | -         | -         | -         | -         | 3      | -                  | (3)                |
|                                       | Tettenhall Paddling Pool  | -                | 1         | -         | -         | -         | -         | 1      | (1)                | -                  |
|                                       | Ward Street Neighbourhood Park  | 114              | 94        | -         | -         | -         | -         | 208    | -                  | (208)              |
|                                       | Penk Rise - refurbishment of Open Space                                     | -                | 10        | -         | -         | -         | -         | 10     | -                  | (10)               |

Detailed projected budget

Appendix 1

| Division                              | Project   | Projected budget |           |           |           |           |           | Total | Internal resources | External resources |
|---------------------------------------|---|------------------|-----------|-----------|-----------|-----------|-----------|-------|--------------------|--------------------|
|                                       |   | 2021-2022        | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 |       |                    |                    |
|                                       |   | £000             | £000      | £000      | £000      | £000      | £000      | £000  | £000               | £000               |
| <b>General Fund capital programme</b> |   |                  |           |           |           |           |           |       |                    |                    |
| City Housing and Environment          | Bushbury Recreation Ground - open space improvements  | 6                | 103       | -         | -         | -         | -         | 109   | -                  | (109)              |
|                                       | Kingsclere Walk - refurbishment of existing play area   | -                | 55        | -         | -         | -         | -         | 55    | -                  | (55)               |
|                                       | Northwood Park - refurbishment of existing play area  | 2                | 114       | -         | -         | -         | -         | 116   | -                  | (116)              |
|                                       | Ashmore Park, Wednesfield - open space improvements   | 6                | 94        | -         | -         | -         | -         | 100   | -                  | (100)              |
|                                       | Ward Street railway cutting – gas main diversion works for new open space                     | 8                | 17        | -         | -         | -         | -         | 25    | -                  | (25)               |
|                                       | Prouds Lane Open Space Improvements   | 11               | 111       | -         | -         | -         | -         | 122   | -                  | (122)              |
|                                       | Wednesfield Link Open Space Improvements  | -                | 72        | -         | -         | -         | -         | 72    | -                  | (72)               |
|                                       | Smestow Valley Local Nature Reserve Open Space  | -                | 16        | -         | -         | -         | -         | 16    | -                  | (16)               |
|                                       | Oak Street Open Space - Woodland Planting   | 10               | -         | -         | -         | -         | -         | 10    | -                  | (10)               |
|                                       | Prouds Lane Playing Field - Open Space Improvements   | -                | 275       | -         | -         | -         | -         | 275   | (250)              | (25)               |
|                                       | Wednesfield / Coleman Avenue Open Space - Play Area   | -                | 57        | -         | -         | -         | -         | 57    | -                  | (57)               |
|                                       | Bantock Park - Offsite Open Space Improvements  | 1                | 69        | -         | -         | -         | -         | 70    | -                  | (70)               |
|                                       | Peascroft Wood - Open Space Improvements  | -                | 3         | -         | -         | -         | -         | 3     | -                  | (3)                |
|                                       | Black Country Blue Network Phase 2  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Ward Street Railway Cutting   | 603              | 269       | 128       | -         | -         | -         | 1,000 | -                  | (1,000)            |
|                                       | Pendeford Park Open Space   | 83               | 206       | -         | -         | -         | -         | 289   | -                  | (289)              |
|                                       | Fowlers Park  | 240              | 99        | -         | -         | -         | -         | 339   | -                  | (339)              |
|                                       | Walsall MBC Parks and Open Space  | 1                | 34        | 5         | -         | -         | -         | 40    | -                  | (40)               |
|                                       | Dudley MBC Open Space   | -                | 225       | 27        | -         | -         | -         | 252   | -                  | (252)              |
|                                       | Severn Rivers Trust Cradley Projects  | -                | 82        | -         | -         | -         | -         | 82    | -                  | (82)               |
|                                       | Canal & Rivers Trust Coseley Canal  | -                | 39        | -         | -         | -         | -         | 39    | -                  | (39)               |
|                                       | Bereavement Services  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Bereavement Services Improvement Programme at Bushbury Crematorium site (drainage, pavements) | 50               | 4         | -         | -         | -         | -         | 54    | (54)               | -                  |
|                                       | Bushbury Crematorium  | 754              | 558       | -         | -         | -         | -         | 1,312 | (1,312)            | -                  |
|                                       | Safety Programme  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Local Safety Schemes - TROs/ Signs&Guardrails / Road Ma                                       | 242              | 212       | -         | -         | -         | -         | 454   | -                  | (454)              |
|                                       | Vehicle actuated speed warning signs  | 14               | 38        | -         | -         | -         | -         | 52    | (8)                | (44)               |
|                                       | Lunt Road - traffic calming and zebra crossing  | 3                | 80        | -         | -         | -         | -         | 83    | (80)               | (3)                |
|                                       | Arterial route – Stafford Road – areas at risk of accidents                                   | 472              | -         | -         | -         | -         | -         | 472   | (376)              | (96)               |
|                                       | Newhampton Road East & West - local safety improvement  | -                | 50        | -         | -         | -         | -         | 50    | (50)               | -                  |
|                                       | Dixon Street  | 54               | 44        | -         | -         | -         | -         | 98    | (44)               | (54)               |
|                                       | Bradley Lane - traffic calming  | 9                | -         | -         | -         | -         | -         | 9     | -                  | (9)                |
|                                       | Shaw Road/Hurst Road/Ettingshall Road   | 29               | -         | -         | -         | -         | -         | 29    | -                  | (29)               |
|                                       | Marston Road/Penn Road Junction   | 138              | -         | -         | -         | -         | -         | 138   | (1)                | (137)              |
|                                       | Ettingshall Road/Manor Road   | -                | 50        | -         | -         | -         | -         | 50    | (50)               | -                  |
|                                       | Barnhurst Lane/Aldersley High School  | 62               | -         | -         | -         | -         | -         | 62    | (42)               | (20)               |
|                                       | Old Heath Road Area Local Safety Scheme   | -                | 160       | -         | -         | -         | -         | 160   | -                  | (160)              |
|                                       | Underhill Lane  | -                | 60        | -         | -         | -         | -         | 60    | -                  | (60)               |
|                                       | SRTS - Woden Road/St Stephens Primary School  | -                | 20        | -         | -         | -         | -         | 20    | -                  | (20)               |
|                                       | SRTS - 20's Plenty Roll Out   | -                | 20        | -         | -         | -         | -         | 20    | -                  | (20)               |
|                                       | Network Development - Safer Routes to School  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | School Gate Parking   | 48               | 20        | -         | -         | -         | -         | 68    | (8)                | (60)               |
|                                       | Warstones Road/Warstones Primary - installation of new crossing                               | 28               | -         | -         | -         | -         | -         | 28    | (28)               | -                  |
|                                       | Active Travel Programme   | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Cycling - Cycle Route Improvements  | -                | 30        | -         | -         | -         | -         | 30    | -                  | (30)               |
|                                       | Walking, Cycling and SRTS - Cycle Parking   | 2                | -         | -         | -         | -         | -         | 2     | (2)                | -                  |
|                                       | Wednesfield Road - footway widening and introducing shared cycle route                        | 499              | 540       | -         | -         | -         | -         | 1,039 | (277)              | (762)              |
|                                       | St Peters Ring Road/ Waterloo Road Cycleway   | 17               | 93        | -         | -         | -         | -         | 110   | -                  | (110)              |
|                                       | National Cycle Routes   | 143              | 297       | -         | -         | -         | -         | 440   | -                  | (440)              |
|                                       | Ring Road 30 Mph and City Centre  | 174              | -         | -         | -         | -         | -         | 174   | -                  | (174)              |
|                                       | Noose Lane to School Street Active Travel Route   | -                | 500       | 1,405     | -         | -         | -         | 1,905 | -                  | (1,905)            |
|                                       | Accessing Growth Fund - Major Roads Network   | -                | 40        | -         | -         | -         | -         | 40    | (40)               | -                  |
|                                       | Black Country Ultra Low Emission Vehicle Programme – Dudley, Sandwell and Walsall share       | 19               | -         | -         | -         | -         | -         | 19    | -                  | (19)               |
|                                       | Black Country Ultra Low Emission Vehicle Programme – Wolverhampton                            | 7                | -         | -         | -         | -         | -         | 7     | -                  | (7)                |
|                                       | A4123 Corridor - A4150 Ring Road to A456 Hagley Road  | 287              | 134       | -         | -         | -         | -         | 421   | -                  | (421)              |
|                                       | A454 Wolverhampton to Neachells Lane, Phases 1,2 and 3  | 341              | 149       | -         | -         | -         | -         | 490   | -                  | (490)              |
|                                       | A449 Stafford Road - M54J2 to A4150 Ring Road   | 68               | 73        | -         | -         | -         | -         | 141   | -                  | (141)              |
|                                       | A449 Stafford Road North Only   | 1                | 398       | -         | -         | -         | -         | 399   | -                  | (399)              |
|                                       | A41 Moxley Gyrratory  | 73               | -         | -         | -         | -         | -         | 73    | -                  | (73)               |
|                                       | Street Lighting   | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Street Lighting replacement programme (Invest to Save)  | 119              | 581       | 1,168     | -         | -         | -         | 1,868 | (1,868)            | -                  |
|                                       | Smart Intelligent Infrastructure Investment (ERDF)  | 1,581            | 1,845     | -         | -         | -         | -         | 3,426 | (2,001)            | (1,425)            |
|                                       | Disabled Access (rolling programme)   | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Disabled Access (rolling programme)   | -                | 20        | -         | -         | -         | -         | 20    | (20)               | -                  |
|                                       | Highway Structures (bridges, subways, retaining walls)  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Highway Structures - Council Assets - Strengthening   | 107              | -         | -         | -         | -         | -         | 107   | (7)                | (100)              |
|                                       | Arthur Street Bridge  | 1,107            | -         | -         | -         | -         | -         | 1,107 | (201)              | (906)              |
|                                       | Moathouse Lane Bridge   | -                | 30        | -         | -         | -         | -         | 30    | (30)               | -                  |
|                                       | River Embankment and design Bridgnorth Road   | -                | 50        | -         | -         | -         | -         | 50    | -                  | (50)               |
|                                       | Emergency Structural Maintenance repairs  | -                | 140       | -         | -         | -         | -         | 140   | -                  | (140)              |

Detailed projected budget

Appendix 1

| Division                              | Project  | Projected budget      |                       |                       |                       |                       |                       | Total<br>£000 | Internal<br>resources<br>£000 | External<br>resources<br>£000 |
|---------------------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------|-------------------------------|-------------------------------|
|                                       |  | 2021-<br>2022<br>£000 | 2022-<br>2023<br>£000 | 2023-<br>2024<br>£000 | 2024-<br>2025<br>£000 | 2025-<br>2026<br>£000 | 2026-<br>2027<br>£000 |               |                               |                               |
| <b>General Fund capital programme</b> |  |                       |                       |                       |                       |                       |                       |               |                               |                               |
| City Housing and Environment          | Maintenance of unclassified roads                                | -                     | 250                   | 750                   | -                     | -                     | -                     | 1,000         | (1,000)                       | -                             |
|                                       | Carriageway Surfacing Treatment                                  | 117                   | 506                   | -                     | -                     | -                     | -                     | 623           | (623)                         | -                             |
|                                       | Dudley street Footways   | 51                    | -                     | -                     | -                     | -                     | -                     | 51            | (40)                          | (11)                          |
|                                       | Lichfield Street (Princes Square – Railway Drive)                | 2                     | -                     | -                     | -                     | -                     | -                     | 2             | -                             | (2)                           |
|                                       | Vicarage Road  | 15                    | -                     | -                     | -                     | -                     | -                     | 15            | -                             | (15)                          |
|                                       | Public Rights of way improvements                                | -                     | 25                    | -                     | -                     | -                     | -                     | 25            | (25)                          | -                             |
|                                       | Church Hill - resurface footways                                 | 443                   | -                     | -                     | -                     | -                     | -                     | 443           | (435)                         | (8)                           |
|                                       | Wright Avenue Estate   | 52                    | 398                   | -                     | -                     | -                     | -                     | 450           | (450)                         | -                             |
|                                       | Castlecroft Road – remove concrete crossings                     | -                     | 130                   | -                     | -                     | -                     | -                     | 130           | (130)                         | -                             |
|                                       | Future High Street Fund  | -                     | 1,740                 | 4,083                 | -                     | -                     | -                     | 5,823         | (4,976)                       | (847)                         |
|                                       | Victoria Street Public Realm (Westside Link Phase 1)             | 3,574                 | 6,236                 | 1,610                 | -                     | -                     | -                     | 11,420        | (487)                         | (10,933)                      |
|                                       | Civic Halls Public Realm (Westside Link Phase 3)                 | 932                   | 3,423                 | -                     | -                     | -                     | -                     | 4,355         | (165)                         | (4,190)                       |
|                                       | Maintenance of Non Highway Structures                            | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Demolition of 60-60A Willenhall Road                             | 3                     | -                     | -                     | -                     | -                     | -                     | 3             | (3)                           | -                             |
|                                       | Improving Pedestrian Safety                                      | -                     | 12                    | -                     | -                     | -                     | -                     | 12            | (12)                          | -                             |
|                                       | Waste & Recycling Strategy                                       | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Garden waste bins  | 58                    | 31                    | -                     | -                     | -                     | -                     | 89            | (89)                          | -                             |
|                                       | Commercial Waste Services Bins                                   | 91                    | 80                    | -                     | -                     | -                     | -                     | 171           | (171)                         | -                             |
|                                       | Lighting up the City   | -                     | 10                    | -                     | -                     | -                     | -                     | 10            | (10)                          | -                             |
|                                       | Smart and Accessible City  | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Ultra Low Emission Bus (ULEB) Pantograph                         | -                     | 143                   | -                     | -                     | -                     | -                     | 143           | -                             | (143)                         |
|                                       | ORCS Bid Local Contribution                                      | -                     | 374                   | -                     | -                     | -                     | -                     | 374           | -                             | (374)                         |
|                                       | SupaTrak system and in-cab Garmin devices                        | 5                     | 10                    | -                     | -                     | -                     | -                     | 15            | (15)                          | -                             |
|                                       | Traveller Transit Site   | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Traveller Transit Site Phase 1                                   | 345                   | 12                    | -                     | -                     | -                     | -                     | 357           | (357)                         | -                             |
|                                       | Highways Maintenance Challenge Fund 2021                         | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Dunstall Road  | 134                   | -                     | -                     | -                     | -                     | -                     | 134           | -                             | (134)                         |
|                                       | School Road  | 181                   | -                     | -                     | -                     | -                     | -                     | 181           | -                             | (181)                         |
|                                       | Highways Maintenance Challenge Fund 2021 - The Holloway          | 126                   | -                     | -                     | -                     | -                     | -                     | 126           | -                             | (126)                         |
|                                       | Willenhall Road  | 6                     | -                     | -                     | -                     | -                     | -                     | 6             | -                             | (6)                           |
|                                       | Highways Maintenance Challenge Fund 2021 - Upper Villiers Street | 84                    | -                     | -                     | -                     | -                     | -                     | 84            | -                             | (84)                          |
|                                       | Residential Waste Bins   | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Waste Domestic Bins  | 111                   | -                     | -                     | -                     | -                     | -                     | 111           | (111)                         | -                             |
|                                       | Cylindrical 'Paladin' Bins                                       | 12                    | -                     | -                     | -                     | -                     | -                     | 12            | (12)                          | -                             |
|                                       | Mobile Weighbridge   | -                     | 10                    | -                     | -                     | -                     | -                     | 10            | (10)                          | -                             |
|                                       | Digital Advertising Boards                                       | -                     | 30                    | -                     | -                     | -                     | -                     | 30            | (30)                          | -                             |
|                                       | Lockers  | -                     | 12                    | -                     | -                     | -                     | -                     | 12            | (12)                          | -                             |
|                                       | Palladin Bins  | -                     | 47                    | -                     | -                     | -                     | -                     | 47            | (47)                          | -                             |
|                                       | Domestic Bins  | -                     | 108                   | -                     | -                     | -                     | -                     | 108           | (108)                         | -                             |
|                                       | Flood Defence and Land Drainage                                  | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Waterhead Brook flood defence works - Abbeyfield Road            | 146                   | -                     | -                     | -                     | -                     | -                     | 146           | (21)                          | (125)                         |
|                                       | Trash Screen and Primrose Avenue Flood Gates and Retention Tank  | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Brewers Yard, Culwell Street Depot                               | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Culwell Street - demolition & remediation                        | 48                    | 52                    | -                     | 1,597                 | 602                   | 54                    | 2,353         | (2,205)                       | (148)                         |
|                                       | Wholesale market - demolition                                    | -                     | 871                   | -                     | -                     | -                     | -                     | 871           | -                             | (871)                         |
|                                       | Wholesale market & Fleet Depot - new build                       | 44                    | 43                    | 2,747                 | 2,136                 | 132                   | -                     | 5,102         | (2,268)                       | (2,834)                       |
|                                       | Fleet Depot - new build  | 7                     | 63                    | 4,104                 | 3,316                 | 334                   | -                     | 7,824         | (1,577)                       | (6,247)                       |
| Regeneration                          | i54 Access and Infrastructure                                    | 53                    | 67                    | 39                    | 296                   | -                     | -                     | 455           | (166)                         | (289)                         |
|                                       | Targeted Disposals Programme                                     | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Disposal of Heath Town Baths                                     | -                     | 3                     | -                     | -                     | -                     | -                     | 3             | (3)                           | -                             |
|                                       | Targeted Disposals - Hoardings                                   | -                     | 36                    | -                     | -                     | -                     | -                     | 36            | (36)                          | -                             |
|                                       | South Side   | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Burdett House Demolition   | -                     | 315                   | -                     | -                     | -                     | -                     | 315           | (315)                         | -                             |
|                                       | Wolverhampton Interchange Office/Retail Accommodation            | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | i9 Office Development  | 13,198                | -                     | -                     | -                     | -                     | -                     | 13,198        | (12,884)                      | (314)                         |
|                                       | i10 - IGNITE Business Project                                    | 263                   | 67                    | -                     | -                     | -                     | -                     | 330           | (330)                         | -                             |
|                                       | Wolverhampton Interchange Block 11                               | -                     | 57                    | -                     | -                     | -                     | -                     | 57            | (57)                          | -                             |
|                                       | Bilston Urban Village  | 1,077                 | 41                    | -                     | -                     | -                     | -                     | 1,118         | (1,118)                       | -                             |
|                                       | Black Country Growth Deal – Cultural Programme                   | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Civic Halls Improvements   | 17,331                | 5,149                 | -                     | -                     | -                     | -                     | 22,480        | (22,480)                      | -                             |
|                                       | Interchange - Ph2 Train Station/MSCP/Metro Extension             | 2,208                 | 3,748                 | -                     | -                     | -                     | -                     | 5,956         | (5,071)                       | (885)                         |
|                                       | i54 Western Extension  | 3,213                 | 17,553                | -                     | -                     | -                     | -                     | 20,766        | (14,981)                      | (5,785)                       |
|                                       | City Learning Quarter  | 327                   | 18,943                | 21,592                | 10,821                | -                     | -                     | 51,683        | (2,469)                       | (49,214)                      |
|                                       | War Memorial Restoration   | -                     | 5                     | -                     | -                     | -                     | -                     | 5             | -                             | (5)                           |
|                                       | Tettenhall War Memorial Restoration                              | -                     | 4                     | -                     | -                     | -                     | -                     | 4             | -                             | (4)                           |
|                                       | Development of Cultural Estate                                   | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | Art Gallery Improvement Scheme                                   | 1,332                 | -                     | -                     | -                     | -                     | -                     | 1,332         | (876)                         | (456)                         |
|                                       | Strategic Land Acquisitions                                      | -                     | 310                   | -                     | -                     | -                     | -                     | 310           | (310)                         | -                             |
|                                       | AIM for GOLD - ERDF  | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | AIM for GOLD - ERDF  | 360                   | 1,903                 | -                     | -                     | -                     | -                     | 2,263         | -                             | (2,263)                       |
|                                       | Towns Fund Phase 2 - Regeneration                                | -                     | -                     | -                     | -                     | -                     | -                     | -             | -                             | -                             |
|                                       | WM5G Accelerator Project   | 500                   | -                     | -                     | -                     | -                     | -                     | 500           | -                             | (500)                         |



Detailed projected budget

Appendix 1

| Division                              | Project   | Projected budget |           |           |           |           |           | Total | Internal resources | External resources |
|---------------------------------------|---|------------------|-----------|-----------|-----------|-----------|-----------|-------|--------------------|--------------------|
|                                       |   | 2021-2022        | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 |       |                    |                    |
|                                       |   | £000             | £000      | £000      | £000      | £000      | £000      | £000  | £000               | £000               |
| <b>General Fund capital programme</b> |   |                  |           |           |           |           |           |       |                    |                    |
| Public Health                         | Sports Investment Strategy  | -                | 174       | -         | -         | -         | -         | 174   | (172)              | (2)                |
|                                       | Barnhurst Land Pitches  | -                | 3         | -         | -         | -         | -         | 3     | (3)                | -                  |
|                                       | Synthetic Pitch at Our Lady & St Chad's School                    | -                | 114       | -         | -         | -         | -         | 114   | (114)              | -                  |
|                                       | Peace Green sport facilities                                      | -                | 3         | -         | -         | -         | -         | 3     | (3)                | -                  |
|                                       | Leisure Centres Enhancement                                       | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | WV Active - Aldersley Leisure Village Enhancement                 | 5                | 51        | -         | -         | -         | -         | 56    | (56)               | -                  |
|                                       | WV Active Leisure Centres - Lockers                               | 38               | 96        | -         | -         | -         | -         | 134   | (134)              | -                  |
|                                       | Bowling provision   | -                | 102       | -         | -         | -         | -         | 102   | -                  | (102)              |
|                                       | Grants to other organisations                                     | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | NACRO Premises Refurbishment                                      | -                | 8         | -         | -         | -         | -         | 8     | -                  | (8)                |
|                                       | Safer Streets capital programme                                   | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Safer Streets - CCTV  | 40               | -         | -         | -         | -         | -         | 40    | -                  | (40)               |
|                                       | Safer streets - Street Lighting                                   | 12               | -         | -         | -         | -         | -         | 12    | -                  | (12)               |
| Children's Services                   | Co-Location Programme   | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Children's Transformation - Bingley                               | -                | 8         | -         | -         | -         | -         | 8     | (8)                | -                  |
|                                       | Children and young people in care - extensions/vehicles           | -                | 3         | -         | -         | -         | -         | 3     | (3)                | -                  |
|                                       | Extension - Mr and Mrs R  | 36               | -         | -         | -         | -         | -         | 36    | (36)               | -                  |
|                                       | Children's Residential Homes                                      | -                | 1,135     | -         | -         | -         | -         | 1,135 | (1,135)            | -                  |
| Education and Skills                  | Primary Expansion Programme                                       | -                | 150       | 9,307     | -         | -         | -         | 9,457 | -                  | (9,457)            |
|                                       | PEP Phase 3 - Bilston CE Primary School                           | (6)              | -         | -         | -         | -         | -         | (6)   | -                  | 6                  |
|                                       | PEP Phase 3 - St Marys Catholic Primary School                    | 11               | -         | -         | -         | -         | -         | 11    | -                  | (11)               |
|                                       | Loxdale Primary Phase 4   | 86               | -         | -         | -         | -         | -         | 86    | -                  | (86)               |
|                                       | Spring Vale Primary Phase 4                                       | 3                | 10        | -         | -         | -         | -         | 13    | -                  | (13)               |
|                                       | St Bartholomew's Church of England Primary School - phase 4       | 543              | 1,156     | -         | -         | -         | -         | 1,699 | -                  | (1,699)            |
|                                       | Hill Avenue Academy - phase 4                                     | 92               | 1,702     | -         | -         | -         | -         | 1,794 | -                  | (1,794)            |
|                                       | Bilston Church of England Primary - caretaker house renovation    | 113              | 27        | -         | -         | -         | -         | 140   | -                  | (140)              |
|                                       | Schools Devolved Formula Capital                                  | -                | 755       | -         | -         | -         | -         | 755   | -                  | (755)              |
|                                       | Devolved - Rakegate Primary (was Junior)                          | 15               | -         | -         | -         | -         | -         | 15    | -                  | (15)               |
|                                       | Devolved - Springdale Junior                                      | 18               | -         | -         | -         | -         | -         | 18    | -                  | (18)               |
|                                       | Devolved - Whitgreave Junior                                      | 5                | -         | -         | -         | -         | -         | 5     | -                  | (5)                |
|                                       | Devolved - Christ Church Junior                                   | 11               | -         | -         | -         | -         | -         | 11    | -                  | (11)               |
|                                       | Devolved - St Andrews Primary                                     | 22               | -         | -         | -         | -         | -         | 22    | -                  | (22)               |
|                                       | Devolved - Castlecroft Primary                                    | 13               | -         | -         | -         | -         | -         | 13    | -                  | (13)               |
|                                       | Devolved - Lanesfield Primary                                     | 5                | -         | -         | -         | -         | -         | 5     | -                  | (5)                |
|                                       | Devolved - Long knowle Primary                                    | 14               | -         | -         | -         | -         | -         | 14    | -                  | (14)               |
|                                       | Devolved - Bilston Church of England Primary                      | 32               | -         | -         | -         | -         | -         | 32    | -                  | (32)               |
|                                       | Devolved - Ashmore Park Nursery                                   | 3                | -         | -         | -         | -         | -         | 3     | -                  | (3)                |
|                                       | Devolved - Bushbury Nursery                                       | 3                | -         | -         | -         | -         | -         | 3     | -                  | (3)                |
|                                       | Devolved - Windsor Nursery  | 3                | -         | -         | -         | -         | -         | 3     | -                  | (3)                |
|                                       | Devolved - Braybrook PRU Centre                                   | (2)              | -         | -         | -         | -         | -         | (2)   | -                  | 2                  |
|                                       | Devolved - Orchard PRU Centre                                     | 8                | -         | -         | -         | -         | -         | 8     | -                  | (8)                |
|                                       | Devolved - Midpoint Centre  | 8                | -         | -         | -         | -         | -         | 8     | -                  | (8)                |
|                                       | Devolved - Claregate Primary                                      | 6                | -         | -         | -         | -         | -         | 6     | -                  | (6)                |
|                                       | Devolved - Christ Church, Church of England Infant and Nursery    | 6                | -         | -         | -         | -         | -         | 6     | -                  | (6)                |
|                                       | Devolved - Tettenhall Wood Special                                | 1                | -         | -         | -         | -         | -         | 1     | -                  | (1)                |
|                                       | Nursery schools ICT & equipment (DFC)                             | 4                | -         | -         | -         | -         | -         | 4     | -                  | (4)                |
|                                       | Primary schools ICT & equipment (DFC)                             | 94               | -         | -         | -         | -         | -         | 94    | -                  | (94)               |
|                                       | Special schools ICT & equipment (DFC)                             | 11               | -         | -         | -         | -         | -         | 11    | -                  | (11)               |
|                                       | Devolved - Kings Church of England School                         | 17               | -         | -         | -         | -         | -         | 17    | -                  | (17)               |
|                                       | Prudential Loans  | -                | 150       | -         | -         | -         | -         | 150   | (150)              | -                  |
|                                       | Asbestos Removal  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Claregate Primary - asbestos removal for windows replacement      | 16               | 5         | -         | -         | -         | -         | 21    | -                  | (21)               |
|                                       | Electrical Works  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Castlecroft Primary - rewiring inc. alarms and emergency lighting | 92               | 44        | -         | -         | -         | -         | 136   | -                  | (136)              |
|                                       | Low Hill Nursery - replacement door entry system                  | 38               | -         | -         | -         | -         | -         | 38    | -                  | (38)               |
|                                       | Penn Hall Special - electrical upgrade                            | 121              | 56        | -         | -         | -         | -         | 177   | -                  | (177)              |
|                                       | Westacre Infants - replacement lighting                           | 67               | -         | -         | -         | -         | -         | 67    | -                  | (67)               |
|                                       | Midpoint PRU - intruder alarm                                     | 40               | -         | -         | -         | -         | -         | 40    | -                  | (40)               |
|                                       | Christ Church Junior - replacement lighting Phase 1               | -                | 50        | -         | -         | -         | -         | 50    | -                  | (50)               |
|                                       | Claregate Primary - replacement lighting Phase 1                  | -                | 40        | -         | -         | -         | -         | 40    | -                  | (40)               |
|                                       | Graiseley Primary - replacement fire alarm                        | -                | 80        | -         | -         | -         | -         | 80    | -                  | (80)               |
|                                       | Long Knowle Primary - replacement lighting                        | -                | 20        | -         | -         | -         | -         | 20    | -                  | (20)               |
|                                       | Uplands Junior - replacement lighting                             | -                | 50        | -         | -         | -         | -         | 50    | -                  | (50)               |
|                                       | Wodensfield Primary - replacement lighting                        | -                | 30        | -         | -         | -         | -         | 30    | -                  | (30)               |
|                                       | Contingency for Emergency Works                                   | -                | 2,453     | -         | -         | -         | -         | 2,453 | -                  | (2,453)            |
|                                       | Building Schools for Future ICT Infrastructure                    | -                | 182       | -         | -         | -         | -         | 182   | (182)              | -                  |
|                                       | Post BSF infrastructure upgrades                                  | -                | 155       | -         | -         | -         | -         | 155   | (155)              | -                  |
|                                       | Capital Maintenance - Fire Safety                                 | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | The King's Church of England School - fire protection work        | 18               | -         | -         | -         | -         | -         | 18    | -                  | (18)               |
|                                       | Colton Hills Community School - fire protection work              | 1                | -         | -         | -         | -         | -         | 1     | -                  | (1)                |

Detailed projected budget

Appendix 1

| Division                              | Project   | Projected budget |           |           |           |           |           | Total | Internal resources | External resources |
|---------------------------------------|---|------------------|-----------|-----------|-----------|-----------|-----------|-------|--------------------|--------------------|
|                                       |   | 2021-2022        | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 |       |                    |                    |
| <b>General Fund capital programme</b> |   |                  |           |           |           |           |           |       |                    |                    |
| Education and Skills                  | Uplands Junior - Fire Safety Work   | -                | 42        | -         | -         | -         | -         | 42    | (4)                | (38)               |
|                                       | St Andrews, Church of England Primary - Fire Safety Work                            | -                | 10        | -         | -         | -         | -         | 10    | -                  | (10)               |
|                                       | Eastfield Primary - replace fire escapes  | -                | 25        | -         | -         | -         | -         | 25    | -                  | (25)               |
|                                       | Capital Maintenance - heating pipework upgrades                                     | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Springdale Junior - replacement heating pipework                                    | 199              | 140       | -         | -         | -         | -         | 339   | -                  | (339)              |
|                                       | Rakegate Primary - hot water system   | -                | 52        | -         | -         | -         | -         | 52    | -                  | (52)               |
|                                       | Dovecotes Primary - replacement boiler, pipework and                                | 108              | -         | -         | -         | -         | -         | 108   | -                  | (108)              |
|                                       | Ashmore Park Nursery - replacement boiler   | 60               | -         | -         | -         | -         | -         | 60    | -                  | (60)               |
|                                       | Bushbury Nursery - replacement water heaters  | 4                | -         | -         | -         | -         | -         | 4     | -                  | (4)                |
|                                       | Colton Hills Secondary - replacement boilers  | -                | 300       | -         | -         | -         | -         | 300   | -                  | (300)              |
|                                       | Spring Vale Primary - replacement boilers   | 105              | -         | -         | -         | -         | -         | 105   | -                  | (105)              |
|                                       | Castlecroft Primary - replacement boiler flue                                       | 6                | -         | -         | -         | -         | -         | 6     | -                  | (6)                |
|                                       | Wodensfield Primary - boiler house flue   | 11               | -         | -         | -         | -         | -         | 11    | -                  | (11)               |
|                                       | Uplands Junior - replacement pipework   | 29               | -         | -         | -         | -         | -         | 29    | -                  | (29)               |
|                                       | Springdale Primary replace hot water system   | 43               | -         | -         | -         | -         | -         | 43    | -                  | (43)               |
|                                       | Bilston Church of England Primary - boiler plant upgrade                            | -                | 100       | -         | -         | -         | -         | 100   | -                  | (100)              |
|                                       | Christ Church Infants - replacement heating controls                                | -                | 60        | -         | -         | -         | -         | 60    | -                  | (60)               |
|                                       | Claregate Primary - boiler plant upgrade  | -                | 150       | -         | -         | -         | -         | 150   | -                  | (150)              |
|                                       | St Andrews Church of England Primary - boiler plant                                 | -                | 150       | -         | -         | -         | -         | 150   | -                  | (150)              |
|                                       | Capital Maintenance - roof / ceilings replacements                                  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Christ Church, Church of England Infants (TW) - roof covering to link               | -                | 10        | -         | -         | -         | -         | 10    | -                  | (10)               |
|                                       | Green Park Special School - flat roof   | 14               | -         | -         | -         | -         | -         | 14    | -                  | (14)               |
|                                       | Spring Vale Primary - flat roof   | 61               | 42        | -         | -         | -         | -         | 103   | -                  | (103)              |
|                                       | Merridale Primary - replacement roof covering phase 1                               | 109              | -         | -         | -         | -         | -         | 109   | -                  | (109)              |
|                                       | Bantock Primary - replacement roof tiles phase 1                                    | 175              | -         | -         | -         | -         | -         | 175   | (24)               | (151)              |
|                                       | Fallings Park Primary - replacement roof covering phase 1                           | 128              | 117       | -         | -         | -         | -         | 245   | (13)               | (232)              |
|                                       | Ashmore Park Nursery - flat roofing   | -                | 40        | -         | -         | -         | -         | 40    | -                  | (40)               |
|                                       | Bilston Nursery - pitched roofing   | 8                | -         | -         | -         | -         | -         | 8     | -                  | (8)                |
|                                       | Colton Hills Secondary - flat roofing   | 184              | 111       | -         | -         | -         | -         | 295   | -                  | (295)              |
|                                       | Graiseley Primary - pitched and flat roofing  | 117              | -         | -         | -         | -         | -         | 117   | (11)               | (106)              |
|                                       | Stow Heath Primary - flat roofing   | 34               | -         | -         | -         | -         | -         | 34    | -                  | (34)               |
|                                       | Merridale Primary - replacement roof phases 2 and 3                                 | 126              | 41        | -         | -         | -         | -         | 167   | -                  | (167)              |
|                                       | Eastfield Primary - corridor roofing  | 7                | 26        | -         | -         | -         | -         | 33    | -                  | (33)               |
|                                       | Castlecroft Primary - replacement roof to nursery play area                         | 11               | -         | -         | -         | -         | -         | 11    | (3)                | (8)                |
|                                       | Lanesfield Primary - replacement hall roof  | -                | 60        | -         | -         | -         | -         | 60    | -                  | (60)               |
|                                       | Long Knowle Primary - replace roof, gutters & fascias                               | -                | 40        | -         | -         | -         | -         | 40    | -                  | (40)               |
|                                       | Wodensfield Primary - replace roof to KS2   | -                | 120       | -         | -         | -         | -         | 120   | -                  | (120)              |
|                                       | Capital Maintenance - Structural Works  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Stow Heath Primary - flooring and damp proofing                                     | 46               | -         | -         | -         | -         | -         | 46    | -                  | (46)               |
|                                       | Christ Church, Church of England, Infant School - timber works to modular classroom | -                | 1         | -         | -         | -         | -         | 1     | -                  | (1)                |
|                                       | Kings CE School Priority Remedial Works   | 3                | 887       | -         | -         | -         | -         | 890   | -                  | (890)              |
|                                       | Wodensfield Primary - refurbish toilets   | 3                | -         | -         | -         | -         | -         | 3     | -                  | (3)                |
|                                       | Lanesfield Primary - refurbish toilets  | 43               | -         | -         | -         | -         | -         | 43    | -                  | (43)               |
|                                       | Orchard PRU - security fencing installation   | 20               | -         | -         | -         | -         | -         | 20    | -                  | (20)               |
|                                       | Castlecroft Primary - internal restructuring  | 12               | -         | -         | -         | -         | -         | 12    | -                  | (12)               |
|                                       | Dovecotes Primary - replace fascias   | -                | 25        | -         | -         | -         | -         | 25    | -                  | (25)               |
|                                       | Dovecotes Primary - replace floors  | -                | 10        | -         | -         | -         | -         | 10    | -                  | (10)               |
|                                       | Wodensfield Primary - replacement floor screed and ramps                            | 9                | -         | -         | -         | -         | -         | 9     | -                  | (9)                |
|                                       | Rakegate Primary - firestopping works   | -                | 25        | -         | -         | -         | -         | 25    | -                  | (25)               |
|                                       | Midpoint PRU - fencing  | 5                | 5         | -         | -         | -         | -         | 10    | -                  | (10)               |
|                                       | West Park Primary - replacement fascias and doors                                   | 11               | 2         | -         | -         | -         | -         | 13    | -                  | (13)               |
|                                       | Colton Hills Secondary - replacement lift   | 37               | 63        | -         | -         | -         | -         | 100   | (20)               | (80)               |
|                                       | Eastfield Primary - hall flooring   | 8                | -         | -         | -         | -         | -         | 8     | -                  | (8)                |
|                                       | Castlecroft Primary - replacement sinks and associated fixtures                     | 4                | -         | -         | -         | -         | -         | 4     | -                  | (4)                |
|                                       | Claregate Primary - resurface paving  | -                | 40        | -         | -         | -         | -         | 40    | -                  | (40)               |
|                                       | Long Knowle Primary - replace fences Phase 1  | -                | 30        | -         | -         | -         | -         | 30    | -                  | (30)               |
|                                       | Merridale Primary - install fencing   | -                | 25        | -         | -         | -         | -         | 25    | -                  | (25)               |
|                                       | Springdale Primary - toilets refurbishment  | -                | 80        | -         | -         | -         | -         | 80    | -                  | (80)               |
|                                       | Uplands Junior - toilets refurbishment  | -                | 30        | -         | -         | -         | -         | 30    | -                  | (30)               |
|                                       | West Park Primary - toilets refurbishment   | -                | 40        | -         | -         | -         | -         | 40    | -                  | (40)               |
|                                       | Wood End Primary - toilets refurbishment  | -                | 20        | -         | -         | -         | -         | 20    | -                  | (20)               |
|                                       | Capital Maintenance - Window Upgrade  | -                | -         | -         | -         | -         | -         | -     | -                  | -                  |
|                                       | Dovecotes Primary - replacement aluminium windows                                   | (1)              | -         | -         | -         | -         | -         | (1)   | -                  | 1                  |
|                                       | Claregate Primary - replacement hall windows  | 84               | -         | -         | -         | -         | -         | 84    | -                  | (84)               |
|                                       | Christ Church, Church of England Infant and Nursery - replacement doors and windows | 15               | -         | -         | -         | -         | -         | 15    | -                  | (15)               |
|                                       | Midpoint PRU - replacement windows  | 13               | -         | -         | -         | -         | -         | 13    | -                  | (13)               |
|                                       | Westacre Infants - replacement hall windows   | 55               | -         | -         | -         | -         | -         | 55    | -                  | (55)               |
|                                       | Wodensfield Primary - replacement KS2 windows                                       | 15               | 17        | -         | -         | -         | -         | 32    | -                  | (32)               |
|                                       | Wodensfield Primary - replacement windows and doors to KS1                          | 13               | -         | -         | -         | -         | -         | 13    | -                  | (13)               |
|                                       | Christ Church, Church of England, Junior School - replacement doors                 | 20               | -         | -         | -         | -         | -         | 20    | -                  | (20)               |
|                                       | Claregate Primary - replacement windows and doors to kitchen                        | -                | 18        | -         | -         | -         | -         | 18    | -                  | (18)               |

Detailed projected budget

Appendix 1

| Division  | Project  | Projected budget |                |               |               |              |              | Total          | Internal resources | External resources |
|---|--|------------------|----------------|---------------|---------------|--------------|--------------|----------------|--------------------|--------------------|
|   |  | 2021-2022        | 2022-2023      | 2023-2024     | 2024-2025     | 2025-2026    | 2026-2027    |                |                    |                    |
|   |  | £000             | £000           | £000          | £000          | £000         | £000         | £000           | £000               | £000               |
| <b>General Fund capital programme</b>                 |  |                  |                |               |               |              |              |                |                    |                    |
| Education and Skills                                  | Bantock Primary - replacement windows                                    | -                | 50             | -             | -             | -            | -            | 50             | -                  | (50)               |
|   | Christ Church Infants - replacement windows                              | -                | 30             | -             | -             | -            | -            | 30             | -                  | (30)               |
|   | Dovecotes Primary - replacement windows                                  | -                | 10             | -             | -             | -            | -            | 10             | -                  | (10)               |
|   | Long Knowle Primary - replacement windows to Nursery                     | -                | 10             | -             | -             | -            | -            | 10             | -                  | (10)               |
|   | Springdale Primary - replacement doors & windows                         | -                | 120            | -             | -             | -            | -            | 120            | -                  | (120)              |
|   | St Andrews Church of England Primary - replacement windows to quadrangle | -                | 65             | -             | -             | -            | -            | 65             | -                  | (65)               |
|   | Colton Hills Secondary - replacement windows Phase 2                     | -                | 50             | -             | -             | -            | -            | 50             | -                  | (50)               |
|   | Secondary School Expansion Programme                                     | -                | -              | 5,747         | -             | -            | -            | 5,747          | -                  | (5,747)            |
|   | Aldersley High   | 81               | -              | -             | -             | -            | -            | 81             | -                  | (81)               |
|   | St Edmund's Catholic Academy   | 1,129            | 1,155          | -             | -             | -            | -            | 2,284          | -                  | (2,284)            |
|   | West Midlands University Technical College (UTC)                         | -                | 2,000          | -             | -             | -            | -            | 2,000          | -                  | (2,000)            |
|   | Moreton Academy  | 106              | 2,094          | -             | -             | -            | -            | 2,200          | -                  | (2,200)            |
|   | Schools ICT & equipment RCCO funded                                      | -                | -              | -             | -             | -            | -            | -              | -                  | -                  |
|   | Primary schools ICT & equipment  | 246              | -              | -             | -             | -            | -            | 246            | (246)              | -                  |
|   | Secondary schools ICT & equipment  | 17               | -              | -             | -             | -            | -            | 17             | (17)               | -                  |
|   | Special schools ICT & equipment  | 65               | -              | -             | -             | -            | -            | 65             | (65)               | -                  |
|   | Orchard PRU Minibus  | 16               | -              | -             | -             | -            | -            | 16             | (16)               | -                  |
|   | Colton Hills Secondary School - dining furniture                         | 20               | -              | -             | -             | -            | -            | 20             | (20)               | -                  |
|   | Schools improvements RCCO funded   | -                | -              | -             | -             | -            | -            | -              | -                  | -                  |
|   | Orchard PRU improvements - Sports Barn                                   | 5                | -              | -             | -             | -            | -            | 5              | (5)                | -                  |
|   | Eastfield Nursery improvements   | 30               | -              | -             | -             | -            | -            | 30             | (14)               | (16)               |
|   | Loxdale Primary School - playground equipment                            | 40               | -              | -             | -             | -            | -            | 40             | (40)               | -                  |
|   | Penn Fields Special School - Learning Lodge                              | 26               | -              | -             | -             | -            | -            | 26             | (26)               | -                  |
|   | Tettenhall Wood Special School - Learning Pods                           | 68               | -              | -             | -             | -            | -            | 68             | (68)               | -                  |
|   | Warstones Primary School - playground equipment                          | 57               | -              | -             | -             | -            | -            | 57             | (57)               | -                  |
|   | Fallings Park Primary School - improvements                              | 60               | -              | -             | -             | -            | -            | 60             | (60)               | -                  |
|   | Bilston Church of England Primary School - improvements                  | 42               | -              | -             | -             | -            | -            | 42             | (42)               | -                  |
|   | Colton Hills Secondary School - improvements                             | 303              | -              | -             | -             | -            | -            | 303            | (234)              | (69)               |
|   | Eastfield Primary School - improvements                                  | 75               | -              | -             | -             | -            | -            | 75             | (75)               | -                  |
|   | Penn Hall Special School - improvements                                  | 13               | -              | -             | -             | -            | -            | 13             | (13)               | -                  |
|   | Westacre Infants School - improvements                                   | 11               | -              | -             | -             | -            | -            | 11             | (11)               | -                  |
|   | Wood End Primary School - improvements                                   | 11               | -              | -             | -             | -            | -            | 11             | (11)               | -                  |
|   | Bantock Primary School - improvements                                    | 64               | -              | -             | -             | -            | -            | 64             | (64)               | -                  |
|   | Green Park Special School - improvements                                 | 40               | -              | -             | -             | -            | -            | 40             | (40)               | -                  |
|   | Loxdale Primary School - improvements                                    | 13               | -              | -             | -             | -            | -            | 13             | (13)               | -                  |
|   | Merridale Primary School - improvements                                  | 19               | -              | -             | -             | -            | -            | 19             | (19)               | -                  |
|   | Oak Meadow Primary School - improvements                                 | 17               | -              | -             | -             | -            | -            | 17             | (17)               | -                  |
|   | Orchard PRU - improvements   | 13               | -              | -             | -             | -            | -            | 13             | (13)               | -                  |
|   | Stow Heath Primary School - improvements                                 | 88               | -              | -             | -             | -            | -            | 88             | (88)               | -                  |
|   | SPCF Special Provision Capital Fund                                      | -                | 422            | -             | -             | -            | -            | 422            | -                  | (422)              |
|   | SPCF Penn Hall Special School SEN sensory gym                            | 13               | -              | -             | -             | -            | -            | 13             | (3)                | (10)               |
|   | SPCF Resource base St Michaels Church of England Primary                 | 550              | 5              | -             | -             | -            | -            | 555            | -                  | (555)              |
|   | SPCF Resource base St Martins Church of England Primary                  | 50               | -              | -             | -             | -            | -            | 50             | -                  | (50)               |
|   | Broadmeadow Special School expansion Childrens Centre                    | 40               | -              | -             | -             | -            | -            | 40             | -                  | (40)               |
|   | Healthy Pupil Capital Fund   | -                | -              | -             | -             | -            | -            | -              | -                  | -                  |
|   | HPCF Special schools - sports & fitness                                  | -                | 3              | -             | -             | -            | -            | 3              | -                  | (3)                |
| <b>Total General Fund - existing and new projects</b> |  | <b>82,526</b>    | <b>136,093</b> | <b>83,096</b> | <b>49,508</b> | <b>9,810</b> | <b>6,811</b> | <b>367,844</b> | <b>(189,611)</b>   | <b>(178,233)</b>   |

Detailed projected budget

Appendix 1

| Division   | Project  | Projected budget |           |           |           |           |           | Total  | Internal resources | External resources |
|--|--|------------------|-----------|-----------|-----------|-----------|-----------|--------|--------------------|--------------------|
|  |  | 2021-2022        | 2022-2023 | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 |        |                    |                    |
|  |  | £000             | £000      | £000      | £000      | £000      | £000      | £000   | £000               | £000               |
| <b>Housing Revenue Account capital programme</b> |  |                  |           |           |           |           |           |        |                    |                    |
| Housing Revenue Account                          | Decent Homes - Stock Improvements                            | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | High Rise M&E Infrastructure Refurbishment                   | 5,468            | 8,834     | 12,869    | 13,644    | 9,250     | 7,050     | 57,115 | (57,115)           | -                  |
|  | Heath Town Refurbishment of Retained Properties              | 12,696           | 10,466    | 14,404    | 7,608     | 3,715     | 1,511     | 50,400 | (50,400)           | -                  |
|  | Internal Decency Works                                       | 2,649            | 5,544     | 6,734     | 5,621     | 4,371     | 2,531     | 27,450 | (27,450)           | -                  |
|  | Bushbury Improvement Programme                               | 1,098            | 302       | -         | -         | -         | -         | 1,400  | (1,400)            | -                  |
|  | Mid Rise Infrastructure                                      | -                | 1,000     | 1,700     | 1,700     | 4,000     | 6,100     | 14,500 | (14,500)           | -                  |
|  | Minor Works/Door Entry Rolling Programme                     | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Door Entry   | 55               | 470       | 370       | 370       | 370       | 370       | 2,005  | (2,005)            | -                  |
|  | Pathway Improvement and Safety Programme                     | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Repairs - Pathways/Unadopted Roads                           | 212              | 197       | 200       | 200       | 200       | 200       | 1,209  | (1,209)            | -                  |
|  | External Improvement Programme                               | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | External Improvement Works (Pre Decent Homes)                | 495              | -         | -         | -         | -         | -         | 495    | (495)              | -                  |
|  | Adaptations for People with Disabilities                     | -                | 2,000     | 1,000     | 1,000     | 1,000     | 710       | 5,710  | (5,710)            | -                  |
|  | Disabled Adaptations - Minor Only 08/09 Onwards              | 104              | -         | -         | -         | -         | -         | 104    | (104)              | -                  |
|  | Disabled Adaptations - Level Access Showers                  | 889              | -         | -         | -         | -         | -         | 889    | (889)              | -                  |
|  | Disabled Adaptations - Stairlifts                            | 209              | -         | -         | -         | -         | -         | 209    | (209)              | -                  |
|  | Disabled Adaptations - Vertical Lifts / Ceiling Track Hoists | 50               | -         | -         | -         | -         | -         | 50     | (50)               | -                  |
|  | Disabled Adaptations - Extensions                            | 191              | -         | -         | -         | -         | -         | 191    | (191)              | -                  |
|  | Disabled Adaptations - Other                                 | 314              | -         | -         | -         | -         | -         | 314    | (314)              | -                  |
|  | Disabled Adaptations - to Void Properties                    | 34               | -         | -         | -         | -         | -         | 34     | (34)               | -                  |
|  | WH Service Sales Admin & Capitalised Salaries                | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Sale of Council Houses Admin                                 | 60               | 60        | 60        | 60        | 60        | 60        | 360    | (360)              | -                  |
|  | Wolverhampton Homes - Capitalised Salaries                   | 1,792            | 1,900     | 2,000     | 2,000     | 2,000     | 2,000     | 11,692 | (11,692)           | -                  |
|  | Housing services capitalised salaries                        | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Housing Services Capitalised Salaries                        | 226              | 400       | 400       | 400       | 400       | 400       | 2,226  | (2,226)            | -                  |
|  | Refurbishment of Voids                                       | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Refurbishment of Voids to Decent Homes Standard              | 8,574            | 7,001     | 5,000     | 3,500     | 3,500     | 3,500     | 31,075 | (31,075)           | -                  |
|  | Boiler Replacement Programme                                 | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Boiler Replacement   | 1,093            | 750       | 680       | 560       | 560       | 560       | 4,203  | (4,203)            | -                  |
|  | Low Hill PODS scheme   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Low Hill PODS scheme   | (1)              | -         | -         | -         | -         | -         | (1)    | 1                  | -                  |
|  | Heath Town   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Heath Town   | 77               | 543       | -         | -         | -         | -         | 620    | (620)              | -                  |
|  | Tap Works site   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Tap works - Showell Road                                     | 5                | -         | -         | -         | -         | -         | 5      | (5)                | -                  |
|  | New Build infill schemes                                     | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | New Build infill scheme Phase 1                              | (1)              | -         | -         | -         | -         | -         | (1)    | 1                  | -                  |
|  | SCP Newbuild Phase 2   | 2                | -         | -         | -         | -         | -         | 2      | (2)                | -                  |
|  | Structural works   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Structural works   | 1,379            | 900       | 900       | 950       | 986       | 985       | 6,100  | (6,100)            | -                  |
|  | Remedial Works to non-traditional properties                 | -                | 366       | 650       | 3,026     | 4,060     | 8,248     | 16,350 | (16,350)           | -                  |
|  | Jericho House  | 152              | 98        | -         | -         | -         | -         | 250    | (250)              | -                  |
|  | Lift and DDA Improvements                                    | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Lift Improvements  | 600              | 400       | 400       | 400       | 400       | 400       | 2,600  | (2,600)            | -                  |
|  | Fire Safety Improvements                                     | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | High Rise Fire Safety Issues                                 | 554              | -         | -         | -         | -         | -         | 554    | (554)              | -                  |
|  | Fire Safety Improvements - Medium and Low Rise               | 1,965            | 2,535     | 1,250     | 1,250     | -         | -         | 7,000  | (7,000)            | -                  |
|  | Roof Refurbishment Programme                                 | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Roofing Refurbishment Programme - City wide                  | 3,289            | 3,947     | 4,550     | 2,988     | 2,988     | 2,988     | 20,750 | (20,750)           | -                  |
|  | Tower and Fort Works   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Tower and Fort Works Project                                 | 3                | -         | -         | -         | -         | -         | 3      | (3)                | -                  |
|  | New Build Programme  | -                | -         | 2,250     | 2,000     | 5,000     | 5,000     | 14,250 | (14,250)           | -                  |
|  | Old Fallings Crescent  | 17               | 500       | 2,000     | 2,331     | -         | -         | 4,848  | (4,848)            | -                  |
|  | Sustainable Estates Programme                                | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Sustainable Estates Programme                                | 443              | 1,091     | 534       | 507       | 600       | 600       | 3,775  | (3,775)            | -                  |
|  | Non Trad Surveys   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Non Traditional Surveys                                      | 157              | 150       | 200       | 393       | 50        | 50        | 1,000  | (1,000)            | -                  |
|  | Small Sites 4  | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Small Sites 4  | 34               | -         | -         | -         | -         | -         | 34     | (34)               | -                  |
|  | Commercial Conversions                                       | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Bond House conversion to residential                         | 667              | 3,533     | -         | -         | -         | -         | 4,200  | (3,880)            | (320)              |
|  | Burton Crescent  | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Burton Crescent  | 3                | 14        | -         | -         | -         | -         | 17     | (17)               | -                  |
|  | Heath Town New Build Programme                               | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | Heath Town New Build Phase 1                                 | 2,469            | 7,031     | -         | -         | -         | -         | 9,500  | (9,500)            | -                  |
|  | Heath Town New Build Phase 2                                 | -                | 3,500     | 10,000    | 9,500     | -         | -         | 23,000 | (23,000)           | -                  |
|  | Heath Town Phase 3   | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |
|  | WVL Units  | -                | -         | 2,786     | 5,000     | 6,000     | 6,000     | 19,786 | (19,786)           | -                  |
|  | WVL Units - Prouds Lane                                      | -                | -         | -         | -         | -         | -         | -      | 208                | (208)              |
|  | WVL Units - Wednesfield                                      | 2,107            | -         | -         | -         | -         | -         | 2,107  | (1,987)            | (120)              |
|  | WVL Units - Former Residential care Home Sites               | 81               | -         | -         | -         | -         | -         | 81     | (81)               | -                  |
|  | WVL Units - Northcote  | 552              | 5,048     | -         | -         | -         | -         | 5,600  | (5,600)            | -                  |
|  | Northcote  | -                | -         | -         | -         | -         | -         | -      | -                  | -                  |

Detailed projected budget

Appendix 1

| Division   | Project                                      | Projected budget |               |               |               |               |               | Total          | Internal resources | External resources |
|--|--|------------------|---------------|---------------|---------------|---------------|---------------|----------------|--------------------|--------------------|
|  |  | 2021-2022        | 2022-2023     | 2023-2024     | 2024-2025     | 2025-2026     | 2026-2027     |                |                    |                    |
|  |  | £000             | £000          | £000          | £000          | £000          | £000          | £000           | £000               | £000               |
| <b>Housing Revenue Account capital programme</b>                 |  |                  |               |               |               |               |               |                |                    |                    |
| Housing Revenue Account  | Medium Sites                                 | -                | -             | -             | -             | -             | -             | -              | -                  | -                  |
|  | Medium Sites                                 | 2                | 1,000         | 6,878         | -             | -             | -             | 7,880          | (7,880)            | -                  |
|  | High Rise Sprinkler Programme                | -                | -             | -             | -             | -             | -             | -              | -                  | -                  |
|  | High Rise Sprinkler Programme                | 231              | -             | -             | -             | -             | -             | 231            | (231)              | -                  |
|  | High Rise External Works                     | -                | -             | 2,343         | 6,248         | 6,466         | 6,343         | 21,400         | (21,400)           | -                  |
|  | High Rise External Works                     | -                | 500           | -             | -             | -             | -             | 500            | (500)              | -                  |
|  | Reedham Gardens                              | -                | -             | -             | -             | -             | -             | -              | -                  | -                  |
|  | Reedham Gardens                              | 5                | 2,424         | 1,800         | -             | -             | -             | 4,229          | (4,229)            | -                  |
|  | Additional Social Housing                    | -                | -             | -             | -             | -             | -             | -              | -                  | -                  |
|  | Additional Social Housing                    | 2,962            | 2,000         | 2,000         | 2,000         | 2,000         | 2,000         | 12,962         | (12,277)           | (685)              |
|  | Small Sites Programme                        | -                | -             | 3,000         | 3,000         | -             | -             | 6,000          | (6,000)            | -                  |
|  | Bushbury Hill Community Housing              | -                | 1,479         | -             | -             | -             | -             | 1,479          | (1,479)            | -                  |
|  | Inkerman Street Community Housing            | -                | 1,479         | -             | -             | -             | -             | 1,479          | (1,479)            | -                  |
|  | Small Sites 5                                | 1,410            | 4,002         | -             | -             | -             | -             | 5,412          | (5,412)            | -                  |
|  | Estate Remodelling                           | -                | 2,000         | 9,000         | 9,000         | 9,000         | 9,000         | 38,000         | (38,000)           | -                  |
|  | Estate remodelling - New Park Village        | 478              | 1,520         | -             | -             | -             | -             | 1,998          | (1,998)            | -                  |
|  | City Wide Non traditional structural repairs | -                | 2,000         | -             | -             | -             | -             | 2,000          | (2,000)            | -                  |
| <b>Total Housing Revenue Account - existing and new projects</b> |  | <b>55,851</b>    | <b>86,984</b> | <b>95,958</b> | <b>85,256</b> | <b>66,976</b> | <b>66,606</b> | <b>457,631</b> | <b>(456,298)</b>   | <b>(1,333)</b>     |

This page is intentionally left blank

Detailed forecast change

Appendix 2

| Division                                 | Project   | Approved budget<br>£000 | Proposed budget<br>£000 | Total change<br>£000  | Comments  |
|--|---|-------------------------|-------------------------|---|---|
| <b>General Fund capital programme</b>    |   |                         |                         |   |   |
| Finance                                  | Corporate Provision for Future Programmes                           | 18,344                  | 17,187                  | (1,157)   | The change in this budget reflects virements as detailed in Appendix 4.   |
|  | Capitalisation Directives   | 18,000                  | 13,000                  | (5,000)   | The change in this budget reflects revised budget requirement as reported to the Performance and Budget Outturn Report to Cabinet on 15 June 2022               |
|  | WV Living   | 29,900                  | 29,900                  | -   |   |
|  | Other Equity Investments and Loans to Companies                     | 5,700                   | 5,700                   | -   |   |
| Governance                               | Governance Initiatives  | 115                     | 115                     | -   |   |
| Strategy                                 | ICT General Programme   | 1,879                   | 1,879                   | -   |   |
|  | ICT Disaster Recovery   | 51                      | 51                      | -   |   |
|  | ICT Desktop Refresh   | 1,255                   | 1,255                   | -   |   |
|  | Service Led ICT Projects  | 1,798                   | 1,798                   | -   |   |
|  | Full Fibre Network  | 3,970                   | 3,970                   | -   |   |
| City Assets                              | Corporate Asset Management  | 27,530                  | 28,477                  | 947   | The change in this budget reflects virements to existing projects as detailed in Appendix 4 and to new projects for which approval is now sought in Appendix 3. |
|  | Disposals Programme (Non-Strategic)                                 | 2                       | 2                       | -   |   |
|  | Public Sector Decarbonisation                                       | 153                     | 101                     | (52)  | The change in this budget reflects the final costs on completion of the project.  |
| City Housing and Environment             | Disabled Facilities Grants  | 9,681                   | 9,681                   | -   |   |
|  | Housing General Fund General Schemes - Small Works Assistance (SWA) | 289                     | 289                     | -   |   |
|  | Housing General Fund General Schemes - Capitalised Salaries         | 80                      | 118                     | 38  | The change in this budget reflects revised budget requirement for the project.  |
|  | Housing General Fund General Schemes - Empty Properties Strategy    | 410                     | 483                     | 73  | The change in this budget reflects revised budget requirement mainly funded from the recycled capital receipts.   |
|  | Housing General Schemes - Affordable Warmth                         | 101                     | -                       | (101)   | The change in this budget reflects project completion.  |
|  | Local Authority Delivery 2: Green Homes Grant                       | 271                     | 271                     | -   |   |
|  | Maintenance of classified roads                                     | 18,776                  | 18,766                  | (10)  | The change in this budget reflects allocation of Other Contributions which were offset by virements as detailed in Appendix 4.                                  |
|  | Highway Improvement Programme                                       | 8,271                   | 8,248                   | (23)  | The change in this budget reflects virements as detailed in Appendix 4.   |
|  | Vehicles (Procurement)  | 4,368                   | 4,367                   | (1)   | The change in this budget reflects virements to existing projects as detailed in Appendix 4 and to new projects for which approval is now sought in Appendix 3. |
|  | Bowman's Harbour - Former Landfill Sites                            | 41                      | 41                      | -   |   |
|  | Markets Bilston Retail Market                                       | 66                      | 66                      | -   |   |
|  | Parks Strategy and Open Space                                       | 1,523                   | 1,523                   | -   |   |
|  | Bereavement Services  | 1,366                   | 1,366                   | -   |   |
|  | Safety Programme  | 1,679                   | 1,757                   | 78  | The change in this budget reflects allocation of Other Contributions and virements as detailed in Appendix 4.   |
|  | Active Travel Programme   | 1,549                   | 3,700                   | 2,151   | The change in this budget reflects virements as detailed in Appendix 4 and new project for which approval is now sought in Appendix 3.                          |
|  | Network Development - Safer Routes to School                        | 90                      | 96                      | 6   | The change in this budget reflects virements as detailed in Appendix 4.   |
|  | Accessing Growth Fund - Major Roads Network                         | 1,641                   | 1,590                   | (51)  | The change in this budget reflects revised budget requirement for the project.  |
|  | Street Lighting   | 5,294                   | 5,294                   | -   |   |
|  | Disabled Access (rolling programme)                                 | 20                      | 20                      | -   |   |
|  | Highway Structures (bridges, subways, retaining walls)              | 1,402                   | 1,434                   | 32  | The change in this budget reflects virements as detailed in Appendix 4.   |
|  | Maintenance of unclassified roads                                   | 13,285                  | 14,159                  | 874   | The change in this budget reflects virements as detailed in Appendix 4.   |
|  | Maintenance of Non Highway Structures                               | -                       | 3                       | 3   | The change in this budget reflects virements as detailed in Appendix 4.   |
|  | Security Enhancement works  | 12                      | 12                      | -   |   |
|  | Waste & Recycling Strategy  | 150                     | 260                     | 110   | The change in this budget reflects virements to existing projects as detailed in Appendix 4 and to new projects for which approval is now sought in Appendix 3. |
|  | Lighting up the City  | 10                      | 10                      | -   |   |
|  | Smart and Accessible City   | 517                     | 517                     | -   |   |
|  | General Waste Service Improvement                                   | 15                      | 15                      | -   |   |
| Traveller Transit Site                   | 357   | 357                     | -                       |   |   |
| Highways Maintenance Challenge Fund 2021 | 316   | 531                     | 215                     | The change in this budget reflects allocation of Other Contributions and virements as detailed in Appendix 4.   |   |
| Residential Waste Bins                   | 219   | 330                     | 111                     | The change in this budget reflects virements to existing projects as detailed in Appendix 4 and to new projects for which approval is now sought in Appendix 3. |   |

Detailed forecast change

Appendix 2

| Division  | Project   | Approved budget<br>£000 | Proposed budget<br>£000 | Total change<br>£000 | Comments   |
|---|---|-------------------------|-------------------------|----------------------|--|
| <b>General Fund capital programme</b>                                   |   |                         |                         |                      |  |
| City Housing and Environment  | Future High Street Fund                                 | 10,267                  | 10,178                  | (89)                 | The change in this budget reflects virements as detailed in Appendix 4.  |
|   | Black Country Blue Network Phase 2                      | 2,041                   | 2,041                   | -                    |  |
|   | Flood Defence and Land Drainage                         | -                       | 146                     | 146                  | The change in this budget reflects virements as detailed in Appendix 4.  |
|   | Brewers Yard, Culwell Street Depot                      | 16,150                  | 16,150                  | -                    |  |
| Public Health   | Sports Investment Strategy                              | 294                     | 294                     | -                    |  |
|   | Leisure Centres Enhancement                             | 190                     | 190                     | -                    |  |
|   | Bowling provision                                       | 102                     | 102                     | -                    |  |
|   | Grants to other organisations                           | 8                       | 8                       | -                    |  |
|   | Safer Streets capital programme                         | 60                      | 52                      | (8)                  | The change in this budget reflects revised budget requirement for the project.   |
| Regeneration  | i54 Access and Infrastructure                           | 455                     | 455                     | -                    |  |
|   | Targeted Disposals Programme                            | 39                      | 39                      | -                    |  |
|   | South Side  | 315                     | 315                     | -                    |  |
|   | Wolverhampton Interchange Office/Retail Accommodation   | 13,330                  | 13,528                  | 198                  | The change in this budget reflects allocation of Other Contributions which were offset by virement as detailed in Appendix 4.  |
|   | Wolverhampton Interchange Block 11                      | 57                      | 57                      | -                    |  |
|   | Bilston Urban Village                                   | 1,118                   | 1,118                   | -                    |  |
|   | Black Country Growth Deal – Cultural Programme          | 22,480                  | 22,480                  | -                    |  |
|   | Interchange - Ph2 Train Station/MSCP/Metro Extension    | 5,690                   | 5,956                   | 266                  | The change in this budget reflects allocation of Other Contributions.  |
|   | i54 Western Extension                                   | 20,766                  | 20,766                  | -                    |  |
|   | City Learning Quarter                                   | 51,683                  | 51,683                  | -                    |  |
|   | War Memorial Restoration                                | 9                       | 9                       | -                    |  |
|   | Development of Cultural Estate                          | 1,351                   | 1,332                   | (19)                 | The change in this budget reflects revised budget requirement and virements as detailed in Appendix 4.   |
|   | Strategic Land Acquisitions                             | 310                     | 310                     | -                    |  |
|   | AIM for GOLD - ERDF                                     | 2,263                   | 2,263                   | -                    |  |
|   | Towns Fund Phase 2 - Regeneration                       | 500                     | 500                     | -                    |  |
| Adult Services  | Aiming High for Disabled Children                       | 52                      | -                       | (52)                 | The change in this budget reflects revised budget requirement for the project.   |
| Children's Services   | Co-Location Programme                                   | 8                       | 8                       | -                    |  |
|   | Children and young people in care - extensions/vehicles | 39                      | 39                      | -                    |  |
|   | Children's Residential Homes                            | -                       | 1,135                   | 1,135                | The change in this budget reflects budget requirement for new project as detailed in Appendix 3. Approval to progress with the project is subject to a separate report to Cabinet (Resources) Panel on 06 July 2022. |
| Education and Skills  | Primary Expansion Programme                             | 13,227                  | 13,194                  | (33)                 | The change in this budget reflects budget alignment with grant allocation and virements as detailed in Appendix 4.   |
|   | Schools Devolved Formula Capital                        | 1,137                   | 1,052                   | (85)                 | The change in this budget reflects virements as detailed in Appendix 4.  |
|   | Prudential Loans  | 150                     | 150                     | -                    |  |
|   | Asbestos Removal  | 20                      | 21                      | 1                    | The change in this budget reflects virements as detailed in Appendix 4.  |
|   | Electrical Works  | 762                     | 728                     | (34)                 | The change in this budget reflects virements as detailed in Appendix 4.  |
|   | Contingency for Emergency Works                         | 2,608                   | 2,453                   | (155)                | The change in this budget reflects virements as detailed in Appendix 4.  |
|   | Building Schools for Future ICT Infrastructure          | 337                     | 337                     | -                    |  |
|   | Capital Maintenance - Fire Safety                       | 89                      | 96                      | 7                    | The change in this budget reflects School contribution towards the works and virements as detailed in Appendix 4.  |
|   | Capital Maintenance - Heating Pipework Upgrades         | 1,341                   | 1,517                   | 176                  | The change in this budget reflects virements as detailed in Appendix 4.  |
|   | Capital Maintenance - Roof / Ceilings Replacements      | 1,564                   | 1,581                   | 17                   | The change in this budget reflects School contribution towards the works and virements as detailed in Appendix 4.  |
|   | Capital Maintenance - Structural Works                  | 1,488                   | 1,484                   | (4)                  | The change in this budget reflects virements as detailed in Appendix 4.  |
|   | Capital Maintenance - Window Upgrade                    | 587                     | 584                     | (3)                  | The change in this budget reflects virements as detailed in Appendix 4.  |
|   | Secondary School Expansion Programme                    | 13,221                  | 12,312                  | (909)                | The change in this budget reflects budget alignment with grant allocation and virements as detailed in Appendix 4.   |
|   | Schools ICT & equipment RCCO funded                     | -                       | 364                     | 364                  | The change in this budget reflects School contributions towards ICT and Equipment costs.   |
|   | Schools improvements RCCO funded                        | 5                       | 995                     | 990                  | The change in this budget reflects School contributions towards school improvement works and virements as detailed in Appendix 4.  |
|   | SPCF Special Provision Capital Fund                     | 1,080                   | 1,080                   | -                    |  |
|   | Healthy Pupil Capital Fund                              | 3                       | 3                       | -                    |  |
| <b>Total General Fund capital programme - existing and new projects</b> |   | <b>367,692</b>          | <b>367,844</b>          | <b>152</b>           |  |



Detailed forecast change

Appendix 2

| Division   | Project                                       | Approved budget<br>£000 | Proposed budget<br>£000 | Total change<br>£000 | Comments  |
|--|---|-------------------------|-------------------------|----------------------|---|
| <b>Housing Revenue Account</b>                           |   |                         |                         |                      |   |
| Housing Revenue Account                                  | Decent Homes - Stock Improvements             | 151,650                 | 150,865                 | (785)                | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Minor Works/Door Entry Rolling Programme      | 2,220                   | 2,005                   | (215)                | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Pathway Improvement and Safety Programme      | 1,209                   | 1,209                   | -                    |   |
|  | External Improvement Programme                | 600                     | 495                     | (105)                | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Adaptations for People with Disabilities      | 7,500                   | 7,501                   | 1                    | The change in this budget reflects virements as detailed in Appendix 4. |
|  | WH Service Sales Admin & Capitalised Salaries | 11,010                  | 12,052                  | 1,042                | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Housing services capitalised salaries         | 3,000                   | 2,226                   | (774)                | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Refurbishment of Voids                        | 31,075                  | 31,075                  | -                    |   |
|  | Boiler Replacement Programme                  | 4,203                   | 4,203                   | -                    |   |
|  | Low Hill PODS scheme                          | -                       | (1)                     | (1)                  | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Heath Town                                    | 563                     | 620                     | 57                   | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Tap Works site                                | 30                      | 5                       | (25)                 | The change in this budget reflects virements as detailed in Appendix 4. |
|  | New Build infill schemes                      | -                       | 1                       | 1                    | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Structural works                              | 22,700                  | 22,700                  | -                    |   |
|  | Lift and DDA Improvements                     | 2,710                   | 2,600                   | (110)                | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Fire Safety Improvements                      | 7,000                   | 7,554                   | 554                  | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Roof Refurbishment Programme                  | 20,750                  | 20,750                  | -                    |   |
|  | Tower and Fort Works                          | 30                      | 3                       | (27)                 | The change in this budget reflects virements as detailed in Appendix 4. |
|  | New Build Programme                           | 19,098                  | 19,098                  | -                    |   |
|  | Sustainable Estates Programme                 | 3,670                   | 3,775                   | 105                  | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Non Trad Surveys                              | 1,000                   | 1,000                   | -                    |   |
|  | Small Sites 4                                 | 21                      | 34                      | 13                   | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Commercial Conversions                        | 4,200                   | 4,200                   | -                    |   |
|  | Burton Crescent                               | 269                     | 17                      | (252)                | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Heath Town New Build Programme                | 32,500                  | 32,500                  | -                    |   |
|  | WVL Units                                     | 27,574                  | 27,574                  | -                    |   |
|  | Medium Sites                                  | 7,880                   | 7,880                   | -                    |   |
|  | High Rise Sprinkler Programme                 | -                       | 231                     | 231                  | The change in this budget reflects virements as detailed in Appendix 4. |
|  | High Rise External Works                      | 21,900                  | 21,900                  | -                    |   |
|  | Reedham Gardens                               | 4,229                   | 4,229                   | -                    |   |
|  | Additional Social Housing                     | 12,672                  | 12,962                  | 290                  | The change in this budget reflects virements as detailed in Appendix 4. |
|  | Small Sites Programme                         | 14,370                  | 14,370                  | -                    |   |
|  | Estate Remodelling                            | 41,998                  | 41,998                  | -                    |   |
| <b>Total Housing Revenue Account - existing projects</b> |   | <b>457,631</b>          | <b>457,631</b>          | <b>-</b>             |   |

This page is intentionally left blank

Projects requiring approval

Appendix 3

| New projects created from virements and additional resources   | 2021 - 2022 | 2022 - 2023 | 2023 - 2024 | 2024 - 2025 | 2025 - 2026 | 2026 - 2027 | Total | Virement | Additional resources |          |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------|----------|----------------------|----------|
| A full set of virements can be found in Appendix 4   | £000        | £000        | £000        | £000        | £000        | £000        | £000  | £000     | Internal             | External |
|  |             |             |             |             |             |             |       |          | £000                 | £000     |
| <b>General Fund capital programme</b>  |             |             |             |             |             |             |       |          |                      |          |
| <b>Corporate Asset Management</b>  |             |             |             |             |             |             |       |          |                      |          |
| Approval is sought for for the following capital projects to enable the completion of priority works ensuring all council assets are statutorily compliant and fit for purpose:  |             |             |             |             |             |             |       |          |                      |          |
| Bantock Park - Building Management System  | -           | 11          | -           | -           | -           | -           | 11    | 11       | -                    | -        |
| Springvale Library - roof replacement  | -           | 100         | -           | -           | -           | -           | 100   | 100      | -                    | -        |
| St Chads Community Centre - flooring replacement   | -           | 17          | -           | -           | -           | -           | 17    | 17       | -                    | -        |
| Lunt Community Centre - roller shutter   | -           | 5           | -           | -           | -           | -           | 5     | 5        | -                    | -        |
| Bilston Market - CCTV  | -           | 16          | -           | -           | -           | -           | 16    | 16       | -                    | -        |
| Central Baths - CCTV   | -           | 16          | -           | -           | -           | -           | 16    | 16       | -                    | -        |
| Wolverhampton Retail Market - CCTV   | -           | 31          | -           | -           | -           | -           | 31    | 31       | -                    | -        |
| The Avenues - boiler replacement   | -           | 60          | -           | -           | -           | -           | 60    | 60       | -                    | -        |
| Tettenhall Paddling Pool - plant enclosure/welfare facilities  | -           | 250         | -           | -           | -           | -           | 250   | 250      | -                    | -        |
| 18/19 Queen Square - window replacement  | -           | 52          | -           | -           | -           | -           | 52    | 52       | -                    | -        |
| Bingley Enterprise Centre - window and door replacements   | -           | 94          | -           | -           | -           | -           | 94    | 94       | -                    | -        |
| Eastfield Community Centre - flooring replacement  | -           | 13          | -           | -           | -           | -           | 13    | 13       | -                    | -        |
| Eastfield Community Centre - boiler and pumps replacement  | -           | 10          | -           | -           | -           | -           | 10    | 10       | -                    | -        |
| Neil Docherty Resource Centre - lighting installation  | -           | 2           | -           | -           | -           | -           | 2     | 2        | -                    | -        |
| Neil Docherty Resource Centre - heating pump replacement   | -           | 1           | -           | -           | -           | -           | 1     | 1        | -                    | -        |
| Neil Docherty Resource Centre - plant room doors replacement   | -           | 3           | -           | -           | -           | -           | 3     | 3        | -                    | -        |
| Neil Docherty Resource Centre - flooring replacement   | -           | 1           | -           | -           | -           | -           | 1     | 1        | -                    | -        |
| Tettenhall Wood Institute - flooring replacement   | -           | 22          | -           | -           | -           | -           | 22    | 22       | -                    | -        |
| The Avenues - door replacements  | -           | 9           | -           | -           | -           | -           | 9     | 9        | -                    | -        |
| The Avenues - flooring replacements  | -           | 29          | -           | -           | -           | -           | 29    | 29       | -                    | -        |
| The Avenues - lighting replacement   | -           | 4           | -           | -           | -           | -           | 4     | 4        | -                    | -        |
| The Avenues - heating pump replacement   | -           | 9           | -           | -           | -           | -           | 9     | 9        | -                    | -        |
| The Avenues - plant room door replacement  | -           | 2           | -           | -           | -           | -           | 2     | 2        | -                    | -        |
| Whitmore Reans Childrens Centre - flooring replacement   | -           | 9           | -           | -           | -           | -           | 9     | 9        | -                    | -        |
| Whitmore Reans Childrens Centre - lighting replacement   | -           | 2           | -           | -           | -           | -           | 2     | 2        | -                    | -        |
| Aldersley Leisure Village - refurbishment of six changing rooms  | -           | 113         | -           | -           | -           | -           | 113   | 113      | -                    | -        |
| Bradley Resource Centre - upgrade of lighting  | -           | 40          | -           | -           | -           | -           | 40    | 40       | -                    | -        |
| Civic Centre - replacement of water dosing system  | -           | 32          | -           | -           | -           | -           | 32    | 32       | -                    | -        |
| Art Gallery - lighting upgrade   | -           | 25          | -           | -           | -           | -           | 25    | 25       | -                    | -        |
| Hickman Avenue Depot - new surface water drainage system   | -           | 9           | -           | -           | -           | -           | 9     | 9        | -                    | -        |
| <b>Children's Residential Homes</b>  |             |             |             |             |             |             |       |          |                      |          |
| Approval to progress with development of two Children's Residential Homes is sought in a separate report to Cabinet (Resources) Panel on 6 July 2022. The inclusion of this project is for budget approval process and is on the assumption that the approval to progress with the project is given. | -           | 1,135       | -           | -           | -           | -           | 1,135 | -        | 1,135                | -        |

Projects requiring approval

Appendix 3

| New projects created from virements and additional resources  | 2021 - 2022        | 2022 - 2023        | 2023 - 2024        | 2024 - 2025        | 2025 - 2026        | 2026 - 2027        | Total        | Virement        | Additional resources        |                 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------|-----------------|-----------------------------|-----------------|
| A full set of virements can be found in Appendix 4  | £000               | £000               | £000               | £000               | £000               | £000               | £000         | £000            | Internal                    | External        |
|   |                    |                    |                    |                    |                    |                    |              |                 | £000                        | £000            |
| <b>Active Travel Programme</b>  |                    |                    |                    |                    |                    |                    |              |                 |                             |                 |
| Approval is sought for delivery of the following project subject to a signed grant agreement in a separate report to Cabinet (Resources) Panel on 6 July 2022. The inclusion of this project is for budget approval process and is on the assumption that the approval to progress with the project is given: |                    |                    |                    |                    |                    |                    |              |                 |                             |                 |
| Noose Lane to School Street Active Travel Route   | -                  | 500                | 1,405              | -                  | -                  | -                  | 1,905        | -               | -                           | 1,905           |
| <b>Residential Waste Bins</b>   |                    |                    |                    |                    |                    |                    |              |                 |                             |                 |
| Approval is sought for acquisition of the following equipment required within Waste Services, fully funded from the existing budgets:   |                    |                    |                    |                    |                    |                    |              |                 |                             |                 |
| Palladin Bins   | -                  | 15                 | -                  | -                  | -                  | -                  | 15           | 15              | -                           | -               |
| Domestic Bins   | -                  | 95                 | -                  | -                  | -                  | -                  | 95           | 95              | -                           | -               |
| Garden Waste Bins   | -                  | 31                 | -                  | -                  | -                  | -                  | 31           | 31              | -                           | -               |
| Commercial Waste Service Bins   | -                  | 80                 | -                  | -                  | -                  | -                  | 80           | 80              | -                           | -               |
| <b>Total General Fund capital programme new projects</b>  | -                  | <b>2,843</b>       | <b>1,405</b>       | -                  | -                  | -                  | <b>4,248</b> | <b>1,208</b>    | <b>1,135</b>                | <b>1,905</b>    |
| <b>Financing</b>  |                    |                    |                    |                    |                    |                    |              |                 |                             |                 |
| Internal resources  | -                  | 2,343              | -                  | -                  | -                  | -                  | 2,343        | 1,208           | 1,135                       | -               |
| External resources  | -                  | 500                | 1,405              | -                  | -                  | -                  | 1,905        | -               | -                           | 1,905           |
| <b>Grand total financing</b>  | -                  | <b>2,843</b>       | <b>1,405</b>       | -                  | -                  | -                  | <b>4,248</b> | <b>1,208</b>    | <b>1,135</b>                | <b>1,905</b>    |
| <b>New projects created from virements and additional resources</b>   | <b>2021 - 2022</b> | <b>2022 - 2023</b> | <b>2023 - 2024</b> | <b>2024 - 2025</b> | <b>2025 - 2026</b> | <b>2026 - 2027</b> | <b>Total</b> | <b>Virement</b> | <b>Additional resources</b> |                 |
| <b>A full set of virements can be found in Appendix 4</b>   | <b>£000</b>        | <b>£000</b>        | <b>£000</b>        | <b>£000</b>        | <b>£000</b>        | <b>£000</b>        | <b>£000</b>  | <b>£000</b>     | <b>Internal</b>             | <b>External</b> |
|   |                    |                    |                    |                    |                    |                    |              |                 | £000                        | £000            |
| <b>Housing Revenue Account</b>  |                    |                    |                    |                    |                    |                    |              |                 |                             |                 |
| <b>Decent Homes Stock Condition Capital Programme</b>   |                    |                    |                    |                    |                    |                    |              |                 |                             |                 |
| Approval is sought to proceed with works fully funded from existing resources for the following project:  |                    |                    |                    |                    |                    |                    |              |                 |                             |                 |
| High Rise External Works  | -                  | 500                | -                  | -                  | -                  | -                  | 500          | 500             | -                           | -               |
| <b>Total HRA new projects</b>   | -                  | <b>500</b>         | -                  | -                  | -                  | -                  | <b>500</b>   | <b>500</b>      | -                           | -               |
| <b>Financing</b>  |                    |                    |                    |                    |                    |                    |              |                 |                             |                 |
| Internal resources  | -                  | 500                | -                  | -                  | -                  | -                  | 500          | 500             | -                           | -               |
| External resources  | -                  | -                  | -                  | -                  | -                  | -                  | -            | -               | -                           | -               |
| <b>Grand total financing</b>  | -                  | <b>500</b>         | -                  | -                  | -                  | -                  | <b>500</b>   | <b>500</b>      | -                           | -               |

## Virements for approval

## Appendix 4

| Capital project   | Virement                 |                     | Comments  |
|---|--------------------------|---------------------|---|
|   | Existing project<br>£000 | New project<br>£000 |   |
| <b>General Fund</b>   |                          |                     |   |
| <b>Re-allocation virements to new projects</b>                  |                          |                     |   |
| Corporate Provision for Future Programmes                       | (987)                    | -                   |   |
| Corporate Asset Management Capital Programme                    |                          |                     |   |
| Bantock Park - Building Management System                       | -                        | 11                  |   |
| Springvale Library - roof replacement                           | -                        | 100                 |   |
| St Chads Community Centre - flooring replacement                | -                        | 17                  |   |
| Lunt Community Centre - roller shutter                          | -                        | 5                   |   |
| Bilston Market - CCTV   | -                        | 16                  |   |
| Central Baths - CCTV  | -                        | 16                  |   |
| Wolverhampton Retail Market - CCTV                              | -                        | 31                  |   |
| The Avenues - boiler replacement                                | -                        | 60                  |   |
| Tettenhall Paddling Pool - plant enclosure/welfare facilities   | -                        | 250                 |   |
| 18/19 Queen Square - window replacement                         | -                        | 52                  |   |
| Bingley Enterprise Centre - window and door replacements        | -                        | 94                  |   |
| Eastfield Community Centre - flooring replacement               | -                        | 13                  |   |
| Eastfield Community Centre - boiler and pumps replacement       | -                        | 10                  | Virements are proposed to reflect an allocation of the Corporate Provision for Future Programmes to new Corporate Asset Management projects to enable the completion of priority works ensuring all council assets are statutorily compliant and fit for purpose. |
| Neil Docherty Resource Centre - lighting installation           | -                        | 2                   |   |
| Neil Docherty Resource Centre - heating pump replacement        | -                        | 1                   |   |
| Neil Docherty Resource Centre - plant room doors replacement    | -                        | 3                   |   |
| Neil Docherty Resource Centre - flooring replacement            | -                        | 1                   |   |
| Tettenhall Wood Institute - flooring replacement                | -                        | 22                  |   |
| The Avenues - door replacements                                 | -                        | 9                   |   |
| The Avenues - flooring replacements                             | -                        | 29                  |   |
| The Avenues - lighting replacement                              | -                        | 4                   |   |
| The Avenues - heating pump replacement                          | -                        | 9                   |   |
| The Avenues - plant room door replacement                       | -                        | 2                   |   |
| Whitmore Reans Childrens Centre - flooring replacement          | -                        | 9                   |   |
| Whitmore Reans Childrens Centre - lighting replacement          | -                        | 2                   |   |
| Aldersley Leisure Village - refurbishment of six changing rooms | -                        | 113                 |   |
| Bradley Resource Centre - upgrade of lighting                   | -                        | 40                  |   |
| Civic Centre - replacement of water dosing system               | -                        | 32                  |   |
| Art Gallery - lighting upgrade                                  | -                        | 25                  |   |
| Hickman Avenue Depot - new surface water drainage system        | -                        | 9                   |   |
| Corporate Provision for Future Programmes                       | (221)                    | -                   |   |
| Residential Waste Bins  |                          |                     |   |
| Palladin Bins   | -                        | 15                  | Virements are proposed to reallocate resources to support new projects within the Waste Service capital programme.  |
| Domestic Bins   | -                        | 95                  |   |
| Waste & Recycling Strategy                                      |                          |                     |   |
| Garden Waste Bins   | -                        | 31                  |   |
| Commercial Waste Service Bins                                   | -                        | 80                  |   |
| <b>Re-allocation virements to existing projects</b>             |                          |                     |   |
| General Fund Housing - Empty Properties Strategy                |                          |                     |   |
| Provision for future programmes                                 | (117)                    | -                   | A virement is proposed to reallocate resources to individual project within the Empty Properties Strategy.  |
| 14 Lane Road  | 117                      | -                   |   |
| Secondary School Expansion Programme                            |                          |                     |   |
| Provision for future programmes                                 | (890)                    | -                   | A virement is proposed to reallocate resources to individual projects within the Schools Secondary Expansion Programme and Schools Capital Maintenance.   |
| Aldersley High  | 3                        | -                   |   |
| Schools Capital Maintenance - Structural Works                  |                          |                     |   |
| Kings Church of England School - Priority Remedial Works        | 887                      | -                   |   |
| Schools Contingency for Emergency Works                         |                          |                     |   |
| Provision for future programmes                                 | (212)                    | -                   | A virement is proposed to reallocate resources to individual project within the Schools Capital Maintenance programme.  |
| Schools Capital Maintenance - Boilers / Pipeworks (Secondary)   |                          |                     |   |
| Colton Hills Secondary - replacement boilers                    | 212                      | -                   |   |
| Schools Devolved Formula Capital                                |                          |                     |   |
| Provision for future programmes                                 | (382)                    | -                   |   |
| Devolved - Braybrook PRU Centre                                 | (2)                      | -                   |   |
| Primary schools ICT & equipment 2122 (DFC)                      | 94                       | -                   |   |
| Devolved - Bilston Church of England Primary                    | 32                       | -                   |   |
| Devolved - St Andrews Primary                                   | 22                       | -                   |   |
| Devolved - Springdale Junior                                    | 18                       | -                   |   |
| Devolved - Kings Church of England School                       | 17                       | -                   |   |
| Devolved - Rakegate Primary (was Junior)                        | 15                       | -                   |   |
| Devolved - Long knowle Primary                                  | 14                       | -                   |   |
| Devolved - Castlecroft Primary                                  | 13                       | -                   |   |
| Devolved - Christ Church Junior                                 | 11                       | -                   |   |
| Special schools ICT & equipment 2122 (DFC)                      | 11                       | -                   |   |
| Devolved - Orchard PRU Centre                                   | 8                        | -                   | Virements are proposed to reallocate resources within the Schools Devolved Formula Capital programme.   |
| Devolved - Midpoint Centre                                      | 8                        | -                   |   |
| Devolved - Claregate Primary                                    | 6                        | -                   |   |
| Devolved - Christ Church, Church of England Infant and Nursery  | 6                        | -                   |   |
| Devolved - Whitgreave Junior                                    | 5                        | -                   |   |
| Devolved - Lanesfield Primary                                   | 5                        | -                   |   |
| Nursery schools ICT & equipment 2122 (DFC)                      | 4                        | -                   |   |
| Devolved - Ashmore Park Nursery                                 | 3                        | -                   |   |
| Devolved - Bushbury Nursery                                     | 3                        | -                   |   |
| Devolved - Windsor Nursery                                      | 3                        | -                   |   |
| Devolved - Tettenhall Wood Special                              | 1                        | -                   |   |
| Shools Capital Maintenance - Development Plans                  |                          |                     |   |
| Colton Hills Secondary School - improvements 2122               | 69                       | -                   |   |
| Eastfield Nursery improvements 2021                             | 16                       | -                   |   |

## Virements for approval

## Appendix 4

| Capital project   | Virement                 |                     | Comments  |
|---|--------------------------|---------------------|---|
|   | Existing project<br>£000 | New project<br>£000 |   |
| <b>General Fund</b>   |                          |                     |   |
| Corporate Provision for Future Programmes   | (1,000)                  | -                   | A virement is proposed to reallocate resources for the future projects within the Maintenance of Unclassified Roads capital programme.  |
| Maintenance of Unclassified Roads<br>Provision for future programmes                                  | 1,000                    | -                   |   |
| Wolverhampton Interchange Phase 2<br>Provision for future programmes                                  | (1,184)                  | -                   | A virement is proposed to reallocate resources to individual projects within the Interchange Phase 2 capital programme.   |
| Interchange Ph2 Metro Extension - payment to WMCA   | 976                      | -                   |   |
| Interchange Ph2 - Improvements to area outside I9 (known as 12c)                                      | 208                      | -                   |   |
| City Learning Quarter<br>Provision for future programmes  | (40)                     | -                   | A virement is proposed to reallocate resources to individual project within the City Learning Quarter capital programme.  |
| Cow Tech  | 40                       | -                   |   |
| <b>Project to project virements</b>   |                          |                     |   |
| General Fund Housing - Disabled Facilities Grants   |                          |                     | Virements are proposed to reallocate resources within the Disabled Facilities Grant capital programme.  |
| Discretionary Top Up Grants   | (150)                    | -                   |   |
| Technology Enabled Care   | (50)                     | -                   |   |
| Relocation Grant  | (50)                     | -                   |   |
| Living Well Grant   | (45)                     | -                   |   |
| Contribution Assistance Grant   | (16)                     | -                   |   |
| Rehabilitation Equipment 2022-2023  | 168                      | -                   |   |
| Social Care Minor Adaptations   | 84                       | -                   |   |
| Small Adaptations Grants  | 25                       | -                   |   |
| Mandatory Disabled Facilities Grants  | 21                       | -                   |   |
| DFG Capitalised Salaries  | 13                       | -                   |   |
| General Fund Housing - Empty Properties Strategy  |                          |                     | Virements are proposed to reallocate resources within the Empty Properties Strategy capital programme.  |
| 30 Victoria Road  | (5)                      | -                   |   |
| 10 Lloyd Street - Build   | (1)                      | -                   |   |
| 182 Castlecroft Road  | 6                        | -                   |   |
| Corporate Asset Management  |                          |                     | Virements are proposed to reflect reallocation of resources across the projects within the Corporate Asset Management capital programme. Regular rescheduling of works is required to ensure that current corporate priorities are met and reflected. |
| Wolverhampton United Football Club - demolition of Clubhouse  | (52)                     | -                   |   |
| Ashmore Park Community Hub – flooring replacement   | (40)                     | -                   |   |
| Wolverhampton Art Gallery – humidification unit   | (28)                     | -                   |   |
| Wolverhampton Art Gallery - replacement of AHU in basement  | (6)                      | -                   |   |
| Pendeford Library – Fire Alarm System   | (4)                      | -                   |   |
| Wolverhampton Contact Centre – replacement of water heater  | (4)                      | -                   |   |
| Whitmore Reans Children's Centre (SFH) - main entrance door   | (2)                      | -                   |   |
| Bilston Town Hall – new fire alarm system   | (2)                      | -                   |   |
| East Park Library – roof replacement  | (1)                      | -                   |   |
| Culwell Street (Portacabin) - roof replacement  | (1)                      | -                   |   |
| Wednesfield offices (Alfred Squire Rd) - new air conditioning unit                                    | (1)                      | -                   |   |
| Fowlers Park Playing Fields – flue and control panel  | (1)                      | -                   |   |
| Landport Industrial Estate – electrical works at units 9 and 10                                       | (1)                      | -                   |   |
| Provision for future programmes   | 37                       | -                   |   |
| Blakenhall Community Healthy Living Centre – roof works   | 19                       | -                   |   |
| Grand Theatre – fire door replacement   | 14                       | -                   |   |
| Merridale Fire Station - YOT relocation   | 7                        | -                   |   |
| West Park - electrical / Legionella / building Fabric   | 6                        | -                   |   |
| Art Gallery – boiler replacement  | 4                        | -                   |   |
| 4 & 4A Salop Street – roof works, external refurbishment & window                                     | 4                        | -                   |   |
| West Park (Bandstand) – refurbishment   | 4                        | -                   |   |
| Graiseley Healthy Living Centre – roof replacement  | 4                        | -                   |   |
| Bradley Resource Centre - FRA priority works  | 3                        | -                   |   |
| Fordhouses Industrial Estate – security hut refurbishment   | 2                        | -                   |   |
| Civic Centre - FRA priority works   | 2                        | -                   |   |
| The Gorge - demolition of building  | 2                        | -                   |   |
| Wolverhampton Art Gallery - FRA priority works  | 2                        | -                   |   |
| Bradley Resource Centre – internal refurbishment to bedrooms, bathroom and reception and new flooring | 2                        | -                   |   |
| Civic Centre - mechanical flue replacement  | 2                        | -                   |   |
| Bradmore Community Centre - replacement of boilers and  | 1                        | -                   |   |
| Corporate Provision for Future Programmes   | 28                       | -                   |   |
| Corporate Asset Management  |                          |                     | A virement is proposed to reallocate resources to support Art Gallery Improvement scheme.   |
| Wolverhampton Art Gallery – humidification unit   | (4)                      | -                   |   |
| Development of Cultural Estate<br>Art Gallery Improvement Scheme                                      | 4                        | -                   |   |
| Development of Cultural Estate  |                          |                     | Virements are proposed to reallocate unspent resources to Corporate Provision for Future Programmes.  |
| Development of Bantock House Complex  | (20)                     | -                   |   |
| Wolverhampton Interchange Phase 2<br>i9 Office Development  | (116)                    | -                   |   |
| Corporate Provision for Future Programmes   | 136                      | -                   |   |

## Virements for approval

## Appendix 4

| Capital project  | Virement                 |                     | Comments   |
|--|--------------------------|---------------------|--|
|  | Existing project<br>£000 | New project<br>£000 |  |
| <b>General Fund</b>  |                          |                     |  |
| <b>Project to project virements</b>  |                          |                     |  |
| Schools Capital Maintenance - Rewiring / Electrical works                    |                          |                     |  |
| Bushbury Hill Primary - replacement lighting                                 | (30)                     | -                   |  |
| Westacre Infants - replacement lighting                                      | (3)                      | -                   |  |
| Midpoint PRU - intruder alarm  | (3)                      | -                   |  |
| Low Hill Nursery - replacement door entry system                             | 2                        | -                   |  |
| Schools Capital Maintenance - Emergency works                                |                          |                     |  |
| Provision for future programmes  | 57                       | -                   |  |
| Schools Capital Maintenance - Fire Prevention                                |                          |                     |  |
| Uplands Junior - Fire Safety Work  | 3                        | -                   |  |
| Schools Capital Maintenance - Boilers / Pipeworks                            |                          |                     |  |
| Rakegate Primary - hot water system  | (23)                     | -                   |  |
| Dovecotes Primary - replacement boiler, pipework and control                 | (22)                     | -                   |  |
| Ashmore Park Nursery - replacement boiler                                    | (6)                      | -                   |  |
| Bushbury Nursery - replacement water heaters                                 | (1)                      | -                   |  |
| Spring Vale Primary - replacement boilers                                    | (1)                      | -                   |  |
| Wodensfield Primary - boiler house flue                                      | (1)                      | -                   |  |
| Uplands Junior - replacement pipework  | (1)                      | -                   |  |
| Springdale Junior - replacement heating pipework                             | 8                        | -                   |  |
| Colton Hills Secondary - replacement boilers                                 | 8                        | -                   |  |
| Springdale Primary replace hot water system                                  | 3                        | -                   |  |
| Schools Capital Maintenance - Roof / Ceiling                                 |                          |                     |  |
| Fallings Park Primary - replacement roof phase 2                             | (180)                    | -                   | Virements are proposed to reallocate resources within the Schools Capital Maintenance programme to utilise savings for various works within the Education capital programme.   |
| Stow Heath Primary - flat roofing  | (11)                     | -                   |  |
| Fallings Park Primary - replacement roof covering phase 1                    | 175                      | -                   |  |
| Bantock Primary - replacement roof tiles phase 1                             | 26                       | -                   |  |
| Graiseley Primary - pitched and flat roofing                                 | 2                        | -                   |  |
| Merridale Primary - replacement roof covering phase 1                        | 2                        | -                   |  |
| Castlecroft Primary - replacement roof to nursery play area                  | 1                        | -                   |  |
| Green Park Special School - flat roof  | 1                        | -                   |  |
| Schools Capital Maintenance - Windows  |                          |                     |  |
| Claregate Primary - replacement windows and doors to kitchen                 | (7)                      | -                   |  |
| Wodensfield Primary - replacement windows and doors to KS1                   | (2)                      | -                   |  |
| Dovecotes Primary - replacement aluminium windows                            | (1)                      | -                   |  |
| Claregate Primary - replacement hall windows                                 | 7                        | -                   |  |
| Schools Capital Maintenance - Asbestos Removal                               |                          |                     |  |
| Claregate Primary - asbestos removal for windows replacement                 | 1                        | -                   |  |
| Schools Capital Maintenance - Structural / Demolition / Ext.works / Security |                          |                     |  |
| Midpoint PRU - fencing   | (15)                     | -                   |  |
| Stow Heath Primary - flooring and damp proofing                              | (4)                      | -                   |  |
| Castlecroft Primary - internal restructuring                                 | (3)                      | -                   |  |
| Wodensfield Primary - replacement floor screed and ramps                     | (1)                      | -                   |  |
| Castlecroft Primary - replacement sinks and associated fixtures              | (1)                      | -                   |  |
| Orchard PRU - security fencing installation                                  | 15                       | -                   |  |
| Lanesfield Primary - refurbish toilets                                       | 5                        | -                   |  |
| Schools Primary Expansion Programme  |                          |                     |  |
| Stowlawn Primary Phase 4   | (18)                     | -                   | Virements are proposed to reallocate resources within the Schools Primary Expansion capital programme.   |
| Spring Vale Primary Phase 4  | (17)                     | -                   |  |
| PEP Phase 3 - Bilston CE Primary School                                      | (6)                      | -                   |  |
| PEP Phase 3 - St Marys Catholic Primary School                               | (1)                      | -                   |  |
| Loxdale Primary Phase 4  | 30                       | -                   |  |
| Provision for future programmes  | 12                       | -                   |  |
| Schools BSF - ICTS Infrastructure  |                          |                     |  |
| Post BSF ICT   | (97)                     | -                   | A virement is proposed to utilise underspend within the Schools BSF capital programme.   |
| Building Schools for Future ICT Infrastructure                               | 97                       | -                   |  |
| Schools Primary Expansion Programme  |                          |                     |  |
| Hill Avenue Academy - phase 4  | (6)                      | -                   | A virement is proposed from the Hill Avenue Academy - phase 4 project within the Education to the Local Safety Schemes within the Transportation for the road safety work associated with the Hill Avenue Academy expansion.                   |
| Safety Programme   |                          |                     |  |
| Local Safety Schemes - TROs/ Signs&Guardrails / Road Markings                | 6                        | -                   |  |
| Schools Capital Maintenance - Structural / Demolition / Ext.works / Security |                          |                     |  |
| Kings Church of England School - Priority Remedial Works                     | (887)                    | -                   | A virement is proposed to reallocate council resources to the Corporate Provision for Future Programmes. Council resources were released due to grant allocation towards the Kings Church of England School - Priority Remedial Works project. |
| Corporate Provision for Future Programmes                                    | 887                      | -                   |  |
| Residential Waste Bins   |                          |                     |  |
| Lockers  | (13)                     | -                   | Virements are proposed to utilise underspend within the Waste capital programme.   |
| Waste Domestic Bins  | 14                       | -                   |  |
| Waste & Recycling Strategy   |                          |                     |  |
| Garden waste bins  | (1)                      | -                   |  |

Virements for approval

Appendix 4

| Capital project  | Virement                 |                     | Comments |
|--|--------------------------|---------------------|----------|
|  | Existing project<br>£000 | New project<br>£000 |          |
| <b>General Fund</b>  |                          |                     |          |
| <b>Project to project virements</b>  |                          |                     |          |
| Future High Street Fund  |                          |                     |          |
| Civic Halls Public Realm (Westside Link Ph 3)  | (89)                     | -                   |          |
| Highways Maintenance Challenge Fund 2021   |                          |                     |          |
| Highways Maintenance Challenge Fund 2021 - Upper Villiers Street   | 84                       | -                   |          |
| Highways Maintenance Challenge Fund 2021 - School Road   | 3                        | -                   |          |
| Highways Maintenance Challenge Fund 2021 - Dunstall Road   | 1                        | -                   |          |
| Highways Maintenance Challenge Fund 2021 - Willenhall Road   | 1                        | -                   |          |
| Maintenance of Classified Roads  |                          |                     |          |
| Showell Circus   | (44)                     | -                   |          |
| Replacement of non-compliant safety fencing  | (30)                     | -                   |          |
| Bushbury Lane (Stafford Road to Shaw Lane) - resurface<br>carriageways   | (30)                     | -                   |          |
| Inkerman Street  | (11)                     | -                   |          |
| Codsall Road   | (6)                      | -                   |          |
| Cannock Road - Phase II  | (3)                      | -                   |          |
| Griffiths Drive - resurface carriageways   | (3)                      | -                   |          |
| Broad Lane South / Stubby Lane Junction  | (2)                      | -                   |          |
| Well Lane  | (1)                      | -                   |          |
| Cross Street North - resurface carriageways  | 47                       | -                   |          |
| Transport Structural Maintenance - Street Lighting   | 37                       | -                   |          |
| Compton Road – (Clark Road to Avenue Road)   | 11                       | -                   |          |
| Maintenance of Unclassified Roads  |                          |                     |          |
| Waterhead Drive flood defence works - carriageway reshaping  | (144)                    | -                   |          |
| Carriageway Surfacing Treatment  | (74)                     | -                   |          |
| Public Rights of way improvements  | (20)                     | -                   |          |
| Church Hill - resurface footways   | 95                       | -                   |          |
| Vicarage Road  | 15                       | -                   |          |
| Lichfield Street (Princes Square – Railway Drive)  | 2                        | -                   |          |
| Highway Improvement Programme  |                          |                     |          |
| UTC Expansion CCTV   | (22)                     | -                   |          |
| UTC - Wireless Communications  | (4)                      | -                   |          |
| Ring Road & City Centre Signage  | (2)                      | -                   |          |
| Integrated Transport - Advance Design  | 5                        | -                   |          |
| Safety Programme   |                          |                     |          |
| Local Safety Schemes - TROs/ Signs&Guardrails / Road Markings  | (46)                     | -                   |          |
| Vehicle actuated speed warning signs   | (8)                      | -                   |          |
| Lunt Road - traffic calming and zebra crossing (ITB)   | (2)                      | -                   |          |
| Dixon Street   | (2)                      | -                   |          |
| Shaw Road/Hurst Road/Ettingshall Road  | (1)                      | -                   |          |
| Arterial route – Stafford Road – areas at risk of accidents  | 52                       | -                   |          |
| Barnhurst Lane/Aldersley High School   | 7                        | -                   |          |
| Bradley Lane - traffic calming   | 1                        | -                   |          |
| Marston Road/Penn Road Junction  | 1                        | -                   |          |
| Active Travel Programme  |                          |                     |          |
| Ring Road 30 Mph and City Centre   | (6)                      | -                   |          |
| Walking, Cycling and SRTS - Cycle Parking  | 2                        | -                   |          |
| Network Development - Safer Routes to School   |                          |                     |          |
| Warstones Road/Warstones Primary - installation of new crossing  | (2)                      | -                   |          |
| School Gate Parking  | 8                        | -                   |          |
| Highway Structures (bridges, subways, retaining walls)   |                          |                     |          |
| Replacement Asphaltic Joints   | (30)                     | -                   |          |
| Highway Structures - Council Assets - Strengthening  | (14)                     | -                   |          |
| Arthur Street Bridge   | 76                       | -                   |          |
| Maintenance of Non Highway Structures  |                          |                     |          |
| Demolition of 60-60A Willenhall Road   | 3                        | -                   |          |
| Flood Defence and Land Drainage  |                          |                     |          |
| Waterhead Brook flood defence works - Abbeyfield Road Trash<br>Screen and Primrose Avenue Flood Gates and Retention Tank | 145                      | -                   |          |
| <b>Total General Fund capital programme</b>  | <b>(1,208)</b>           | <b>1,208</b>        |          |

Virements are proposed to reallocate resources across the projects within the Transportation capital programme to ensure that priorities are met and reflected.



Virements for approval

Appendix 4

| Capital project  | Virement                 |                     | Comments   |
|--|--------------------------|---------------------|--|
|  | Existing project<br>£000 | New project<br>£000 |  |
| <b>Housing Revenue Account</b>                               |                          |                     |  |
| <b>Re-allocation virements to new projects</b>               |                          |                     |  |
| High Rise External Works                                     |                          |                     |  |
| Provision for future programmes                              | (500)                    | -                   | A virement is proposed to reallocate resources to individual project.  |
| High Rise External Works                                     | -                        | 500                 |  |
| <b>Re-allocation virements to existing projects</b>          |                          |                     |  |
| Adaptations for People with Disabilities                     |                          |                     |  |
| Provision for future programmes                              | (1,790)                  | -                   | Virements are proposed to reallocate resources to individual projects within the Adaptations for People with Disabilities capital programme. |
| Low Hill PODS scheme   | (1)                      | -                   |  |
| Disabled Adaptations - Level Access Showers                  | 889                      | -                   |  |
| Disabled Adaptations - Other                                 | 314                      | -                   |  |
| Disabled Adaptations - Stairlifts                            | 209                      | -                   |  |
| Disabled Adaptations - Extensions                            | 191                      | -                   |  |
| Disabled Adaptations - Minor Only 08/09 Onwards              | 104                      | -                   |  |
| Disabled Adaptations - Vertical Lifts / Ceiling Track Hoists | 50                       | -                   |  |
| Disabled Adaptations - to Void Properties                    | 34                       | -                   |  |
| WV Living Units  |                          |                     |  |
| Provision for future programmes                              | (214)                    | -                   | Virements are proposed to reallocate resources to individual projects within the WV Living Units capital programme.                          |
| WVL Units - Prouds Lane                                      | (30)                     | -                   |  |
| WVL Units - Wednesfield                                      | 210                      | -                   |  |
| WVL Units - Former Residential care Home Sites               | 34                       | -                   |  |
| <b>Project to project virements</b>                          |                          |                     |  |
| Decent Homes - Stock Improvements                            |                          |                     |  |
| Internal Decency Works                                       | (280)                    | -                   | A virement is proposed to reallocate resources within the Decent Homes - Stock Improvements capital programme.                               |
| Bushbury Improvement Programme                               | 280                      | -                   |  |
| Heath Town New Build   |                          |                     |  |
| Heath Town New Build - Phase 3                               | (10,000)                 | -                   | A virement is proposed to reallocate resources within the Heath Town New Build capital programme.  |
| Heath Town New Build - Phase 2                               | 10,000                   | -                   |  |
| High Rise M&E Infrastructure Refurbishment                   | (785)                    | -                   | Virements are proposed to reallocate resources within the HRA capital programme.   |
| Housing Services Capitalised Salaries                        | (774)                    | -                   |  |
| Burton Crescent  | (252)                    | -                   |  |
| Door Entry (2005/06 Spend Onwards)                           | (215)                    | -                   |  |
| External Improvement Works (Pre Decent Homes)                | (105)                    | -                   |  |
| Lift Improvements  | (110)                    | -                   |  |
| Tower and Fort Works Project                                 | (27)                     | -                   |  |
| Tap works – Showell Road                                     | (25)                     | -                   |  |
| New Build infill scheme Phase 1                              | (1)                      | -                   |  |
| Wolverhampton Homes - Capitalised Salaries                   | 1,042                    | -                   |  |
| High Rise Fire Safety Issues                                 | 554                      | -                   |  |
| Additional Social Housing                                    | 290                      | -                   |  |
| High Rise Sprinkler Programme                                | 231                      | -                   |  |
| Sustainable Estates Programme                                | 105                      | -                   |  |
| Heath Town   | 57                       | -                   |  |
| Small Sites 4  | 13                       | -                   |  |
| SCP Newbuild Phase 2   | 2                        | -                   |  |
| <b>Total Housing Revenue Account capital programme</b>       | <b>(500)</b>             | <b>500</b>          |  |
| <b>Grand total</b>   | <b>(1,708)</b>           | <b>1,708</b>        |  |

This page is intentionally left blank

|  |   |
|--|---|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Meeting of the City Council</b><br><b>20 July 2022</b> |
|--|---|

|  |   |                                 |
|--|---|---------------------------------|
| <b>Report title</b>                            | Treasury Management - Annual Report 2021-2022 and Activity Monitoring Quarter One 2022-2023 |                                 |
| <b>Referring body</b>                          | Cabinet, 6 July 2022  |                                 |
| <b>Councillor to present report</b>            | Councillor Obaida Ahmed<br>Resources and Digital City                                       |                                 |
| <b>Wards affected</b>                          | All Wards   |                                 |
| <b>Cabinet Member with lead responsibility</b> | Councillor Obaida Ahmed<br>Resources and Digital City                                       |                                 |
| <b>Accountable director</b>                    | Tim Johnson, Chief Executive  |                                 |
| <b>Originating service</b>                     | Strategic Finance   |                                 |
| <b>Accountable employee</b>                    | Claire Nye  | Director of Finance             |
|  | Tel   | 01902 550478                    |
|  | Email   | Claire.Nye@wolverhampton.gov.uk |
| <b>Report to be/has been considered by</b>     | Cabinet   |                                 |
|  | Resources and Equality Scrutiny Panel   | 6 July 2022<br>13 October 2022  |

---

### Recommendations for noting:

The Council is asked to note:

1. That the Council operated within the overall approved Prudential and Treasury Management Indicators, and also with the requirements set out in the Council's Treasury Management Policy Statement during 2021-2022.
2. That revenue underspends of £1.0 million for the General Fund and £738,000 for the Housing Revenue Account (HRA) were generated from treasury management activities in 2021-2022.
3. That the General Fund and HRA treasury management activities for 2022-2023 are currently forecast to be within budget. This will continue to be monitored, and updates provided in future reports.

## **1.0 Purpose**

- 1.1 To provide Council with the results of treasury management activities carried out in 2021-2022, together with performance against the Prudential Indicators previously approved by Council. It also provides a monitoring and progress report on treasury management activity for the first quarter of 2022-2023, in line with the Prudential Indicators approved by Council in March 2022.

## **2.0 Background**

- 2.1 On 6 July 2022 Cabinet considered a report on 'Treasury Management – Annual Report 2021-2022 and Activity Monitoring Quarter One 2022-2023'.

- 2.2 Copies of the report have been supplied to Councillors and can also be accessed online on the Council's website [here](#).

Councillors are asked to refer to the report when considering the recommendations from Cabinet.

- 2.3 Cabinet recommended to Council that it notes:

1. The Council operated within the overall approved Prudential and Treasury Management Indicators, and also within the requirements set out in the Council's Treasury Management Policy Statement during 2021-2022.
2. That revenue underspends of £1.0 million for the General Fund and £738,000 for the Housing Revenue Account (HRA) were generated from treasury management activities in 2021-2022.
3. That the General Fund and HRA treasury management activities for 2022-2023 are currently forecast to be within budget. This will continue to be monitored, and updates provided in future reports.

## **3.0 Financial implications**

- 3.1 The financial implications are detailed in the Cabinet report of 6 July 2022.

## **4.0 Legal implications**

- 4.1 The legal implications are detailed in the Cabinet report of 6 July 2022.

## **5.0 Equalities implications**

- 5.1 The equalities implications are detailed in the Cabinet report of 6 July 2022.

## **6.0 All other implications**

- 6.1 All other implications are detailed in the Cabinet report of 6 July 2022.

## **7.0 Schedule of background papers**

- 7.1 Cabinet report of 6 July 2022 – [Treasury Management – Annual Report 2021-2022 and Activity Monitoring Quarter One 2022-2023](#)

This page is intentionally left blank

|  |                                      |
|--|--------------------------------------|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Cabinet</b><br><b>6 July 2022</b> |
|--|--------------------------------------|

|  |   |  |
|--|---|--|
| <b>Report title</b>                            | Treasury Management - Annual Report 2021-2022 and Activity Monitoring Quarter One 2022-2023 |  |
| <b>Decision designation</b>                    | RED   |  |
| <b>Cabinet member with lead responsibility</b> | Councillor Obaida Ahmed<br>Resources and Digital City                                       |  |
| <b>Key decision</b>                            | Yes   |  |
| <b>In forward plan</b>                         | Yes   |  |
| <b>Wards affected</b>                          | All Wards   |  |
| <b>Accountable Director</b>                    | Tim Johnson, Chief Executive  |  |
| <b>Originating service</b>                     | Strategic Finance   |  |
| <b>Accountable employee</b>                    | Claire Nye<br>Tel<br>Email  | Director of Finance<br>01902 550478<br>Claire.Nye@wolverhampton.gov.uk |
| <b>Report to be/has been considered by</b>     | Strategic Executive Board<br>Council<br>Resources and Equality Scrutiny Panel               | 21 June 2022<br>20 July 2022<br>13 October 2022                        |

---

### Recommendations for decision:

That Cabinet recommended that Council is asked to note:

1. The Council operated within the overall approved Prudential and Treasury Management Indicators, and also within the requirements set out in the Council's Treasury Management Policy Statement during 2021-2022.
2. That revenue underspends of £1.0 million for the General Fund and £738,000 for the Housing Revenue Account (HRA) were generated from treasury management activities in 2021-2022.
3. That the General Fund and HRA treasury management activities for 2022-2023 are currently forecast to be within budget. This will continue to be monitored, and updates provided in future reports.

**Recommendations for noting:**

The Cabinet is asked to note:

1. The financial information included in this report is based on the 'Capital Budget Outturn 2021-2022 including Quarter One Capital Monitoring 2022-2023' report also on the agenda for this meeting. The capital report is subject to two reports being separately approved by Cabinet (Resources) Panel on 6 July 2022. Therefore, if this approval is not obtained, a revised version of this report will be presented to Council on 20 July 2022.
2. The Council's external borrowing has remained unchanged from 2020-2021 as there were no repayments of loans due in 2021-2022 and no new loans were taken out during the financial year.
3. It should be noted that, CIPFA have recently consulted on temporary proposals to update the CIPFA code of practice on Local Authority Accounting for infrastructure assets. At the time of writing, the outcome of the consultation has not been published. However, in response to the issues being considered by CIPFA, the Council is currently reviewing its accounting policy and will be discussing the findings with the Council's external auditors. This may result in additional charges being made on Minimum Revenue Provision (MRP) for the General Fund for 2021-2022 onwards. Once this work has been concluded, an update will be reported to Cabinet.



## 1.0 Purpose

- 1.1 This report sets out the results of treasury management activities carried out in 2021-2022, together with performance against the Prudential Indicators previously approved by Council. It also provides a monitoring and progress report on treasury management activity for the first quarter of 2022-2023, in line with the Prudential Indicators approved by Council in March 2022.

## 2.0 Background

- 2.1 The treasury management activities of the Council are underpinned by The Chartered Institute of Public Finance and Accountancy's (CIPFA) Code of Practice on Treasury Management. For further information on the requirement of the Code please refer to the Treasury Management Strategy 2022-2023 report which can be accessed online on the Council's website by following the link:

[Agenda for Cabinet on Wednesday, 23rd February, 2022, 5.00 pm :: Wolverhampton City Council \(moderngov.co.uk\)](#)

- 2.2 Treasury management is defined as:

“The management of the local authority's borrowing, investments and cash flows, including its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.”

- 2.3 The system of controls on local authority capital investment is based largely on self-regulation by local authorities themselves. At its heart is CIPFA's Prudential Code for Capital Finance.
- 2.4 Cabinet / Cabinet (Resources) Panel received quarterly reports during 2021-2022 to monitor performance against the strategy and Prudential Indicators previously approved by Council.
- 2.5 The Council continued to use Link Group as treasury management advisors throughout 2021-2022 and 2022-2023 to date. Link provides market data and intelligence on which the Council can make decisions regarding all aspects of treasury management activities and, in particular, managing the risks associated with investing surplus cash.
- 2.6 As reported to Councillors in previous treasury management reports during 2021-2022, new revised Treasury Management and Prudential Codes were published by CIPFA and Councils must have regard to the new Codes from the date of publication. However, due to the timing of the release of the new Codes, CIPFA has allowed reporting on the Codes to be deferred until 2023-2024, including changes to the capital strategy, prudential indicators and investment reporting.
- 2.7 Where possible the changes to the Codes have been implemented in the appendices attached to this report. However, due to timescales, some areas will be implemented

during 2022-2023. To enable this, at its meeting on 2 March 2022, Council approved delegated authority to Cabinet to approve updates to the Treasury Management Strategy and corresponding practices.

- 2.8 It should be noted that the Council does not undertake commercial investments, that is those held primarily for financial return. However, to be compliant with the Code, commercial investments will be referenced where required.
- 2.9 The Council built up a strong track record of managing its finances well and, in order to reduce interest payment costs, will only undertake external borrowing when cashflows require. The Council has not had to undertake any external borrowing during 2020-2021 and 2021-2022, the last time the Council carried out external borrowing was March 2019. The Council external borrowing therefore remains at £720.4 million.
- 2.10 Our City: Our Plan was approved by Full Council on 2 March 2022 and sets out how the Council will continue to work alongside its local, regional and national partners to improve outcomes for local people. The plan also aligns the key priorities and objectives identified by the Relighting Our City Recovery framework.
- 2.11 The plan continues to identify an overarching ambition that 'Wulfrunians will live longer, healthier lives' delivered through six Council Plan priorities:
- Strong families where children grow up well and achieve their full potential
  - Fulfilled lives with quality care for those that need it
  - Healthy, inclusive communities
  - Good homes in well-connected neighbourhoods
  - More local people into good jobs and training
  - Thriving economy in all parts of the city
- 2.12 These priorities together with the associated key outcomes, objectives and activity form a framework to improve the outcomes for local people and deliver our levelling up ambitions. Supporting the six overarching priorities are three cross cutting principles – Climate Conscious, Driven by Digital, Fair and Equal.

### **3.0 The strategy and outturn for 2021-2022**

- 3.1 The strategy for 2021-2022 was to maintain cash balances at a reduced level, therefore, keeping to a minimum the credit risk incurred by holding investments and to avoid the higher costs of external borrowing compared to interest foregone on cash balances, thereby generating revenue savings.
- 3.2 During the 2021-2022, the Council followed the recommendations as set out in the Treasury Management Strategy 2021-2022.
- 3.3 The Treasury Management outturn for 2021-2022 compared to budget is shown in Table 1.

**Table 1 – Treasury management budget and outturn 2021-2022**

|                         | Approved<br>Budget<br>£000 | Outturn<br>£000 | Variance<br>£000 |
|-------------------------|----------------------------|-----------------|------------------|
| General Fund            | 37,555                     | 36,506          | (1,049)          |
| Housing Revenue Account | 10,823                     | 10,085          | (738)            |
| <b>Total</b>            | <b>48,378</b>              | <b>46,591</b>   | <b>(1,787)</b>   |

- 3.4 Overall, there were revenue underspends of £1.0 million for the General Fund and £738,000 for the HRA for 2021-2022. For the General Fund, the main reasons are as previously reported; a reduced borrowing need in year arising as a result of re-phasing of the capital programme and due to no borrowing being undertaken in 2020-2021 and 2021-2022. These underspends were included in the report 'Performance and Budget Outturn 2021-2022' approved by Cabinet on 15 June 2022.
- 3.5 It should be noted that, CIPFA have recently consulted on temporary proposals to update the CIPFA code of practice on Local Authority Accounting for infrastructure assets. At the time of writing, the outcome of the consultation has not been published. However, in response to the issues being considered by CIPFA, the Council is currently reviewing its accounting policy and will be discussing the findings with the Council's external auditors. This may result in additional charges being made on MRP for the General Fund for 2021-2022 onwards. Once this work has been concluded, an update will be reported to Cabinet.
- 3.6 No institutions in which investments were made had any difficulty in repaying investments or interest in full during the year and no arrangements had to be made to prematurely withdraw funds from any investments as a result of a downgrade in their respective credit rating. There was also no debt rescheduled in 2021-2022.
- 3.7 Table 2 shows the average rate of interest payable and receivable in 2020-2021 and 2021-2022.

**Table 2 – Average interest rate payable and receivable in 2020-2021 and 2021-2022**

|                                  | 2020-2021<br>Actual | 2021-2022<br>Actual |
|----------------------------------|---------------------|---------------------|
| Average Interest Rate Payable    | 3.76%               | 3.79%               |
| Average Interest Rate Receivable | 0.14%               | 0.08%               |

**Borrowing outturn for 2021-2022**

- 3.8 The Council has a built up a strong track record of managing its finances well and, in order to reduce interest payment costs, will only undertake external borrowing when cashflows require. The Council has not had to undertake any external borrowing during

2020-2021 and 2021-2022, the last time the Council carried out external borrowing was March 2019. The Council external borrowing therefore remains at £720.4 million.

- 3.9 The average debt interest rate increased marginally from 3.76% in 2020-2021 to 3.79% in 2021-2022. The Council undertakes borrowing only when necessary to maintain sufficient cash flow balances and after monitoring the market to take advantage of the best available rates. During 2021-2022 there were no new loans raised and there were no loans maturing requiring repayment.
- 3.10 The Council's need to borrow and the rates available continue to be monitored in order to achieve optimum results. The Council's medium term forecast is regularly updated to reflect actual borrowing that takes place along with any revisions to future anticipated borrowing.
- 3.11 The Council's Capital Financing Requirement (CFR) increased from £942.1 million to £954.5 million throughout 2021-2022. This reflects a net increase in the Council's underlying need to borrow for capital purposes. This was split between the General Fund and HRA at a rate of 71% and 29% respectively (2020-2021: 72% and 28%). It is important to note that, whilst the CFR has increased during the financial year, the increase is substantially lower than previously forecast and approved by Council on 3 March 2021 at £1,070.4 million and 2 March 2022 £967.9 million, this is due to re-phasing of the capital programme which has reduced the borrowing need in year.
- 3.12 As mentioned above no new loans were raised or repayments made, therefore, the level of external borrowing remains at £720.4 million. While investment rates continue to be below long term borrowing rates, the Council can minimise its overall net treasury costs in the short term by continuing to avoid new external borrowing and by using internal cash balances to finance new capital expenditure or to replace maturing external borrowing (this is referred to as internal borrowing). Table 3 shows a breakdown of the external and internal borrowing for the CFR.

**Table 3 – Capital Financing Requirement**

|   | Opening<br>balance<br>1 April 2021<br>£000 | Movement<br>in year<br>£000 | Closing<br>balance<br>31 March 2022<br>£000 |
|---|--|-----------------------------|---|
| Borrowing - external                              | 720,447                                    | -                           | 720,447                                     |
| Borrowing - internal                              | 139,398                                    | 14,999                      | 154,397                                     |
| Capital Financing Requirement - capital programme | 859,845                                    | 14,999                      | 874,844                                     |
| Other Long Term Liabilities                       | 82,238                                     | (2,612)                     | 79,626                                      |
| <b>Total Capital Financing Requirement</b>        | <b>942,083</b>                             | <b>12,387</b>               | <b>954,470</b>                              |

- 3.13 Appendix 1 shows a summary of the external borrowing position.

### **Investment outturn for 2021-2022**

- 3.14 The actual interest rate earned from investments decreased from 0.14% in 2020-2021 to 0.08% in 2021-2022. However, due to the economic impact of the Covid-19 pandemic a prudent percentage of 0.05% was used budgeting purposes for 2021-2022, therefore, against budget a small increase in interest receivable was achieved.
- 3.15 The approach during the year was to continue to use cash balances to finance capital expenditure to keep cash balances low. This minimised counterparty risk on investments and also mitigated treasury management costs as investments rates were much lower than most new borrowing rates.
- 3.16 The Council manages its investments in-house and invests only in the institutions listed in the Council's approved lending list, which is reviewed each time a counterparty is subject to a credit rating amendment. The Council's strategy allows for investments for a range of periods from overnight to five years, depending on the Council's cash flows, its interest rate view and interest rates on offer. However, in order to maintain sufficient liquidity most investments have been placed for shorter durations.

### **4.0 2022-2023 forecast**

- 4.1 It should be noted that in order to provide a timely report, only investment activities up to and including 31 May 2022 have been included. Borrowing activities include the month of June.
- 4.2 The 2022-2023 General Fund budget to support treasury management activities is £40.3 million and £10.2 million for the HRA. The current forecast is that projected costs can be accommodated within these budgets, however, early indicators suggest there may be pressures on the HRA. Due to the uncertain economic climate and the increase in interest rates the forecast outturn is difficult to project at this early stage. The position will continue to be monitored and updates provided in future reports.
- 4.3 The forecast positions will be considered and incorporated in the Performance and Budget Monitoring report to Cabinet.
- 4.4 Appendix 2 shows a comparison of the latest estimates of Prudential and Treasury Management Indicators over the medium term period with the equivalent figures which were approved by Council in March 2022.

### **Borrowing forecast for 2022-2023**

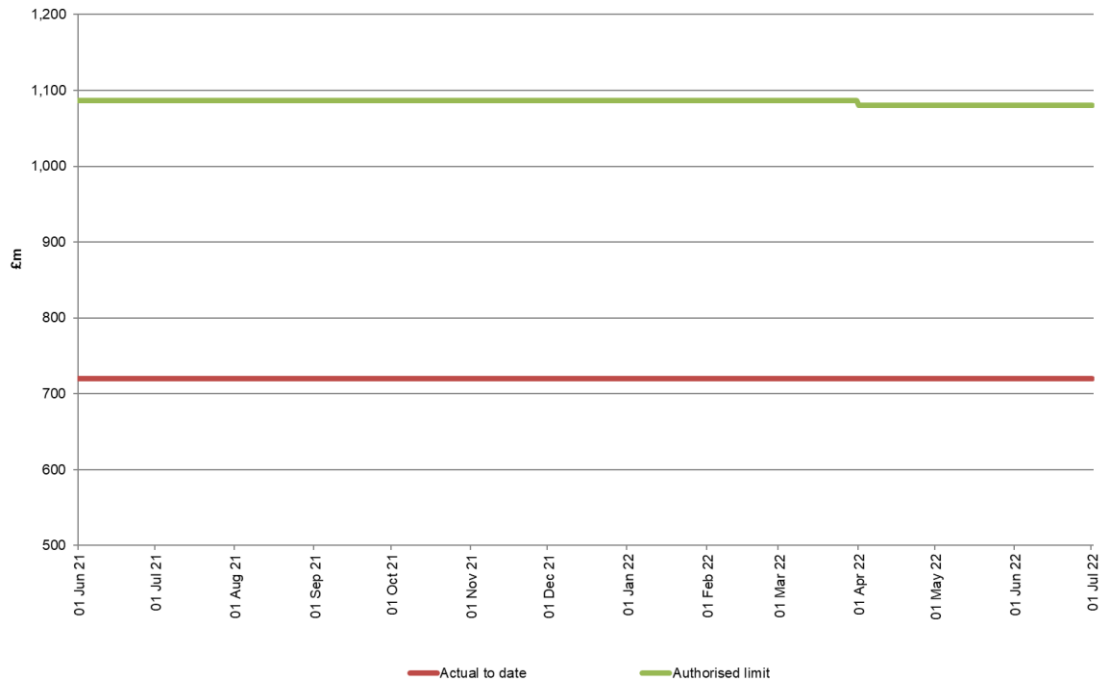
- 4.5 Table 4 shows the average rate of interest payable in 2021-2022 and forecast for 2022-2023.

**Table 4 – Average interest rate payable in 2021-2022 and 2022-2023**

|                               | <b>2021-2022</b> | <b>2022-2023</b> |
|-------------------------------|------------------|------------------|
|                               | <b>Actual</b>    | <b>Forecast</b>  |
| Average Interest Rate Payable | 3.79%            | 3.77%            |

- 4.6 The average interest rate payable for 2022-2023 in Table 4 includes the latest rates forecast provided by Link on 21 June 2022. Although interest rates have been rising, due to maturing loans in 2022-2023 being a higher rate than those available now, a slightly lower weighted average rate is forecast.
- 4.7 Each year it is usually necessary to raise new loans to finance capital expenditure and to replace existing maturing borrowing. The Council's policy is to prioritise the use of capital receipts to finance capital expenditure. Balances which are set aside to meet credit liabilities (i.e. to repay borrowing) are used to reduce the external borrowing requirement.
- 4.8 Decisions to take borrowing will be made by the Director of Finance when it is judged that rates are likely to be at their lowest levels, and probably about to rise according to market indications, and only when an inflow of funds is required to meet imminent cash flow commitments. This will keep overall surplus cash balances to a minimum, in line with the current strategy. Appendix 3 shows the maturity profile of external borrowing.
- 4.9 As always, the Council needs to be mindful that the opportunity to secure short term efficiencies by postponing longer term borrowing requirements takes into account the risk of long term rates increasing in the future. Appendix 4 to this report includes the latest Link interest rate forecasts at 21 June 2022 which forecasts that Bank Rate could increase in August, September, November, December, February and March of the 2022-2023 financial year. The Director of Finance will continue to keep actual and forecast rates under close review.
- 4.10 The Council's borrowing profile continues to operate within the overall limits previously approved by Council as shown in Chart 1.

**Chart 1 – Comparison of borrowing within approved borrowing limits over the previous 12 months**



- 4.11 The level of borrowing at 30 June 2022 is £720.4 million, appendix 1 shows a summary of this position. During quarter one no new loans or repayments have occurred, £10.2 million of existing borrowing is due to repaid between quarters three to four.
- 4.12 In March 2022, Council approved a net borrowing requirement for 2022-2023 of £112.0 million. The forecast net borrowing requirement for 2022-2023 is £115.2 million, as shown in appendix 5, due to rephasing in the capital programme. This appendix also shows the details for the disclosure for certainty rate, which enables the Council to access discounted borrowing at 0.20% below normal PWLB rates.

### **Investment forecast for 2022-2023**

- 4.13 The approach during the year is to continue to use cash balances to finance capital expenditure so as to keep cash balances low.
- 4.14 Table 5 shows the total amount of surplus funds invested as at 31 March 2022 and in order to provide a timely report, 31 May 2022.

**Table 5 – Total amounts invested 2022-2023**

|   | 31 March 2022<br>£000 | 31 May 2022<br>£000 |
|---|-----------------------|---------------------|
| Business Reserve Accounts                 | 495                   | 306                 |
| Debt Management Account Deposit Facility  | -                     | -                   |
| Money Market Funds                        | 79,625                | 52,770              |
| <b>Total invested</b>                     | <b>80,120</b>         | <b>53,076</b>       |
| Average cash balance for the year to date | 61,034                | 71,288              |

- 4.15 Money Market Funds and Business Reserve Accounts are the main investments used as these have high credit ratings and instant access.
- 4.16 The Council's cash flow balance for the first quarter of the current financial year has moved between a low of £53.1 million and a maximum of £89.2 million. The average cash balance for the quarter being £71.3 million.
- 4.17 Table 6 shows the budgeted average rate of interest receivable in 2022-2023 and the forecast for the year.

**Table 6 – Average interest rate receivable in 2022-2023**

|                                  | 2022-2023<br>Budget | 2022-2023<br>Forecast |
|----------------------------------|---------------------|-----------------------|
| Average Interest Rate Receivable | 0.10%               | 1.00%                 |

- 4.18 At the time the budget was set a prudent percentage was used for budgeting purposes as the Covid-19 pandemic had seen interest rates available for investments decrease significantly. As the Bank of England have been increasing the base rate since February 2022 the rates achieved on investments has been increasing. With the current uncertainties it is still increasingly difficult to forecast future investment rates that could be achieved therefore, a prudent rate is forecast based on the increased rates achieved to the 31 May 2022.
- 4.19 The approved Treasury Management Code of Practice sets out the criteria to be used for creating and managing approved counterparty lists and limits. As a result of any changes to credit criteria, the Director of Finance is authorised to make changes to the list of approved counterparties. In the event that any of these counterparties fall below the Council's minimum lending criteria, activity in that account will temporarily cease and any balance withdrawn immediately. Appendix 6 shows the Council's current specified investments lending list.
- 4.20 In quarter one 2022-2023 the Director of Finance has not been required to use her discretion to temporarily exceed any upper limits with approved counterparties.



## **5.0 Evaluation of alternative options**

5.1 As this is a monitoring report of treasury management activities undertaken in line with the approved Treasury Management Strategy for 2021-2022 and 2022-2023, there are no alternative options available.

## **6.0 Reasons for decisions**

6.1 This report provides an update on treasury management activities undertaken in line with the approved Treasury Management Strategy for 2021-2022 and 2022-2023.

## **7.0 Financial implications**

7.1 The financial implications are discussed in the body of this report.  
[SH/24062022/A]

## **8.0 Legal implications**

8.1 The Council's treasury management activity must be carried out in accordance with the requirements of the Local Government Act 2003. In addition, the Local Government and Housing Act 1989 sets out requirements for local authorities in respect of capital controls, borrowing and credit arrangements. The Council is also required to comply with the Local Authority (Capital Finance and Accounting) (England) (Amendment) Regulations 2008.

8.2 Treasury management relates to the management of the Council's cash flow, borrowing and cash investments. This involves seeking the best rates of interest for borrowing, earning interest on investments, whilst managing risk in making financial decisions and adopting proper accounting practice.

8.3 The area is heavily regulated. The Local Government and Housing Act 1989 regulates the operation of the Housing Revenue Account. The 'CIPFA Code of Practice for Treasury Management in the Public Services', contains treasury management indicators and advice on treasury management strategy. Investment strategy is regulated by 'DLUHC Guidance on Local Government Investments' issued initially in 2004 and reissued in 2010 and 2018. Part 2 of this Guidance is statutory guidance.  
[SZ/24062022/P]

## **9.0 Equalities implications**

9.1 Whilst there are no direct equalities implications arising from treasury management activity, the Council's capital programme of individual projects can have significant impact on specific groups and equality implications. These implications are considered when the individual capital projects are being developed.

## **10.0 All other Implications**

10.1 There are no other implications arising from this report.

## **11.0 Schedule of background papers**

- 11.1 [Treasury Management Strategy 2021-2022](#), Report to Cabinet, 17 February 2021
- 11.2 [Treasury Management – Annual Report 2020-2021 and Activity Monitoring Quarter One 2021-2022](#), Report to Cabinet, 7 July 2021
- 11.3 [Treasury Management Activity Monitoring – Mid Year Review 2021-2022](#), Report to Cabinet, 17 November 2021
- 11.4 [Treasury Management Strategy 2022-2023](#), Report to Cabinet, 23 February 2022
- 11.5 [Treasury Management Activity Monitoring Quarter Three 2021-2022](#), Report to Cabinet (Resources) Panel, 23 March 2022

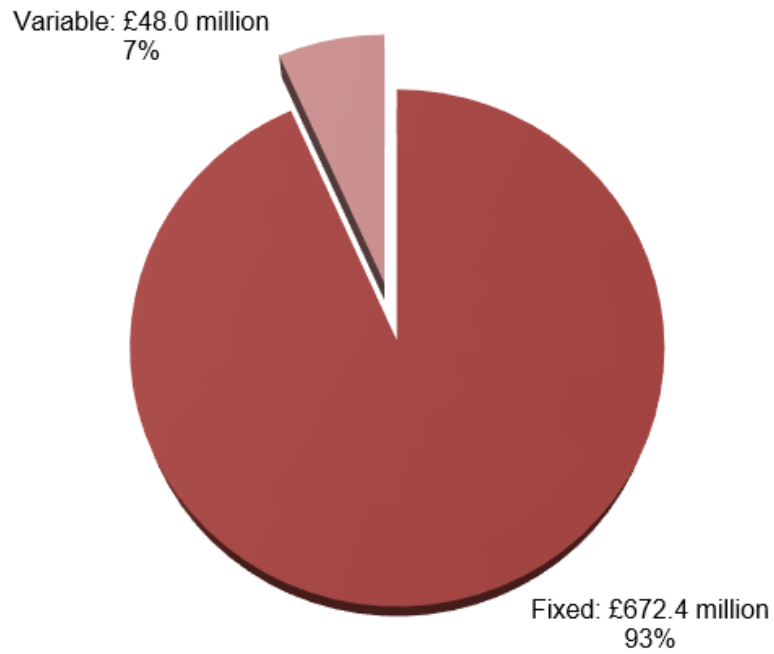
## **12.0 Appendices**

- 12.1 Appendix 1: Borrowing type, borrowing and repayments
- 12.2 Appendix 2: Prudential and Treasury Management Indicators
- 12.3 Appendix 3: Borrowing maturity profile
- 12.4 Appendix 4: Link interest rate forecasts
- 12.5 Appendix 5: Disclosure for certainty rate
- 12.6 Appendix 6: Lending list

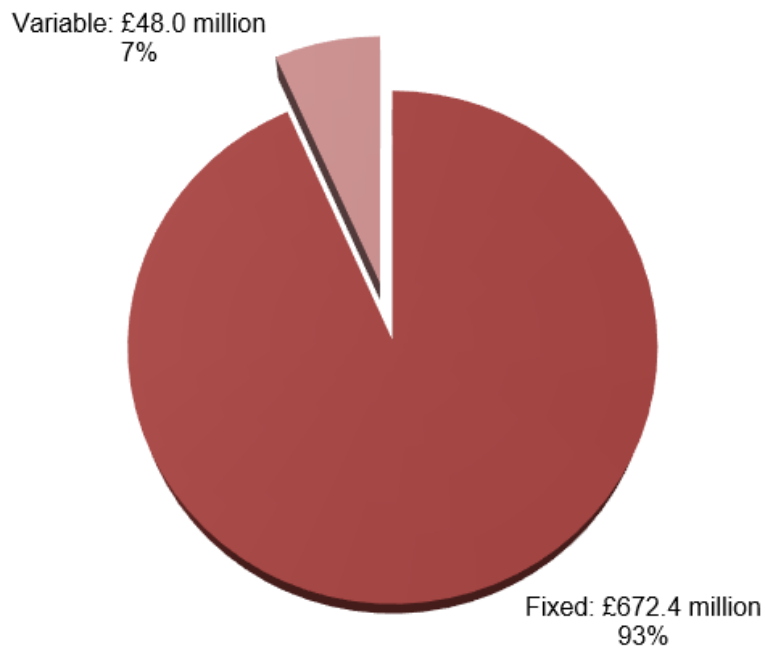
**Borrowing: Graphical Summary**

**Borrowing by Type**

**As at 31 March 2022**



**As at 30 June 2022**



### Borrowing and Repayments in 2022-2023

|                                      | Start Date | Maturity Date | Amount<br>£000 | Length | Interest Rate | Full Year Interest<br>£000 |
|--------------------------------------|------------|---------------|----------------|--------|---------------|----------------------------|
| <b>2022-2023 Borrowing</b>           |            |               |                |        |               |                            |
| <b>PWLB Fixed Maturity:</b>          |            |               |                |        |               |                            |
| No activity in quarter 1             |            |               |                |        |               |                            |
| <b>Sub total for PWLB</b>            |            |               | -              |        |               | -                          |
| <b>Temporary Loans:</b>              |            |               |                |        |               |                            |
| No activity in quarter 1             |            |               |                |        |               |                            |
| <b>Sub total for Temporary Loans</b> |            |               | -              |        |               | -                          |
| <b>Grand total borrowing</b>         |            |               |                |        |               |                            |
|                                      |            |               | -              |        |               | -                          |

|                                      | Start Date | Maturity Date | Amount<br>£000 | Length | Interest Rate | Full Year Interest<br>£000 |
|--------------------------------------|------------|---------------|----------------|--------|---------------|----------------------------|
| <b>2022-2023 Repayments</b>          |            |               |                |        |               |                            |
| <b>PWLB Fixed Maturity:</b>          |            |               |                |        |               |                            |
| No activity in quarter 1             |            |               |                |        |               |                            |
| <b>Sub total for PWLB</b>            |            |               | -              |        |               | -                          |
| <b>Temporary Loans:</b>              |            |               |                |        |               |                            |
| No activity in quarter 1             |            |               |                |        |               |                            |
| <b>Sub total for Temporary Loans</b> |            |               | -              |        |               | -                          |
| <b>Grand total repayments</b>        |            |               |                |        |               |                            |
|                                      |            |               | -              |        |               | -                          |
| <b>Net movement</b>                  |            |               |                |        |               |                            |
|                                      |            |               | -              |        |               | -                          |

Prudential Indicators (PI) required by The Prudential Code

PI for Prudence - Ensuring that external debt is sustainable and compliance with good professional practice are essential features of prudence.

| PI 1 - Estimates and actual capital expenditure.   |                                  |                  |                  |                  |                    |                  |                  |                  |
|--|----------------------------------|------------------|------------------|------------------|--------------------|------------------|------------------|------------------|
| Full details of capital expenditure plans and funding can be found in the outturn 2021-2022 quarter one capital budget monitoring 2022-2023 report.  |                                  |                  |                  |                  |                    |                  |                  |                  |
|  | Approved by Council 2 March 2022 |                  |                  |                  | As at 30 June 2022 |                  |                  |                  |
|  | 2021-2022                        | 2022-2023        | 2023-2024        | 2024-2025        | 2021-2022          | 2022-2023        | 2023-2024        | 2024-2025        |
|  | Forecast<br>£000                 | Forecast<br>£000 | Forecast<br>£000 | Forecast<br>£000 | Actual<br>£000     | Forecast<br>£000 | Forecast<br>£000 | Forecast<br>£000 |
| General Fund *   | 99,995                           | 139,412          | 59,970           | 36,048           | 82,526             | 136,093          | 83,096           | 49,508           |
| HRA  | 54,900                           | 84,663           | 88,488           | 84,560           | 55,851             | 86,984           | 95,958           | 85,256           |
|  | 154,895                          | 224,075          | 148,458          | 120,608          | 138,377            | 223,077          | 179,054          | 134,764          |
| * Service investments included in General Fund figure. These relate to areas such as capital expenditure on investment properties and loans to third parties etc. for service delivery purposes. | 21,030                           | 13,057           | 10,000           | 4,900            | 18,904             | 5,124            | 8,000            | 11,900           |

| PI 2 - Estimates and actual capital financing requirement General Fund and HRA.  |                                  |                  |                  |                  |                    |                  |                  |                  |
|--|----------------------------------|------------------|------------------|------------------|--------------------|------------------|------------------|------------------|
| The capital financing requirement measures the authority's underlying need to borrow for a capital purpose.  |                                  |                  |                  |                  |                    |                  |                  |                  |
|  | Approved by Council 2 March 2022 |                  |                  |                  | As at 30 June 2022 |                  |                  |                  |
|  | 2021-2022                        | 2022-2023        | 2023-2024        | 2024-2025        | 2021-2022          | 2022-2023        | 2023-2024        | 2024-2025        |
|  | Forecast<br>£000                 | Forecast<br>£000 | Forecast<br>£000 | Forecast<br>£000 | Actual<br>£000     | Forecast<br>£000 | Forecast<br>£000 | Forecast<br>£000 |
| General Fund *   | 691,887                          | 723,620          | 707,006          | 691,987          | 680,621            | 709,275          | 705,093          | 703,977          |
| HRA  | 275,967                          | 316,145          | 359,879          | 396,978          | 273,849            | 316,609          | 368,490          | 406,125          |
| Total capital financing requirement  | 967,854                          | 1,039,765        | 1,066,885        | 1,088,965        | 954,470            | 1,025,884        | 1,073,583        | 1,110,102        |
| * Service investments included in General Fund figure. These relate to areas such as capital expenditure on investment properties and loans to third parties etc. for service delivery purposes. | 42,350                           | 45,165           | 40,730           | 34,206           | 38,167             | 37,531           | 39,742           | 42,890           |
| <b>Movement in capital financing requirement represented by:</b>   |                                  |                  |                  |                  |                    |                  |                  |                  |
| New borrowing for capital expenditure  | 58,536                           | 109,302          | 68,029           | 70,016           | 46,806             | 107,702          | 88,762           | 84,603           |
| Less minimum revenue provision/voluntary minimum revenue provision   | (32,765)                         | (37,391)         | (40,909)         | (47,936)         | (34,419)           | (36,288)         | (41,063)         | (48,084)         |
| Movement in capital financing requirement  | 25,771                           | 71,911           | 27,120           | 22,080           | 12,387             | 71,414           | 47,699           | 36,519           |

| PI 3 - Authorised limit for external debt.  |                                  |                            |                            |                            |
|---|----------------------------------|----------------------------|----------------------------|----------------------------|
| These limits apply to the total external debt gross of investments and separately identify borrowing from other long term liabilities such as finance leases including Private Finance Initiatives (PFI). This is a self determined level reviewed and set each budget setting cycle. |                                  |                            |                            |                            |
|   | Approved by Council 2 March 2022 |                            |                            |                            |
|   | 2021-2022<br>Limit<br>£000       | 2022-2023<br>Limit<br>£000 | 2023-2024<br>Limit<br>£000 | 2024-2025<br>Limit<br>£000 |
| Borrowing   | 1,086,578                        | 1,080,693                  | 1,139,076                  | 1,208,188                  |
| Other Long Term Liabilities   | 79,626                           | 82,628                     | 79,660                     | 76,416                     |
| Total Authorised Limit  | 1,166,204                        | 1,163,321                  | 1,218,736                  | 1,284,604                  |
| Actual and Forecast External Debt as at 30 June 2022:   |                                  |                            |                            |                            |
| Borrowing   | 720,447                          | 825,431                    | 914,098                    | 980,161                    |
| Other Long Term Liabilities   | 79,626                           | 76,928                     | 73,960                     | 74,416                     |
|   | 800,073                          | 902,359                    | 988,058                    | 1,054,577                  |
| Variance (Under) / Over Authorised limit  | (366,131)                        | (260,962)                  | (230,678)                  | (230,027)                  |
| <b>Authorised limit for service investments included in the above figures</b>   |                                  |                            |                            |                            |
| Authorised Limit  | 47,014                           | 66,049                     | 63,600                     | 62,176                     |
| Actual and Forecast External Debt as at 30 June 2022:   | 43,120                           | 42,485                     | 44,696                     | 47,843                     |
| Variance (Under) / Over Authorised limit  | (3,894)                          | (23,564)                   | (18,904)                   | (14,333)                   |

| PI 4 - Operational boundary for external debt.  |                                  |                            |                            |                            |
|---|----------------------------------|----------------------------|----------------------------|----------------------------|
| This is based on the same estimates as the authorised limit but directly reflects the Director of Finance's estimate of the most likely, prudent but not worst case scenario, without the additional headroom included. This is a self determined level reviewed and set each budget setting cycle. |                                  |                            |                            |                            |
|   | Approved by Council 2 March 2022 |                            |                            |                            |
|   | 2021-2022<br>Limit<br>£000       | 2022-2023<br>Limit<br>£000 | 2023-2024<br>Limit<br>£000 | 2024-2025<br>Limit<br>£000 |
| Borrowing   | 1,050,255                        | 1,054,388                  | 1,122,138                  | 1,191,978                  |
| Other Long Term Liabilities   | 79,626                           | 80,628                     | 77,660                     | 74,416                     |
| Total Operational Boundary Limit  | 1,129,881                        | 1,135,016                  | 1,199,798                  | 1,266,394                  |
| Actual and Forecast External Debt as at 30 June 2022:   |                                  |                            |                            |                            |
| Borrowing   | 720,447                          | 825,431                    | 914,098                    | 980,161                    |
| Other Long Term Liabilities   | 79,626                           | 76,928                     | 73,960                     | 74,416                     |
|   | 800,073                          | 902,359                    | 988,058                    | 1,054,577                  |
| Variance (Under) / Over Operational Boundary Limit  | (329,808)                        | (232,657)                  | (211,740)                  | (211,817)                  |
| <b>Operational boundary for service investments included in the above figures</b>   |                                  |                            |                            |                            |
| Operational Boundary Limit  | 45,874                           | 65,035                     | 63,600                     | 62,176                     |
| Actual and Forecast External Debt as at 30 June 2022:   | 43,120                           | 42,485                     | 44,696                     | 47,843                     |
| Variance (Under) / Over Operational Boundary Limit  | (2,754)                          | (22,550)                   | (18,904)                   | (14,333)                   |

Prudential Indicators (PI) required by The Prudential Code

**PI 5 - Gross debt and the capital financing requirement.**

"In order to ensure that over the medium term debt will only be for a capital purpose, the local authority should ensure that debt does not, except in the short term, exceed the total of capital financing requirement in the preceding year plus the estimates of any additional capital financing requirement for the current and next two financial years".

|  | Approved by Council 2 March 2022 |                               |                               |                               | As at 30 June 2022          |                               |                               |                               |
|--|----------------------------------|-------------------------------|-------------------------------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
|  | 2021-2022<br>Forecast<br>£000    | 2022-2023<br>Forecast<br>£000 | 2023-2024<br>Forecast<br>£000 | 2024-2025<br>Forecast<br>£000 | 2021-2022<br>Actual<br>£000 | 2022-2023<br>Forecast<br>£000 | 2023-2024<br>Forecast<br>£000 | 2024-2025<br>Forecast<br>£000 |
| Forecast Capital Financing Requirement at end of Second Year | 1,066,885                        | 1,088,964                     | 1,088,964                     | 1,094,833                     | 1,073,583                   | 1,110,102                     | 1,110,102                     | 1,110,102                     |
| Gross Debt   | 850,456                          | 953,239                       | 1,018,359                     | 1,070,439                     | 800,073                     | 902,359                       | 988,058                       | 1,054,577                     |
| Capital Financing Requirement Greater than Gross Debt        | Yes                              | Yes                           | Yes                           | Yes                           | Yes                         | Yes                           | Yes                           | Yes                           |

**PI for Affordability** - These indicators are used to ensure the total capital investment of the Council is within a sustainable limit and the impact of these decisions are considered with regard

**PI 6 - Estimates and actual ratio of financing costs to net revenue stream.**

This represents the cost of financing capital expenditure as a % of net revenue for both the General and HRA.

|  | Approved by Council 2 March 2022 |                       |                       |                       | As at 30 June 2022  |                       |                       |                       |
|--|----------------------------------|-----------------------|-----------------------|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|
|  | 2021-2022<br>Forecast            | 2022-2023<br>Forecast | 2023-2024<br>Forecast | 2024-2025<br>Forecast | 2021-2022<br>Actual | 2022-2023<br>Forecast | 2023-2024<br>Forecast | 2024-2025<br>Forecast |
| General Fund *   | 17.7%                            | 18.1%                 | 18.6%                 | 18.4%                 | 17.7%               | 17.0%                 | 18.1%                 | 18.1%                 |
| HRA  | 30.4%                            | 31.4%                 | 31.7%                 | 32.2%                 | 30.7%               | 32.5%                 | 33.5%                 | 34.4%                 |
| * Service investments included in General Fund figure. These relate to areas such as capital expenditure on investment properties and loans to third parties etc. for service delivery purposes. | 1.1%                             | 1.1%                  | 1.2%                  | 1.0%                  | 1.0%                | 0.8%                  | 0.9%                  | 0.9%                  |

**PI 7 - Estimates and actual ratio of net income from commercial and service investments to net revenue stream.**

This represents the financial exposure of the Council to the loss of income from commercial and service investments. Only costs directly attributable to the investments are netted off, so unlike PI 6, the costs of borrowing (interest and MRP) cannot be deducted as they are not directly attributable to managing the investments and will continue regardless of the existence or performance of the investments.

|            | Approved by Council 2 March 2022 |                       |                       |                       | As at 30 June 2022  |                       |                       |                       |
|------------|----------------------------------|-----------------------|-----------------------|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|
|            | 2021-2022<br>Forecast            | 2022-2023<br>Forecast | 2023-2024<br>Forecast | 2024-2025<br>Forecast | 2021-2022<br>Actual | 2022-2023<br>Forecast | 2023-2024<br>Forecast | 2024-2025<br>Forecast |
| Commercial | -                                | -                     | -                     | -                     | -                   | -                     | -                     | -                     |
| Service    | 0.7%                             | 0.6%                  | 0.8%                  | 0.7%                  | 0.8%                | 0.6%                  | 0.6%                  | 0.7%                  |

Treasury Management Indicators (TMI) required by The Treasury Management Code

**TMI 1 - Upper limits for long-term treasury management investments (previously called 'upper limits to the total of principal sums invested over 365 days').**

This details the maximum amount which can be invested for up to 5 years (as per paragraph 1.5 of the Annual Investment Strategy). It has been determined that a maximum of 50% of total investments with a cap of £35.0 million could be prudently committed to long term investments should the Director of Finance decide it is appropriate to.

|   | Approved by Council 2 March 2022 |                            |                            |                            |
|---|----------------------------------|----------------------------|----------------------------|----------------------------|
|   | 2021-2022<br>Limit<br>£000       | 2022-2023<br>Limit<br>£000 | 2023-2024<br>Limit<br>£000 | 2024-2025<br>Limit<br>£000 |
| Upper limit for long-term treasury management investments | 35,000                           | 35,000                     | 35,000                     | 35,000                     |
| Actual and Forecast Invested at 30 June 2021              | -                                | -                          | -                          | -                          |
| Variance (Under) / Over Limit                             | (35,000)                         | (35,000)                   | (35,000)                   | (35,000)                   |

**TMI 2 - Upper and lower limits to the maturity structure of its borrowing.**

These limits relate to the % of fixed and variable rate debt maturing.

|                                | Approved by Council 2 March 2022 |                | As at 30 June 2022               |                                    |
|--------------------------------|----------------------------------|----------------|----------------------------------|------------------------------------|
|                                | Upper<br>Limit                   | Lower<br>Limit | 2021-2022<br>Actual<br>Borrowing | 2022-2023<br>Forecast<br>Borrowing |
| Under 12 months                | 25%                              | 0%             | 1.23%                            | 2.07%                              |
| 12 months and within 24 months | 25%                              | 0%             | 6.86%                            | 5.98%                              |
| 24 months and within 5 years   | 40%                              | 0%             | 2.94%                            | 2.93%                              |
| 5 years and within 10 years    | 50%                              | 0%             | 9.47%                            | 10.63%                             |
| 10 years and within 20 years   | 50%                              | 0%             | 12.14%                           | 10.89%                             |
| 20 years and within 30 years   | 50%                              | 0%             | 23.40%                           | 23.70%                             |
| 30 years and within 40 years   | 50%                              | 0%             | 23.92%                           | 23.83%                             |
| 40 years and within 50 years   | 50%                              | 0%             | 20.04%                           | 19.97%                             |
| 50 years and within 60 years   | 50%                              | 0%             | -                                | -                                  |

Non-treasury management investment indicators

The statutory guidance on local government investments encourages local authorities to develop qualitative indicators that allow the reader to assess the Council's total risk exposure as a result of commercial investment decisions.

**NTM 1 - Estimates and actual non-treasury management investment expenditure.**

This identifies the level of any non-treasury management investments ( e.g. service and commercial investments).

|                        | Approved by Council 2 March 2022 |           |           |           | As at 30 June 2022 |           |           |           |
|------------------------|----------------------------------|-----------|-----------|-----------|--------------------|-----------|-----------|-----------|
|                        | 2021-2022                        | 2022-2023 | 2023-2024 | 2024-2025 | 2021-2022          | 2022-2023 | 2023-2024 | 2024-2025 |
|                        | Forecast                         | Forecast  | Forecast  | Forecast  | Actual             | Forecast  | Forecast  | Forecast  |
|                        | £000                             | £000      | £000      | £000      | £000               | £000      | £000      | £000      |
| Service investments    | 21,030                           | 13,057    | 10,000    | 4,900     | 18,904             | 5,124     | 8,000     | 11,900    |
| Commercial investments | -                                | -         | -         | -         | -                  | -         | -         | -         |
|                        | 21,030                           | 13,057    | 10,000    | 4,900     | 18,904             | 5,124     | 8,000     | 11,900    |

**NTM 2 - Estimates and actual net debt for service and commercial investment to net service expenditure ratio.**

This indicator measures the level of net debt for service and commercial investments in comparison to the Council's forecast net service expenditure, where net service expenditure is a proxy for the size and financial strength of a local authority.

|   | Approved by Council 2 March 2022 |           |           |           | As at 30 June 2022 |           |           |           |
|---|----------------------------------|-----------|-----------|-----------|--------------------|-----------|-----------|-----------|
|   | 2021-2022                        | 2022-2023 | 2023-2024 | 2024-2025 | 2021-2022          | 2022-2023 | 2023-2024 | 2024-2025 |
|   | Forecast                         | Forecast  | Forecast  | Forecast  | Actual             | Forecast  | Forecast  | Forecast  |
|   | £000                             | £000      | £000      | £000      | £000               | £000      | £000      | £000      |
| Net debt for service and commercial investments | 42,350                           | 45,165    | 40,730    | 34,206    | 38,167             | 37,531    | 39,742    | 42,890    |
| Net service expenditure                         | 258,497                          | 267,150   | 268,326   | 277,311   | 258,497            | 267,159   | 268,326   | 277,311   |
| Debt to net service expenditure ratio           | 16.4%                            | 16.9%     | 15.2%     | 12.3%     | 14.8%              | 14.1%     | 14.8%     | 15.5%     |

**NTM 3 - Estimates and actual service and commercial income to net service expenditure ratio.**

This indicator measures the level of service and commercial investment generated income in comparison to the Council's net service expenditure, where net service expenditure is a proxy for the size and financial strength of a local authority. The % indicates the Council's financial resilience and how reliant on the service/commercial investment income it is. A low % indicates the Council is not heavily reliant on service/commercial investment income.

|  | Approved by Council 2 March 2022 |           |           |           | As at 30 June 2022 |           |           |           |
|--|----------------------------------|-----------|-----------|-----------|--------------------|-----------|-----------|-----------|
|  | 2021-2022                        | 2022-2023 | 2023-2024 | 2024-2025 | 2021-2022          | 2022-2023 | 2023-2024 | 2024-2025 |
|  | Forecast                         | Forecast  | Forecast  | Forecast  | Actual             | Actual    | Actual    | Actual    |
|  | £000                             | £000      | £000      | £000      | £000               | £000      | £000      | £000      |
| Service and commercial investment income                       | 2,061                            | 1,819     | 2,115     | 2,033     | 2,235              | 1,704     | 1,760     | 2,016     |
| Net service expenditure  | 258,497                          | 267,150   | 268,326   | 277,311   | 258,497            | 267,159   | 268,326   | 277,311   |
| Service and commercial income to net service expenditure ratio | 0.8%                             | 0.7%      | 0.8%      | 0.7%      | 0.9%               | 0.6%      | 0.7%      | 0.7%      |

**NTM 4 - Estimates and actual loan to value ratio**

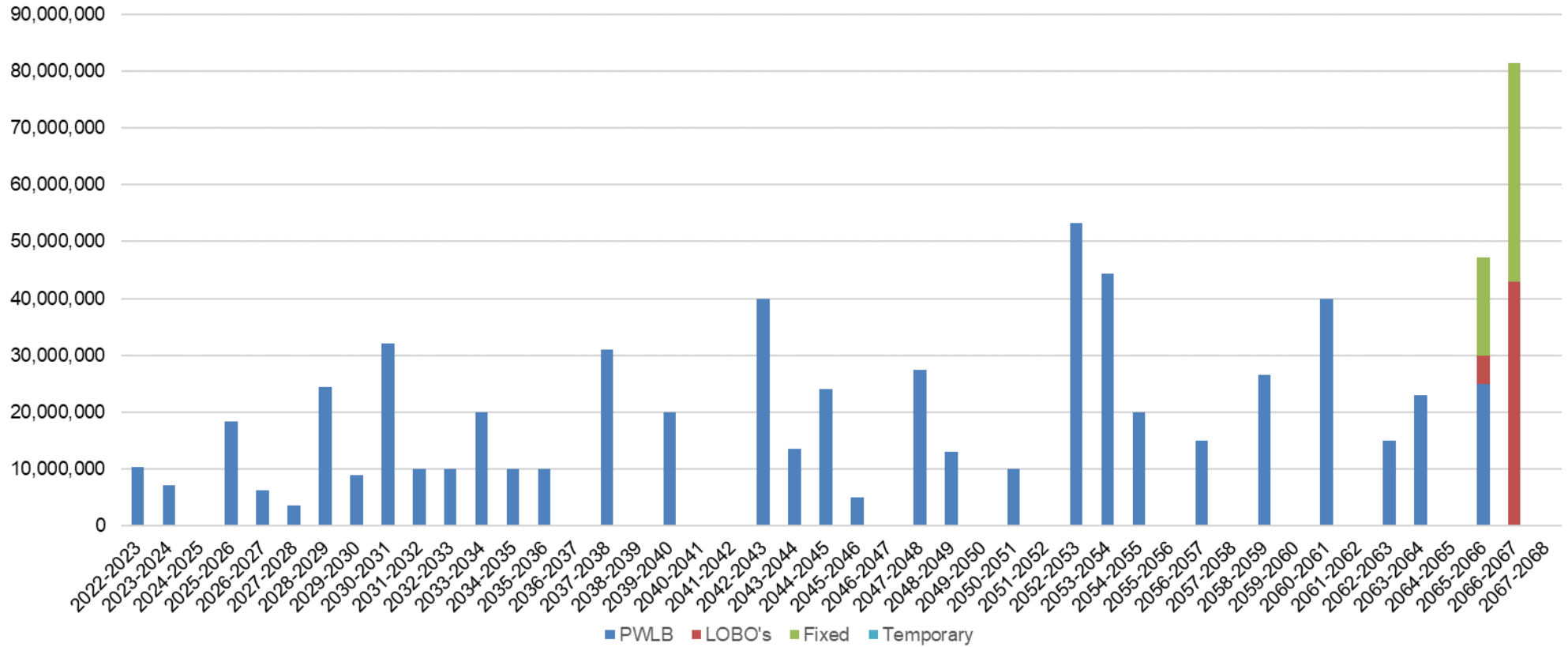
This indicator measures the net debt for service and commercial investments compared to the forecast total asset value. A decrease in the ratio over the medium term indicates a reducing level of borrowing due to repayments, whereas an increase indicates an increase in the level of borrowing due to new loans being issued.

|                     | Approved by Council 2 March 2022 |           |           |           | As at 30 June 2022 |           |           |           |
|---------------------|----------------------------------|-----------|-----------|-----------|--------------------|-----------|-----------|-----------|
|                     | 2021-2022                        | 2022-2023 | 2023-2024 | 2024-2025 | 2021-2022          | 2022-2023 | 2023-2024 | 2024-2025 |
|                     | Forecast                         | Forecast  | Forecast  | Forecast  | Actual             | Actual    | Actual    | Actual    |
| Loan to value ratio | 72.2%                            | 72.1%     | 68.3%     | 62.7%     | 71.4%              | 70.2%     | 70.4%     | 71.1%     |

This page is intentionally left blank



### Borrowing Maturity Profile at 30 June 2022



This page is intentionally left blank

**Link interest rate forecasts**

The Council's treasury advisor, Link Group, provided the following forecasts on 21 June 2022 (PWLB rates are certainty rates, gilt yields plus 80bps):

| Link Group Interest Rate View 21.06.22 |        |        |        |        |        |        |        |        |        |        |        |        |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|  | Sep-22 | Dec-22 | Mar-23 | Jun-23 | Sep-23 | Dec-23 | Mar-24 | Jun-24 | Sep-24 | Dec-24 | Mar-25 | Jun-25 |
| BANK RATE                              | 1.75   | 2.25   | 2.75   | 2.75   | 2.75   | 2.75   | 2.50   | 2.50   | 2.25   | 2.25   | 2.25   | 2.25   |
| 3 month ave earnings                   | 2.00   | 2.50   | 2.80   | 2.80   | 2.80   | 2.80   | 2.60   | 2.50   | 2.30   | 2.30   | 2.20   | 2.20   |
| 6 month ave earnings                   | 2.50   | 2.80   | 3.00   | 3.00   | 2.90   | 2.90   | 2.80   | 2.70   | 2.60   | 2.50   | 2.40   | 2.30   |
| 12 month ave earnings                  | 3.10   | 3.20   | 3.20   | 3.20   | 3.00   | 2.90   | 2.80   | 2.60   | 2.50   | 2.40   | 2.40   | 2.40   |
| 5 yr PWLB                              | 3.20   | 3.30   | 3.30   | 3.30   | 3.30   | 3.20   | 3.10   | 3.00   | 3.00   | 3.00   | 2.90   | 2.90   |
| 10 yr PWLB                             | 3.40   | 3.50   | 3.50   | 3.50   | 3.50   | 3.40   | 3.30   | 3.20   | 3.20   | 3.20   | 3.10   | 3.10   |
| 25 yr PWLB                             | 3.70   | 3.70   | 3.70   | 3.70   | 3.70   | 3.70   | 3.60   | 3.50   | 3.50   | 3.40   | 3.40   | 3.30   |
| 50 yr PWLB                             | 3.40   | 3.40   | 3.50   | 3.50   | 3.40   | 3.40   | 3.30   | 3.20   | 3.20   | 3.10   | 3.10   | 3.00   |

This page is intentionally left blank

**Certainty Rate**

This table details the information that is required to enable the Council to submit a return for 2022-2023.

|  | Approved by Council 2 March 2022 |                |                |               | As at 30 June 2022 |                |                |                |
|--|----------------------------------|----------------|----------------|---------------|--------------------|----------------|----------------|----------------|
|  | 2021-2022                        | 2022-2023      | 2023-2024      | 2024-2025     | 2021-2022          | 2022-2023      | 2023-2024      | 2024-2025      |
|  | Forecast                         | Forecast       | Forecast       | Forecast      | Actual             | Forecast       | Forecast       | Forecast       |
|  | £000                             | £000           | £000           | £000          | £000               | £000           | £000           | £000           |
| <b>Net Borrowing Requirement:</b>                      |                                  |                |                |               |                    |                |                |                |
| Borrowing to finance planned capital expenditure       | 58,224                           | 105,219        | 67,750         | 69,840        | 46,494             | 107,319        | 88,483         | 80,727         |
| Existing maturity loans to be replaced during the year | 22,000                           | 41,071         | 95,095         | 70,000        | (17,176)           | 41,071         | 95,095         | 78,000         |
| Less:  |                                  |                |                |               |                    |                |                |                |
| Minimum Revenue Provision for debt repayment           | (18,338)                         | (19,817)       | (21,121)       | (22,316)      | (18,338)           | (19,557)       | (21,202)       | (22,554)       |
| Voluntary debt repayment                               | (11,503)                         | (14,493)       | (16,541)       | (22,200)      | (10,980)           | (13,650)       | (16,614)       | (22,110)       |
|  | (29,841)                         | (34,310)       | (37,662)       | (44,516)      | (29,318)           | (33,207)       | (37,816)       | (44,664)       |
| Loans replaced less debt repayment                     | (7,841)                          | 6,761          | 57,433         | 25,484        | (46,494)           | 7,864          | 57,279         | 33,336         |
|  |                                  |                |                |               |                    |                |                |                |
| <b>Net Advance Requirement</b>                         | <b>50,383</b>                    | <b>111,980</b> | <b>125,183</b> | <b>95,324</b> | <b>-</b>           | <b>115,183</b> | <b>145,762</b> | <b>114,063</b> |
| <b>Analysed by:</b>                                    |                                  |                |                |               |                    |                |                |                |
| Service delivery                                       | 29,884                           | 28,743         | 8,374          | 2,503         | 24,421             | 31,020         | 5,601          | 2,563          |
| Housing  | 9,674                            | 58,821         | 57,275         | 54,199        | 4,934              | 56,735         | 71,495         | 63,645         |
| Regeneration   | 18,666                           | 17,655         | 2,101          | 13,138        | 17,139             | 19,564         | 11,387         | 14,519         |
| Preventative action                                    | -                                | -              | -              | -             | -                  | -              | -              | -              |
| Treasury Management                                    | (7,841)                          | 6,761          | 57,433         | 25,484        | (46,494)           | 7,864          | 57,279         | 33,336         |
| Primarily for yield                                    | -                                | -              | -              | -             | -                  | -              | -              | -              |
| <b>Total</b>   | <b>50,383</b>                    | <b>111,980</b> | <b>125,183</b> | <b>95,324</b> | <b>-</b>           | <b>115,183</b> | <b>145,762</b> | <b>114,063</b> |

This page is intentionally left blank

## Lending List

### 2022-2023 Specified Investments as at 31 May 2022

| Institution                                       | Country<br>(Sovereign Rating) | Limit<br>£000 | Term<br>Limit  |
|---|-------------------------------|---------------|----------------|
| Bank Nederlandse Gemeenten                        | Netherlands (AAA)             | 20,000        | 12 mths        |
| DBS Bank Ltd                                      | Singapore (AAA)               | 10,000        | 6 mths         |
| HSBC Bank plc                                     | UK (AA-)                      | 5,000         | 3 mths         |
| Landwirtschaftliche Rentenbank                    | Germany (AAA)                 | 20,000        | 12 mths        |
| National Bank of Abu Dhabi                        | Abu Dhabi (U.A.E) (AA)        | 5,000         | 3 mths         |
| NRW.BANK  | Germany (AAA)                 | 20,000        | 12 mths        |
| Oversea Chinese Banking Corporation Ltd           | Singapore (AAA)               | 10,000        | 6 mths         |
| United Overseas Bank Ltd                          | Singapore (AAA)               | 10,000        | 6 mths         |
| <b>Nationalised Banks</b>                         |                               |               |                |
| <b>Royal Bank of Scotland Group plc</b>           |                               |               |                |
| National Westminster Bank plc                     | UK (AA-)                      | 10,000        | 3 mths         |
| The Royal Bank of Scotland plc                    | UK (AA-)                      | 10,000        | 3 mths         |
| <b>AAA Rated and Government Backed Securities</b> |                               |               |                |
| Debt Management Office                            | UK (AA-)                      | 20,000        | 30 mths        |
| <b>Money Market Funds</b>                         |                               |               |                |
|   | <b>Fund Rating</b>            |               |                |
| Invesco STIC Account                              | Fitch AAmmf                   | 20,000        | Instant Access |
| Aberdeen Liquidity Fund (LUX) Class 2             | Fitch AAmmf                   | 20,000        | Instant Access |
| Federated Short-Term Sterling Prime Fund          | Fitch AAmmf                   | 20,000        | Instant Access |
| Black Rock Sterling Liquidity Fund                | Moody's Aaa-mf                | 20,000        | Instant Access |

#### Non-rated Institutions

County Councils, London Boroughs, Metropolitan Districts and Unitary Authorities - limits £6m and 12 months.  
Shire District Councils, Fire and Civil Defence Authorities, Passenger Transport Authorities and Police Authorities - limits £3m and 12 months.

This page is intentionally left blank



|  |   |
|--|---|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Meeting of the City Council</b><br><b>20 July 2022</b> |
|--|---|

|  |  |  |
|--|--|--|
| <b>Report title</b>                            | Select Committee Report: The Wolverhampton Pound: Procurement, Contract Management and Commissioning |  |
| <b>Referring body</b>                          | Cabinet – 6 July 2022  |  |
| <b>Councillor to present report</b>            | Councillor Ian Brookfield – Leader of the Council  |  |
| <b>Wards affected</b>                          | All Wards  |  |
| <b>Cabinet Member with lead responsibility</b> | Councillor Ian Brookfield<br>Leader of the Council   |  |
| <b>Accountable director</b>                    | David Pattison, Chief Operating Officer  |  |
| <b>Originating service</b>                     | Governance   |  |
| <b>Accountable employee</b>                    | Julia Cleary<br>Kim Reynolds<br>Tel  | Scrutiny and Systems Manager<br>Improvements Manager<br>01902 555046<br>01902 554876   |
|  | Email  | <a href="mailto:julia.cleary@wolverhampton.gov.uk">julia.cleary@wolverhampton.gov.uk</a><br><a href="mailto:kim.reynolds@wolverhampton.gov.uk">kim.reynolds@wolverhampton.gov.uk</a> |
| <b>Report has been considered by</b>           | Scrutiny Board<br>Cabinet  | 14 June 2022<br>6 July 2022  |

---

**Recommendation for decision:**

The Council is recommended to:

1. Endorse the recommendations in the Wolverhampton Pound Select Committee Action Plan.

## **1.0 Purpose**

- 1.1 To endorse the recommendations in the Wolverhampton Pound Select Committee Action Plan.

## **2.0 Background**

- 2.1 On 6 July 2022 Cabinet considered a report on Select Committee Report: The Wolverhampton Pound: Procurement, Contract Management and Commissioning.
- 2.2 Copies of the report have been supplied to Councillors and can also be accessed online on the Council's website [here](#).
- 2.3 Cabinet recommended to Council that it:
  - 1. Endorse the recommendations in The Wolverhampton Pound Select Committee Action Plan.

## **3.0 Financial implications**

- 3.1 The financial implications are detailed in the Cabinet report of 6 July 2022.

## **4.0 Legal implications**

- 4.1 The legal implications are detailed in the Cabinet report of 6 July 2022.

## **5.0 Equalities implications**

- 5.1 The equalities implications are detailed in the Cabinet report of 6 July 2022.

## **6.0 All other implications**

- 6.1 All other implications are detailed in the Cabinet report of 6 July 2022.

## **7.0 Schedule of background papers**

- 7.1 Cabinet report of 6 July 2022 – [Select Committee Report: The Wolverhampton Pound: Procurement, Contract Management and Commissioning](#)

|  |                                      |
|--|--------------------------------------|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Cabinet</b><br><b>6 July 2022</b> |
|--|--------------------------------------|

|  |  |  |
|--|--|--|
| <b>Report title</b>                            | City of Wolverhampton Select Committee 2022<br>- The Wolverhampton Pound - Procurement,<br>Contract Management and Commissioning |  |
| <b>Decision designation</b>                    | RED  |  |
| <b>Cabinet member with lead responsibility</b> | Councillor Ian Brookfield<br>Leader of the Council   |  |
| <b>Key decision</b>                            | Yes  |  |
| <b>In forward plan</b>                         | Yes  |  |
| <b>Wards affected</b>                          | All Wards  |  |
| <b>Accountable Director</b>                    | David Pattison, Chief Operating Officer  |  |
| <b>Originating service</b>                     | Governance   |  |
| <b>Accountable employee</b>                    | Julia Cleary   | Scrutiny and Systems Manager   |
|  | Kim Reynolds   | Improvement Manager  |
|  | Tel  | 01902 555046<br>01902 554876   |
|  | Email  | <a href="mailto:Julia.Cleary@wolverhampton.gov.uk">Julia.Cleary@wolverhampton.gov.uk</a><br><a href="mailto:Kim.Reynolds@wolverhampton.gov.uk">Kim.Reynolds@wolverhampton.gov.uk</a> |
| <b>Report to be/has been considered by</b>     | Core Services  | 9 March 2022   |
|  | Public Health Leadership Team  | 16 March 2022  |
|  | Joint Adults, Children's Leadership Team   | 17 March 2022  |
|  | Regeneration Leadership Team   | 22 March 2022  |
|  | Strategic Executive Board  | 17 May 2022  |
|  | Cabinet Member for Governance and Equalities   | 18 May 2022  |
|  | Deputy Leader: Inclusive City Economy  | 31 May 2022  |
|  | Leader of the Council  | 30 May 2022  |
|  | Scrutiny Board   | 14 June 2022   |
|  | Cabinet  | 6 July 2022  |
|  | Council  | 20 July 2022   |

---

**Recommendation for decision:**

That Cabinet recommends that Council:

1. Endorse the recommendations in The Wolverhampton Pound Select Committee Action Plan attached at Appendix 2.

## 1.0 Purpose

- 1.1 Cabinet is asked to recommend to Council endorsement of the recommendations contained in The Wolverhampton Pound Select Committee Action Plan attached at Appendix 2.
- 1.2 Timescales for implementation of the recommendations will be agreed with the action owners following endorsement of the recommendations by Council.

## 2.0 Background

- 2.1 To re-energise political structures and increase Councillor involvement and influence in decision making processes, a trial Select Committee in relation to The Wolverhampton Pound, was commenced in October 2021.
- 2.2 To support this trial the Council sought input from expert witnesses both internal and external to gather feedback and help shape the recommendations.
- 2.3 The Select Committee comprised a cross-party group of councillors working together to gather information and evidence in relation to an agreed line of inquiry.
- 2.4 The Select Committee was non-political in its approach and met in public to hear evidence from officers, partner organisations, community groups and individuals.
- 2.5 The Select Committee pursued the goals of equality, diversity, and inclusion in relation to witnesses, membership and the work undertaken.
- 2.6 The Terms of Reference were as follows:

*To consider the following lines of inquiry:*

- *'How do we engage with local businesses and the community and voluntary sector in relation to procurement, contract management and commissioning and how do we ensure inclusivity, equality and value for money in these approaches?'*
  - *How do we engage with partners, local businesses and the community and voluntary sector to make the City a catalyst for change by ensuring that all contracts reflect our values in areas such as climate change, equality, diversity and inclusion, retaining and growing local wealth and having a real presence in the City?'*
- 2.7 The following meetings were held as part of the Select Committee process:

| <b>Meeting Topic</b>               | <b>Date of Meeting</b> |
|------------------------------------|------------------------|
| Community Wealth Building          | 24 November 2021       |
| Procurement Finance and Commercial | 8 December 2021        |
| Commissioning                      | 15 December 2021       |

|   |                            |
|---|----------------------------|
| Business Support  | 12 January 2022            |
| Review outputs to date and focus areas for recommendations in draft report. | 1 February 2022            |
| Engagement Events – Local Businesses  | 3 February 2022            |
| Community and Voluntary Sector  | 16 February 2022           |
| Final Select Committee – Procurement And Contract Management                | 23 February 2022           |
| Care/ Commissioning Provider Engagement                                     | Feedback sought via survey |

### **3.0 Progress, options, discussion, etc.**

3.1 The Select Committee agreed the final draft of the report at the meeting on 23 February 2022 which is now presented to Cabinet for recommendation to Council for its endorsement.

### **4.0 Evaluation of alternative options**

4.1 The Select Committee considered a range of evidence and information when considering and agreeing its findings and recommendations from a diverse range of stakeholders, partners and providers.

4.2 The draft report has been shared and discussed with stakeholders for comment and amendments made where appropriate to ensure that the recommendations are realistic and achievable.

### **5.0 Reasons for decision**

5.1 The recommendations and findings contained in the report show that with a progressive approach to procurement and contract management, comes innovation, creativity and the commissioning of services and products that are right for our City and our citizens. One size does not fit all and good communication and engagement with our partners, the Voluntary and Community Sector (VCS), existing suppliers, and potential suppliers will allow us to ensure that we are procuring the right goods and the rights services in the right way for us.

### **6.0 Financial implications**

6.1 This report seeks endorsement and feedback in relation to the action plan, approving the recommendations contained within in principle. At this stage it is anticipated that no additional costs will be incurred in pursuit of many of the recommendations. There are some, however, where associated financial implications may emerge. One such

recommendation is that resources for the Wolverhampton Pound initiative are reviewed by officers and that additional capacity is identified to ensure delivery against this key priority. In these cases the assessment of financial implications and identification of any required funding will follow normal process and details will be incorporated in future updates to Councillors.

[GE/31052022/B]

## **7.0 Legal implications**

7.1 The Council must ensure that it complies with Local Government Law and Procurement Regulations when implementing the action plan.

[SZ/06062022/P]

## **8.0 Equalities implications**

8.1 There are no direct Equalities implications arising from the report. Any equality, diversity and inclusion implications in pursuit of these recommendations will be identified in future reports to Councillors.

## **9.0 Appendices**

9.1 Appendix 1: The Wolverhampton Pound Select Committee Report

9.2 Appendix 2: The Wolverhampton Pound Select Committee Action Plan

# The Wolverhampton Pound

## Procurement, Contract Management and Commissioning

City of Wolverhampton  
Select Committee 2022

Page 87



# Contents

|    |  |    |   |
|----|--|----|---|
| 03 | Select Committee Terms of Reference  | 20 | The Procurement Pipeline                      |
| 04 | Membership of Select Committee   | 21 | Social Value and Ethical Considerations       |
| 06 | Introduction from the Chair  | 23 | Contract Management                           |
| 07 | Background: What is Community Wealth Building and the Wolverhampton Pound? | 26 | Barriers to Procurement                       |
| 08 | The Anchor Network   | 29 | Risks and Mitigation                          |
| 11 | Anchor Network Spend Analysis  | 29 | Voluntary and Community Sector Engagement     |
| 12 | New Approaches to Procurement and Contract Management                      | 32 | Conclusion                                    |
| 18 | Resources  | 32 | Next Steps                                    |
| 19 | Cross Departmental Reading   | 33 | Recommendations                               |
|    |  | 35 | Select Committee - Recommended Process Detail |



# Select Committee Terms of Reference

## 1. Remit, Scope and Terms of Reference

To consider the following lines of inquiry:

*'How do we engage with local businesses and the Voluntary and Community sector in relation to procurement, contract management and commissioning and how do we ensure inclusivity, equality and value for money in these approaches?'*

*'How do we engage with partners, local businesses and the Voluntary and Community sector to make the City a catalyst for change by ensuring that all contracts reflect our values in areas such as climate change, equality, diversity and inclusion, retaining and growing local wealth and having a real presence in the City?'*

- The Select Committee is a cross-party group of non-executive councillors who will work as a team to produce a report and draft recommendations in relation to an agreed matter.
- The Select Committee will be non-political in its approach.
- The Select Committee will agree the terms of reference as set out. At this stage some potential witnesses from whom the committee particularly wants to hear for example senior officers and partner organisations may be sent a list of more specific questions and requests for information.
- The Select Committee will meet in public to hear evidence from officers, partner organisations and individuals. The select committee will meet in private to consider the evidence they receive and agree the draft report and recommendations.
- The Select Committee will pursue the goals of equality, diversity, and inclusion in relation to witnesses, membership and work undertaken.

## Membership of Select Committee



Cllr Susan Roberts (MBE)  
(Chair)



Cllr Paul Appleby  
(Vice Chair)



Cllr Jonathan Crofts



Cllr Valerie Evans



Cllr Barbara McGarrity  
QN



Cllr Rita Potter



Cllr Zee Russell



Cllr Jacqueline Sweetman



Cllr Ellis Turrell

The Committee would like to thank the following witnesses for their time, expertise, and support throughout the enquiry:

**Stuart Macdonald**

Centre for Local Economic  
Strategies (CLES)

**Conrad Parke**

Centre for Local Economic  
Strategies (CLES)

**Ray Flynn**

Anchor Network,  
University of Wolverhampton

**Mal Cowgill**

Anchor Network,  
City of Wolverhampton College

**Shaun Aldis**

Anchor Network,  
Wolverhampton Homes

**Corin Crane**

Black Country Chamber  
of Commerce

**Sam Duru**

Black Business Network

**Karen Woolley**

Federation of Small Businesses

**Laura Thomas**

Chief Executive Citizens Advice,  
Wolverhampton and Dudley

**Clare Roberts Malloy**

Lead Bid and Tender Writer,  
YMCA Country Group

**David Pattison**

Chief Operating Officer,  
City of Wolverhampton Council

**Mark Taylor**

Deputy Chief Executive,  
City of Wolverhampton Council

**Claire Nye**

Director of Finance,  
City of Wolverhampton Council

**Charlotte Johns**

Director of Strategy,  
City of Wolverhampton Council

**Richard Lawrence**

Director of Regeneration,  
City of Wolverhampton Council

**Becky Wilkinson**

Director of Adult Services,  
City of Wolverhampton Council

**John Thompson**

Head of Procurement,  
City of Wolverhampton Council

**Parvinder Uppal**

Head of Commercial, City  
of Wolverhampton Council

**Isobel Woods**

Head of Enterprise, City  
of Wolverhampton Council

**Joanna Grocott**

Place Based Innovation Lead,  
City of Wolverhampton  
Council

**Laura Collings**

Head of Policy and Strategy,  
City of Wolverhampton  
Council

**Andrew Wolverson**

Head of Service, Children's  
Strategy and Partnerships,  
City of Wolverhampton  
Council

**Alicia Wood**

Head of Adult Commissioning,  
City of Wolverhampton  
Council

**Steven Larking**

Commissioning Manager, City  
of Wolverhampton Council

**Scott Thompson**

Thompson AVC

**Michael Hallows**

Commercial Business Partner,  
City of Wolverhampton  
Council

**Jack Quinton**

JRQ Media

**Harbans**

MasalaMontana

**Neal Quinton**

Magair Wolverhampton Ltd

**Rachel Bruerton**

Clares of Compton

**Ruth Evans**

Brewing Food and Beverage  
Industry Suppliers Association

**Jugan Paul**

Visual Arts

## Introduction from the Chair



Cllr Susan Roberts (MBE)

Chair of the  
Wolverhampton Pound  
Select Committee

Times have changed for us in Local Government with decreasing budgets, increasing demand, changing and more complex public needs, demographic challenges, technological advancements, and a need for greater community collaboration; all in the wake of an unprecedented global pandemic.

New approaches are now needed more than ever to help level up our most deprived communities and support our vulnerable citizens. At the same time we must seek to rejuvenate our local economies, support our business and ensure that we have a thriving voluntary and community sector (VCS). The Wolverhampton Pound is the new approach that will help us to achieve these feats, working together with our larger partner institutions to share resources and knowledge to deliver an additional £21.8 million per year and create an additional 430 jobs per year.

Working with the Centre for Local Economic Strategies (CLES) and other major stakeholders in the City, the City of Wolverhampton Council have developed an approach which will reorganise and control the local economy. The ambition is to ensure wealth is not extracted but broadly held

and generative, with local roots, where income is recirculated, communities are put first, and people are provided with opportunities, dignity and well-being.

The Wolverhampton Pound provides us with an opportunity to meet some of the challenges of levelling up. The Wolverhampton Pound and in particular the move of the procurement function to be a strategic change maker with a renewed focus on social value, will enable better identification of priority areas in our communities.

By embracing the fundamentals of the Wolverhampton Pound, we can enable not only economic recovery but also support the health and wellbeing of our most in need communities and sectors.

I was honoured to be asked to chair this Select Committee and would like to thank all of the organisations and groups who gave up their time to provide us with the information contained within this report. We heard evidence from CLES, partner organisations, Voluntary and Community sector representatives, local businesses, service providers and internal Council departments. This report provides a summary of our evidence sessions and a set of recommendations which the Committee consider important for the implementation and success of the Wolverhampton Pound.

## Background: What is Community Wealth Building and the Wolverhampton Pound?

Community Wealth Building seeks to engage with the local economy so that wealth; both economic and social, can be kept and recirculated within our City and our communities. The Wolverhampton Pound will put our citizens and communities at the heart of all that we do, to ensure that local businesses, service providers and individuals are provided with the opportunities they have a right to expect; opportunities that will help to improve not just the local economy but the health, wellbeing and quality of life that all of our citizens deserve.

A Community Wealth Building approach in relation to procurement and contract management will affect how we all carry out our day-to-day business. A cultural change will be required to enable us to approach contract management and procurement in more creative and innovative ways and to open the door to businesses and providers who have not previously engaged with public sector procurement.

Page 93

**Community Wealth Building uses the combined power of institutions, businesses and communities and aims to retain as much wealth as possible in the local economy by:**

- Creating opportunity locally
- Creating new local jobs and
- Creating new locally owned enterprises

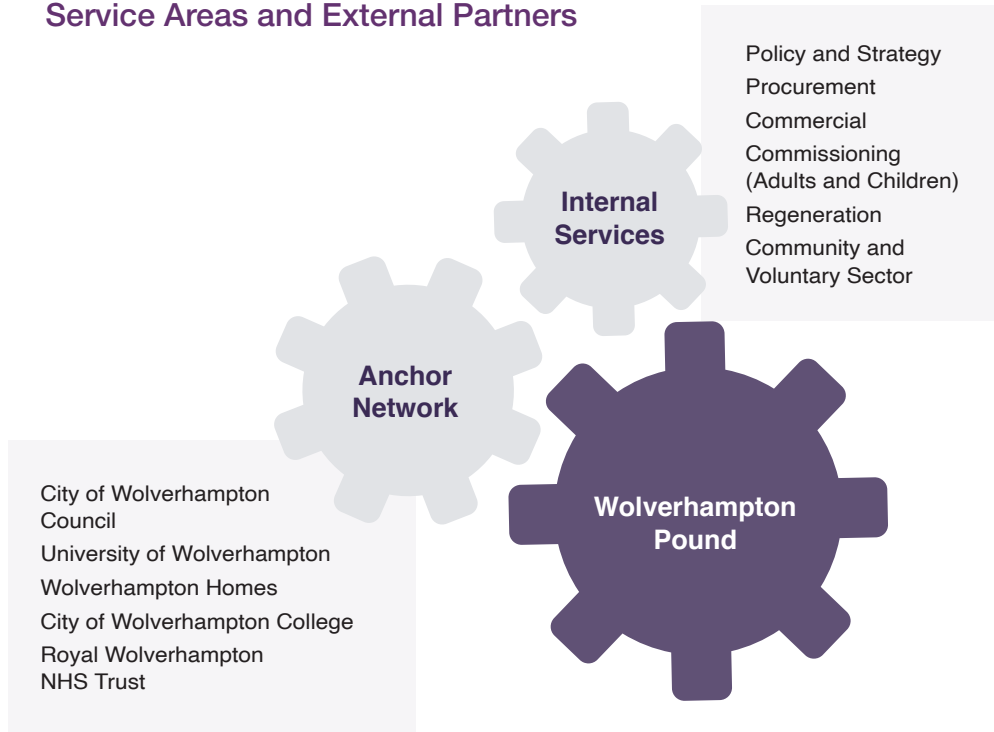
**The Wolverhampton Pound has five key objectives:**

- Retaining and growing local wealth and prioritising local spend
- Embedding social value in the city and leveraging local spend and employment
- Leading the green transition
- Supporting growth in the health and wellbeing economy
- Growing and promoting a cultural and creative city

# The Anchor Network

Community Wealth Building engages with and focuses on the activities of Anchor institutions, which are defined as large established organisations, rooted in local communities. In Wolverhampton, the Anchor Institutions are The City of Wolverhampton Council, The University of Wolverhampton, Wolverhampton Homes, The City of Wolverhampton College and the Royal Wolverhampton NHS Trust.

## Service Areas and External Partners



These institutions will use their assets and influence to create economic and social value in the city and in our communities, whilst ensuring that value for money is maintained throughout all process. The Wolverhampton Pound Anchor Institutions signed a statement of intent in March 2021 and a video introducing the Anchor Networks and their statement of intent can be found here [Statement of Intent Signing](#).

#### Statement of Intent:

We, the major institutions of Wolverhampton intend to:

- Make a long-term commitment to building community wealth in Wolverhampton.
- To work collaboratively to develop behaviours and practices that support local people and the local economy wherever possible.
- To leverage our institutional power to support a fair and just transition to a low carbon economy.
- To work in partnership with the voluntary, community and social enterprise sector (VCSE) and the private sector to build a more resilient local economy.

By using, and combining the Anchor Network procurement processes, pipelines, spending power, assets and workforce capabilities, a real and positive change can be made for the city and our citizens. By adopting a shared vision and narrative we will be able to embed coordinated place-based action across the city and identify and unite any disjointed work across the anchors and our partners. Identifying and developing this shared vision is and will continue to be a collaborative process with ongoing involvement and consultation with communities and other relevant stakeholders.

The Committee understands that the Anchor Network governing body meets on a quarterly basis, with a rotating chair from within the group. The Committee understand that the use of a rotating chair is to ensure that the network is collaboratively owned but suggest that this be kept under review to ensure that a consistent approach is being achieved. The Committee notes that the chairs also rotate for the working groups but that this rotation in on an annual basis to allow progress to be made on the implementation of work plans.

The Committee is keen to ensure that resources will be in place to continue the work of CLES once its work with the Anchor Network comes to an end. The Committee welcome the suggested creation of a Community Wealth Builder in Residence resource to lead, manage and develop the network. The Committee are pleased to note that funding has been agreed for an initial 12-month term for a Co-ordinator position and that recruitment is already underway. The Co-ordinator position will provide essential project management support for the network and focus on skills and workforce.

**The Committee notes that there are three working groups sitting under the Anchor Network:**

- Procurement and Commissioning
- Land and Property
- Workforce

**The Committee notes the action plan for the procurement working group which includes:**

- Get Ready to Bid seminar series
- Interrogation of the spend framework
- Low Carbon Procurement – Roadmap to 2028
- Social Value Framework
- Refresh of the Wolverhampton Business Charter

The Committee recommend that an update on the action plan for the procurement working group be brought to a relevant scrutiny panel for consideration when appropriate.

The Committee were pleased to see the suggestion from CLES that a Community Wealth Building Hub be developed. This hub would link directly to the Anchor Network and its working groups to bring together business support and voluntary and community sector support in the City. Armed with this wealth of knowledge and information, the hub will then be able to create real local economic opportunity and build community wealth in the areas where it is most needed.

A Community Wealth Building Hub would be driven by the strategic priorities of the Wolves Anchor Network. This hub would work across thematic areas, connecting foundational, reform and growth sectors to skills support and training, e.g., supporting the creative sector with business skills or growth sectors with digital skills, or skills to support the transition to new business models in the green economy.

A ‘hub’ model can sit between the Wolves Anchor Network, the established business support landscape, the VCSE sector and place-based working. This model will develop an approach which grows local and community ownership of the economy, with an emphasis on delivering outcomes for those people and places that are excluded from opportunity. [Relighting our City ‘together’ action plan; CLES]

The Committee also welcome the suggestion of a Procurement Hub as a shared anchor resource linking in with the CWB Hub. The Procurement Hub would seek to understand the Anchor Network’s demands for goods and services and match this with intelligence about the local economy.

A Procurement Hub Manager would join and sustain the Wolverhampton Pound Procurement working group, supporting the implementation of the collective workplan and identify viable opportunities for local market making. The Committee understand that a Procurement Hub manager will need a decent grounding in procurement and commissioning, an understanding of the sources of market intelligence and an ability to work across various sectors of the economy, from construction to health & social care.



## Anchor Network Spend Analysis

The City of Wolverhampton Council engaged with the Centre for Local Economic Strategies (CLES) to support the development of the Wolverhampton Pound. This work involved embedding the principles of community wealth building (CWB) across the Anchor Network, identifying opportunities to grow and retain wealth in the City and quantifying the benefit of continued investment.

The Wolverhampton Anchor Network spent over £1billion through procurement, commissioning and the employment of staff in 2019/20. Analysis by CLES has however shown that ***'over half of all procurement spend flows outside of the West Midlands economy, and that over half of salary spend flows outside of Wolverhampton'***<sup>1</sup>. This analysis by CLES has shown that over £600 million of spend requires further analysis. Whilst work has been carried out to show where this money is going, we still need to understand why opportunities are not being taken up by local suppliers. Strategies will then need to be developed to retain as much of this spend in the City for the benefit of our citizens and businesses. By doing this, a multiplier affect can be applied and CLES have concluded that an additional £21.8 million per year can be achieved for the Wolverhampton economy, which will in turn support a further 430 jobs each year.

### Summary of yearly benefits (Wolverhampton Pound A Business Case to Level Up Wolverhampton (CLES))

|                              | Economic Output (/year) | Employment growth (/year) | Local Supplier Multiplier (/year) | Local Staff Multiplier (/year) | Value of Social Value (/year) |
|------------------------------|-------------------------|---------------------------|-----------------------------------|--------------------------------|-------------------------------|
| Increase in local spend      | £8,252,531              | 300                       | £2,640,810                        | £4,126,265                     | £2,417,860                    |
| Increase in local employment | £2,921,904              | 135                       | n/a                               | £1,460,952                     | n/a                           |
| <b>Total</b>                 | £11,174,435             | 436                       | £2,640,810                        | £5,587,217                     | £2,417,860                    |
|                              | <b>£21.8m</b>           |                           |                                   |                                |                               |

The work that has been started by CLES and the Anchor Institutions is therefore vital for our City to grow and thrive and for our citizens to live the lives that they deserve.

<sup>1</sup> Wolverhampton Pound A Business Case to Level Up Wolverhampton (CLES)

# New Approaches to Procurement and Contract Management

Procurement and contract management are emerging from the back office and must be embraced as change making strategic functions. Procurement and contract management have the power and leverage to lead the Council towards its long-term vision for 2030 and to ensure that the priorities set out in the Our City: Our Plan are achieved.

A progressive approach to procurement and contract management is even more pressing in the wake of the coronavirus pandemic. CLES recognise that Wolverhampton is well-placed to undertake the required work to ensure that the spend of local, key organisations is targeted to ensure maximum social value and, where possible, developing and increasing networks of local supply.

**Whilst not losing sight of the more essential requirements underpinning procurement and contract management, a more progressive approach will enable us to better address the issues facing our City, including:**

- Environmental sustainability
- Engagement with the Voluntary and Community Sector
- Job Creation and employment
- Skills Development – including digital skills
- Embedding social value and ethical consideration into our contracts

The Committee are aware that the city-wide procurement charter is also supportive of such an approach to procurement and contract management across the operations of key organisations in the City. **There are five key objectives within the Charter:**

- Develop and grow a skilled workforce
- Encourage health lifestyles and independence
- Support more people to be active in their communities
- Support business to develop and grow
- Support the reduction of the carbon footprint



The Committee considers that to fully recognise the objectives of the Wolverhampton Pound and those in the Our City: Our Plan, collaboration will be paramount both internally and externally across all partner and anchor institutions.

The Committee consider that the objectives detailed in the Our City: Our Plan should be included in tender documentation and communicated widely to both existing and potential suppliers during any pre- procurement communication and activity.

The Committee are pleased that reference to the Wolverhampton Pound has now been included in the new Our City: Our Plan as a means of achieving a Thriving Economy in all parts of the City:

*Leverage the Wolverhampton Pound's spending power so millions more are spent in our City to create job and business opportunities.<sup>2</sup>*

<sup>2</sup> City of Wolverhampton Council: Our City: Our Plan: February 2022

## Green Paper, Transforming Public Procurement

In December 2020, the Cabinet Office set out proposals for changing the shape of public procurement legislation with the publication of a Green Paper, Transforming Public Procurement<sup>3</sup>. The overarching objectives of the paper are to speed up and simplify procurement processes, place value for money at their heart, generate social value and unleash opportunities for small businesses, charities and social enterprises.

The Green Paper and subsequent National Procurement Policy Statement (NPPSs) provide a more flexible process for procurement supported in part by the UK now being outside of the EU's legislative framework.

The Green paper and NPPSs are clear that local authorities no longer have to accept the lowest bid but can now take a broader view of bids received to include areas such as social value. The paper also places an emphasis on small to mid-size enterprises (SMEs), voluntary and community sector suppliers and ensuring transparency, integrity and the fair treatment of suppliers.

<sup>3</sup> Cabinet Office, Transforming Public Procurement: December 2020

## Public Procurement Timeline



**Source:** LoCallis – True Value Towards Ethical Public Service Commissioning

The Committee consider that the role of procurement within the Council needs to change significantly if the values and ambitions embedded within the Wolverhampton Pound are to be realised and the opportunities afforded in the Green Paper are to be capitalised upon.

At the moment, the procurement team is a centralised function which is seen by many as back office, administrative support.

**The Procurement team currently carries out the following functions:**

- Leading on procurement strategy
- Advising on the best route to market to support services to meet their operational needs and Council strategies
- Maximising value for money for the residents of Wolverhampton
- Ensuring compliance with Contract Procedure Rules and Public Contract Regulations 2015
- Ensuring equal treatment and transparency in all Procurement activity

The Committee understand that recruitment and retention of staff is an ongoing challenge, particularly in relation to higher skilled, experienced officers. Team members are under significant pressure due to constant deadlines with limited time to plan ahead and operate at a more strategic level. There is a heavy reliance on interim staff which means that there can be critical losses of important knowledge when these staff leave, creating limited opportunities for learning and development internally. High turn around and shortages of senior level procurement officers can have a significant knock on effect for other departments in the Council where very high level, high value procurement activities take place. Any significant delays in these procurement activities can have a negative impact on the Council, the City and our citizens.

The issues relating to recruitment are linked to huge skills shortages in both the public and private sector, with existing skills being further eroded due to an over reliance on the use of frameworks. At the moment the Council is just not able to compete with the compensation packages available for interim appointments and consultant fees.

The Committee welcome and encourage the prospect of growing our own procurement staff through the procurement buyers and procurement apprentice posts and the training being made available to move team members up to a professional standard through the Chartered Institute of Procurement and Supply Diploma. The Committee do however consider that the Council should enter into conversation with the University to identify any students coming towards the end of their studies who may be looking for employment in the procurement field. The Committee suggest that this might include students studying law degrees, but understand that the required qualification for procurement is not currently offered by the University. The Committee consider that the possibility of providing this qualification in the future should form part of the discussions with the University as one of the Anchor Network members. The Committee would also welcome any opportunity to engage with partners to utilise their skills and resource in areas such as procurement to help deliver major capital schemes.

The Committee consider that a cultural change is required throughout the Council to move procurement into a strategic, change making position. Procurement needs to be able to be proactive rather than reactive, and to have the resources available to strategically move the Council from being overly reliant on frameworks to a better mix of options that will open the market to smaller and more local businesses and suppliers.

The Committee understand that to achieve this, change needs to happen across the Council; contract managers need to have the skills, expertise and confidence to manage their contracts and liaise with their existing and potential suppliers. Contract Managers will need to consider areas such as pre procurement engagement, post implementation monitoring and social value matters in all of their procurement and contract management processes.

By adopting a strategic role, procurement can start to take a longer term, partnership-based approach, working closely with stakeholders such as the Anchor Network representatives and with internal departments and teams, to identify synergies and economies of scale which will help to reduce duplication and bring spend down. This new approach will allow for great collaboration and co-production in the procurement process and for real consideration to be given as to which supplier really is best placed to provide the service or goods in light of the Wolverhampton Pound and Our City: Our Plan objectives.

## Resources

The Committee understand that moving away from a framework reliant system is more resource heavy and may require additional recruitment. Breaking down larger contracts into lots, to encourage more local firms to enter the process is welcome but will create a much larger number of contracts that will need to be managed and procured. As such, the Committee are supportive of the proposal to consider using market forces supplements in the short term to recruit to the more senior posts whilst at the same time continuing to develop our own staff through the apprentice and procurement buyers posts and the Diploma. When considering the recruitment and retention of staff, the Committee suggest that it may be beneficial to go beyond the standard compensation package. This should include highlighting the the less tangible elements that make working for the City of Wolverhampton Council special using the website to highlight and promote this.

In relation to the Diploma and any other such training packages that the Council makes available to employees, the Committee suggest that a clause be added so that should the employee leave within a certain amount of time after studying the qualification, that all or part of the fee for the course be reimbursed to the Council on an incremental basis. The Committee are however aware that this would only be applicable to courses run by the City of Wolverhampton Council and could not be applied in relation to any apprenticeship roles. The Committee understand that conversations in relation to this are ongoing with the Organisational Development Team, Legal Team and relevant service areas. The Committee agree that it is essential that any such process be compliant and transparent.

The Committee also recommend that the Council investigate any available opportunities to engage with partners in relation to recruitment, and to utilise their skills and resources in areas such as procurement to help deliver major capital schemes. Partners in this instance may include the Cabinet Office and Homes England. The Committee consider it important that the Anchor Network maintain good communication with such partners.



## Cross Departmental Working

In order to achieve the ambitions of the Wolverhampton Pound, it is clear that there needs to be greater cross departmental working within the Council. The Committee notes that there is currently some disconnect between the work carried out by the Procurement and Commercial teams, the Strategy and Policy team, Public Health, Commissioning and the Regeneration teams.

**Throughout the evidence sessions, it has become clear that that the reach of the Wolverhampton Pound will need to span a large number of processes and areas if it is to be successful:**

- Procurement
- Strategy
- Commissioning and design of the product or service
- Business engagement
- Tendering
- Delivery
- Contract management (inc. Legal)
- Monitoring

The Committee recognises and commends the work being carried out in the individual teams. However, in order to meet the challenges put forward by the Wolverhampton Pound, more consistency in approach and coordination is required. The Committee also note the importance of having a comprehensive picture and understanding of the national business landscape.

The Committee welcome the work currently being carried out in relation to the formulation of a Business Directory for jobs and skills. The Directory will help and enable providers to be signed up to the e-procurement system and for local suppliers to be better identified when seeking local quotes.

The Regeneration team will also need to understand from any pre procurement engagement, what support and skills

local businesses or organisations require in order to enter into the procurement process. This can then be fed into the new IGNITE initiative.

The Committee therefore recommend that to provide coordination and consistency of approach across all departments, that a new post be created to lead on the operational implementation of the Wolverhampton Pound initiative and to ensure that the objectives of the Wolverhampton Pound are fully recognised and embedded in the day-to-day work of the Council moving forwards. The Committee recommend that senior officers from within the relevant departments work together to understand where this post should sit within the organisation and the details as to the job specification and grade.

## The Procurement Pipeline

The Committee are supportive of the work being carried out in relation to the Procurement Pipeline and note the vital role that this piece of work will play in enabling the early identification of contracts coming up for tender. This early identification will in turn enable pre procurement exercises to begin in sufficient time to ensure that SMEs and VCS groups can be communicated with and where required provided with sufficient support and advice to enable them to enter into the procurement process if appropriate.

Given the importance of the pipeline, the Committee recommend that it be kept under review and monitored on a regular basis through the scrutiny process.

The Committee note that the Anchor Network partners will also be producing pipelines for their own organisations and that under the 'Building an entrepreneurial and generative society'<sup>4</sup> workstream, there is an activity to produce a joint procurement and commissioning pipeline. The Committee consider that this combined pipeline will be crucial in embedding the commitments of the Wolverhampton Pound moving forwards. The Pipeline will also allow the Council and its partners to identify synergies and economies of scale across the City and allow for the greatest collaboration and coproduction possible.

The Committee recommend that when the Pipeline is published, at least three upcoming contracts be identified to be used as pilot contracts for the new approaches to procurement and the Wolverhampton Pound and that a report in relation to these and the ongoing management of the contracts be presented to the relevant Scrutiny Panel.



<sup>4</sup> Relighting Our City 'together' action plan Embedding Community Wealth Building in Wolverhampton

## Social Value and Ethical Considerations

One of the main objectives of the Wolverhampton Pound is to embed social value in the City to help leverage local spend and employment and make the City the best it can be for our communities.

The Government's intentions for post EU public procurement were outlined in the Transforming Public Procurement Green Paper published in December 2020 and referred to earlier.

**The Green Paper was followed by a National Procurement Policy Statement (NPPS) in June 2021 which sets out that all contracting authorities should consider the following national priority outcomes alongside any additional local priorities in their procurement activities:**

- creating new businesses, new jobs and new skills
- tackling climate change and reducing waste, and
- improving supplier diversity, innovation and resilience.

The Levelling Up White Paper published in January 2022 places social value and procurement as a key enabler of Government ambitions to increase productivity and reduce regional inequalities.

The Committee understand that the Council is developing a new approach to social value and developing a strategy that will outline a set of social value outcomes, aligned to the key priorities of the Our City: Our Plan.

Aligned to this strategy will be a Social Value Framework which will set out the Council's priorities and some of the activities that the Council would like to see from contractors when developing their social value proposals. This will include financial proxy values for these activities to ensure an objective and transparent approach to scoring of social value. The Committee welcome the use of objective and transparent measures to monitor the social value outputs and impacts once a contract has been awarded and monitoring of these measures and KPIs should be reported back to Scrutiny on a regular basis.

A bespoke Social Value Toolkit will also be provided with information about further tools, guidance and contacts that may be helpful in supporting potential contractors to develop meaningful social value proposals.

The Committee understand that there will also be a refreshed City Charter. The Wolverhampton City Charter was originally launched by City Board in 2013 and sets out key priorities for procurement and commissioning activity in the City. As part of the new approach to social value the charter will be refreshed.

**The Committee support the principles underlying the work being carried out in relation to social value:**

- **Targeted** - Social value approach must align and support delivery of the outcomes in the Our City: Our Plan.
- **Efficient** – The resources the Council and stakeholders spend on identifying, requesting, assessing, securing and monitoring additional social value should be proportionate to the additional social value that can be secured.
- **Fair and Inclusive** – Particular efforts should be made to encourage and support applications from a diverse range of individuals and organisations.
- **Objective and Consistent** – Robust financial proxy values alongside clear qualitative criteria for scoring and assessment so that there is a consistent approach to decisions.
- **Transparent** – The social value framework will be documented and published setting out, how social value will be assessed.
- **Monitored** – Social value requirements are consistently and routinely monitored through an embedded system of robust contract management.

The Committee are wholly supportive of this approach and welcome the introduction of the strategy, framework, working principles and toolkit.

The Committee consider that any social value priorities must be collaboratively considered, co-designed and produced with communities and other stakeholders such as the VCS, so that any themes, outcomes and measures are specific and relate directly to Wolverhampton and our citizens. The Committee are also mindful that the social values agreed to and included in any procurement process remain relevant throughout the whole process and not just at the start and that they be constantly referred back to during any contract monitoring to ensure that the required value is being achieved.

The Committee note that the objectives and aims in the new Our City: Our Plan have been widely consulted on with communities and all partner organisations including the VCS and recommend that any social value or ethical priorities relating to procurement and contract management link to the objectives in the refreshed Our City: Our Plan.

As well as the very welcome approach to social value, the Committee consider that matters of ethical procurement could also be included as part of the new procurement process. It may be that a supplier is able to evidence high social value and impact but may have an ethical stance that is not consistent with that of the Council or our City. Ethical considerations may include ensuring that payment terms of no more than 30 days are cascaded through the supply chain or that a supplier has a robust equality, diversity and inclusion policy or a gender equal pay policy.

## Contract Management

Good contract management will involve ensuring that there is accountability for agreements made throughout the procurement process. This will include any pre procurement engagement or activity, administration of the contract itself, delivery or implementation of what has been contracted for and the ongoing relationship management between the contract manager and the service or goods provider. Improvements to contract management and the use of the proposed new digital approaches to monitor contracts are welcomed by the Committee as a means to ensure that value for money, social value and ethical considerations are embedded and monitored through the life of the contract.

The Committee consider that early engagement is of vital importance and that improved cross departmental working with partners will be required for this. This activity should include targeted early engagement with SMEs and VCS organisations. Events such as ‘meet the buyer’ are examples of such engagement and will enable potential suppliers to understand what opportunities are coming through the pipeline and what will be expected of them in terms of social value and ethical considerations. The Committee therefore recommend that steps be taken to ensure that a structured and consistent approach is developed in relation to pre procurement supplier engagement.

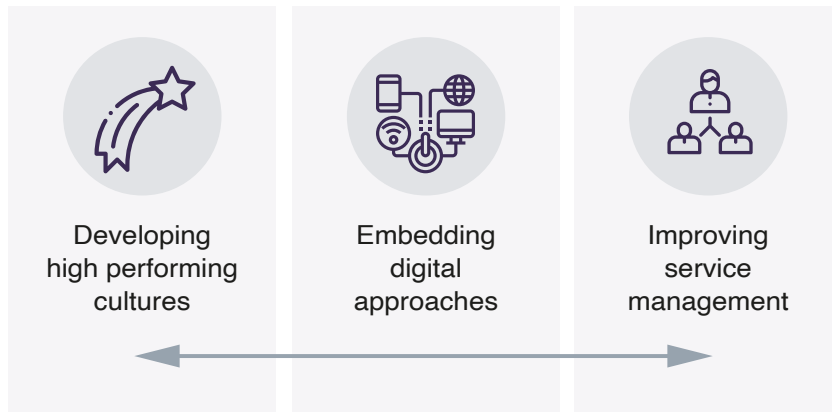
As well as seeking to engage with new potential suppliers, the Committee are mindful as to the importance of maintaining ongoing dialogue and relationships with existing suppliers.

Early engagement with suppliers and good communication may also start to generate new and innovative approaches to service provision and the supply of goods, and will provide space and time to really consider what we are commissioning. As has already been noted, the situation that we find ourselves in at the moment is unprecedented and the solutions required may not yet have been developed. By working with potential suppliers prior to the development of the tender document and by starting with the issue that needs to be addressed, innovative models of service provision or new technological solutions may start to emerge to the benefit of all. Such ways of working will also help to enhance the reputation of the Council as a progressive organisation rather than a more passive contract provider.

The Committee are however aware that under current legislation, co-production with suppliers can be challenging as the Council must ensure that there remains a level playing field for all bidders and that all bidders are treated equally. Care must be taken to ensure and to make clear, that early engagement by a supplier or service provider in the pre procurement process, does not guarantee any preferential consideration at the procurement stage.

Linking in with the Relighting our City strategy and the levelling up agenda, the Committee also consider that additional focus could be given to targeting existing and potential suppliers in areas of greater deprivation or areas that have been more adversely impacted by the pandemic. Feedback from these suppliers can then help to further inform the Social Value priorities and framework.

The Committee welcome the ongoing review and improvements being put forward in relation to contract management and the drive to make the process as transparent and visible as possible. Improvements will include developing the capability, skills and knowledge of contract managers; and reviewing current methods and practices to encourage innovation and change. At a more strategic level this will also include linking in with the Wolverhampton Pound, the Relighting our City Programme, the MTFs and the Social Value Strategy.



The Committee is pleased that training is being carried out for contract managers and that attendance and information in relation to this is being collated and fed back through the Government Commercial Function, which is providing the training. The Committee welcome the fact that 290 officers have now been identified as requiring training (213 due to their role and 77 as part of their professional development). The Committee recommend that feedback in relation to the training and ongoing monitoring of its effectiveness be reported on a regular basis to the relevant Scrutiny Panel. The Committee also consider that bespoke inhouse training should be investigated to complement the existing offer and to focus on the elements of the Wolverhampton Pound. This training should be mandatory for all budget managers as part of their induction.

The Committee welcome the introduction of the contract management framework and toolkit and are satisfied that the management board that has developed these represents a diverse selection of the Council’s workforce. This level of diversity is vital as different departments and areas work in slightly different ways, construction for example will be different from service provision and it is vital that all of these considerations are incorporated into our plans and frameworks moving forwards.

The Committee recognise that effective and efficient contract management will be fundamental for the ongoing and long-term success of the Wolverhampton Pound. Good execution of the areas highlighted in the overview diagram below and in particular a more visible and accessible process, will be vital in encouraging and supporting smaller local businesses into the marketplace.

The Committee consider that careful and effective monitoring of the improved contract management processes should be undertaken, and regular updates provided to scrutiny.

**Updates to scrutiny should provide a strategic oversight of contracts along with the following information:**

- how and where social value is being achieved and measured
- figures in relation to how we are retaining increased economic wealth
- information on new job creation
- how we are ensuring value for money throughout the procurement and contract management process
- updates on training for contract and service managers
- successes to be celebrated

The Committee consider that to support this monitoring, a number of key performance indicators (KPIs) be agreed. These KPI's should include both quantitative and qualitative so that real, tangible progress can be measured and a clear understanding of what is and what isn't working achieved.

The Committee hopes that through this monitoring, successes can be showcased and celebrated which the Committee hopes will then encourage new, local businesses to enter the supply chain.

**Improved ICT System**

The Committee welcome the drive to improve ICT systems. The Committee understand that this will enable the provision of data and dashboards to improve contract management and monitoring and will be able to highlight areas for possible synergies or where additional support is required for more complex contracts. The Committee understand that the improved ICT systems will also enable the identification of trends and allow officers to monitor the performance of suppliers and contract managers.

**A Complete Overview of Contract Management**



# Barriers to Procurement

The Committee consider that good contract management should be able to mitigate some of the barriers that business representatives highlighted as prohibitive to entering the marketplace.

The Committee heard evidence from a number of local business representative who were very welcoming of the improvements that they had witnessed in the Council's approach to business support, contract management and procurement over the past few years. However, they also highlighted a number of areas as barriers to engagement.

## 1. Communication

Once the pipeline is in place it will be vital to have an excellent communication strategy ready to advertise and communicate upcoming contract opportunities and let the City know that the Council is open for business. This will require a properly set out pre-procurement process that enables market engagement and consultation at the earliest possible stage. Pre-procurement must involve detailed sharing of information to prospective bidders regarding how the successful applicant will be expected to adhere to or be measured in relation to social value, KPIs (qualitative and quantitative) or ethical standards (environmental, living wage, EDI etc.). The process for the evaluation of bids must also be open, transparent and available to prospective applicants at this early stage. The Committee are however aware that this can be challenging as early market engagement is used to enable stakeholders and procurement to plan the best route to market. Due to this, some of the information referred to may not be available until after the engagement has taken place. The Committee understand that early market engagement in relation to strategically important contracts is standard but to conduct this type of engagement for all activity would require additional resources

Market consultation at this early stage will also help to get businesses ready to bid and to ascertain whether there are any barriers that are in their way such as a lack of digital expertise or ability to actually put the bid in online and whether extra support or training is required to guide them through the bidding process.





## 2. Inconsistent application of policy

The Committee understands that many smaller businesses encounter inconsistencies in their dealings with different Council departments which can be confusing and prohibitive. The Committee recommend that a new and consistent approach be considered for when SMEs or partners from the VCS are contacting the council in relation to tendering or procurement activities. This new process must be communicated clearly to all potential suppliers in adequate time before the tender process commences. The Committee understands that there can also be inconsistencies regarding which officers the SMEs or VCS representatives find themselves speaking to and that this can also lead to inconsistent information being provided. The Committee consider that having a single point of contact for the procurement and contract management processes will be of benefit and mitigate this inconsistency and uncertainty. Again, this information needs to be made clearly available on the Council's website and widely communicated.

## 3. Overly Bureaucratic and inconsistent Processes

The Committee heard that businesses and especially smaller businesses found the paperwork and processes to be followed regarding entering the marketplace, very prohibitive and at times overly expensive and very time consuming. The Committee recommend that the current processes be assessed and where possible, streamlined to reduce the amount of forms or questions required and to ensure that they are appropriate for the contract being put forward. Moving to an online process is welcomed but many smaller businesses are struggling to negotiate the online process and therefore additional digital skills training should be provided. The Committee understand that many small businesses do want to put in bids for public sector contracts but consider that they do not have the required skills, resources or knowledge to be able to do so. The Committee understand that there is already an online procurement portal but suggest that this be enhanced where possible and given greater visibility on the Council's public website. The pipeline should be accessible from the portal and it should enable alerts and to be set up by suppliers for when contracts of a certain type became available. Suppliers should be able to upload their standard information here once, rather than for each new contract thus saving a considerable amount of time filling in numerous pre procurement questionnaires. Such a resources would also be beneficial to the Council as it would enable the identification of possible suppliers for new goods or services early on in the process and link in directly with any pre procurement engagement and publicity. Case studies relating to successful bids could also be uploaded to the portal and links for training opportunities or skills workshops advertised.

The business and skills directory will also be key to help ensure that providers register their details here. The Committee do recognise the challenges and risks associated with the provision of information on a less regular basis. The Committee understand that for contracts above the threshold spend, specific information is required under law such as the Standard Selection Questionnaire. The Committee understand that the level of risk associated with a contractor will increase in line with the amount of time that has

elapsed since information is uploaded. The Committee suggest that work be undertaken to investigate and balance this risk and agree how often information such as the Standard Selection Questionnaire (SSQ) should be required from suppliers. The Committee recommend that a working group be set up to discuss these issues, and that this group include representatives from legal, audit and risk, procurement, commercial and governance.

#### 4. Provision of detailed feedback

The Committee heard that reasons as to why a bid had failed were not always communicated back to the potential supplier. The Committee consider that this is vital and should be an integral part of the procurement and contract management process. By providing constructive feedback and engaging with unsuccessful suppliers, the council can start to fully understand the skills and support that small businesses or voluntary and community organisations are currently lacking and start to put processes in place to help fill these knowledge and skills gaps. The Committee understand that Procurement already provide debrief letters for the majority of procurement exercises and that these letters are mandatory for contracts over a specific threshold. The Committee understand that debrief letters are not currently provided in relation to quotes and that should this be recommended, then additional resources will be required. The Committee are also aware that such debrief letters will not be specific to local suppliers as national and international suppliers are also able to put bids forward.

#### 5. Liability Insurance

The Committee understand that in some cases liability insurance in local government contracts can have an adverse impact on competition and appear prohibitive for small businesses which might otherwise consider entering the procurement process. The Committee understand that the council must take a number of considerations into account when deciding whether, and to what extent, contractor liability should be limited or excluded. The Committee understand that it is important to ensure that the issues of liability and insurance take account of relevant factors including value for money. The Committee suggest that the Council investigate the current procedures in relation to liability insurance and that where the suggested levels of insurance are not considered appropriate, they may be either raised or lowered. It might, for example, be considered that the level of insurance in some instances should be lowered, as the cost to the contractor could be prohibitive. The Committee do however recognise that in these circumstances, the Council will have to accept that if loss or damage occurs in excess of the insured limit, and the contractor cannot fund the difference, then the Council will be accepting that additional risk.

The Committee consider that the approach taken in respect of liability can be an important determinant in whether or not a contractor bids for a contract. It is important therefore that contract managers in consultation with procurement, legal and insurance services team, consider these issues as early as possible in the procurement process.

## Risks and Mitigation

During the engagement session with local business representatives, some concerns were expressed in relation to balancing the opening up of the marketplace with the management of risk and due diligence. The Committee note and take on board these concerns and understand that greater flexibility in procedures, more non-standard approaches to procurement, social value driven rather than tangible outcome based approaches and the possibility of awarding contracts to smaller companies with less experience, may open the Council up to legal challenge should a new supplier or provider not be able to follow through on their contractual obligations.

The Committee is mindful that as a local authority, the Council is accountable to the public for the money that is spent on procurement. The Committee is however also conscious that the Council should not be overly risk adverse and seek to balance any identified risks against the potential benefits for the City, our citizens and the Council. The Committee consider that in all cases due diligence must continue to be carried out and that the proposed improvements in contract management, engagement and monitoring will further ensure that all contractual obligations are met.

## Voluntary and Community Sector Engagement

The Committee heard evidence from the Voluntary and Community Sector (VCS). The Committee is very impressed with the amount and quality of work carried out by the sector and applaud the commitment of the volunteers and staff who are going above and beyond on a regular basis to help and support some of the most vulnerable people in our City.

The Committee welcome the improved and ongoing consultation and engagement that has taken place to help shape the City priorities included in the Our City: Our Plan and the establishment of ward funds to help target specific local issues, build resilience, and reduce demand on services.

**The Committee understands that the Cross Sector Forum has been critical in influencing and facilitating activity across the system including:**

- Raising the profile of the Voluntary and Community sector in the City
- Developing a framework to embed co-production in everything they do
- Contributing to the development of training programmes for VCS groups to access opportunities to bid for funding
- Contributing to the development of Social Value principles and the Wolverhampton Pound framework

The Committee notes that visible leadership is evident in relation to the VCS, with the Deputy Chief Executive acting as Voluntary Sector Champion and the establishment of a voluntary sector councillor champion. The Committee consider that similar visible leadership could be used to promote the Wolverhampton Pound at both councillor level and officer level and that a champion from both areas should be appointed to raise awareness and champion the work being done. These champions will provide visible leadership at the highest levels and help to raise the profile of the Wolverhampton Pound to local businesses, the VCS and our communities.

As already considered in this paper, the VCS highlighted the importance of engagement, communication and pre procurement activity as vital areas of work that have enabled them to shape and co-produce many of the services they provide. The Committee understands that communication and pre procurement are essential and that when designing any social value framework or approach, it must not come from the top down but start with the communities and work up.

The Committee understands that the Cross Sector Forum are currently collating the results of a survey recently undertaken in partnership with the University to help inform future objectives and priorities for the sector and highlight gaps in the VCS landscape in relation to procurement and commissioning provision. As previously stated, the Committee welcomes coproduction but care must be taken to ensure that processes are carried out in a fair way that is open to all.

The Committee understands that there are many small grass roots organisations that want to engage with the Council and that they have a wealth of information and experience that will be of great benefit to us. Asset mapping is considered a key area of work that is ongoing, as they are many small groups in the City not currently recognised and who may not even realise that what they are doing is volunteering.

Leadership is strong in the sector; innovations and ongoing development keep business plans evolving and the infrastructure transformative. If the market that is needed doesn't exist then it can be created through communication, collaboration and coproduction.

The Committee do however understand that a good market mix is desirable with SMEs, VCS and larger organisations all working together. The grass roots organisations might not have the required infrastructure to keep going on their own but they can provide the diverse and knowledgeable workforces that can be of benefit to the larger organisations and vice versa. At the moment it is a priority for the VCS to support the grass roots organisations to help them become sustainable and able to thrive again following the pandemic. A lot of the required support for this can come from the larger organisations such as the Council and other Anchors. The Committee are also aware, following evidence provided by the business support team and the VCS representatives, that larger organisations can provide a lot of social value and social impact in the City and for our communities. Large major suppliers can work with the Council to develop work programmes which will link in with many of our priorities and interests. This could include bringing in local firms or the VCS as sub-contractors to provide a specific service or working with schools, colleges or universities on skills provision in the medium and long term or in the provision of apprenticeships and work placements.

The Committee are however mindful that where any sub-contracting does take place that this is carried out ethically and that payments made to the VCS are at market value and that adequate resourcing

for the required work is provided by the major supplier. The Committee also note the frustration faced by the sector around some national providers delivering or duplicating services in the City with little benefit to the sector. The Committee consider that areas such as this can be picked up by the new contract management system where organisations may be required to provide information as to who they are sub contracting with.

One large area of work currently being addressed by the VCS is how to change the face of volunteering. The Committee understands that there is a need to attract volunteers from all stages of life and from as many diverse backgrounds as possible. Work is ongoing to consider how to motivate people to become volunteers and to show that volunteering can be the pathway into employment.

The Committee considers that the work being carried out by the VCS is exceptional and that it needs to be communicated further and more regularly. Therefore, the Committee recommend that regular reports in relation to the work of the VCS be provided to Scrutiny Board or the All-Councillor briefings.

The Committee also recommend that consideration be given as to whether the VCS might have a place on the Anchor Network and that if this is not possible, that processes be put in place to ensure that the VCS is regularly and routinely consulted by the Network.

## Conclusion

The landscape of procurement and contract management is changing; no longer must they be considered as administrative back-office functions but heralded as changemaking, strategic tools with the potential to significantly improve the lives of the people of Wolverhampton.

How we procure and who we procure with affects everything that we do, and the work carried out during the select committee process has shown how much of an impact the objectives of the Wolverhampton Pound can have for our City and our citizens.

With committed political leadership, director level engagement, genuine cross departmental working and a Council wide understanding of the impact that good procurement can have, real change is now possible.

The recommendations and findings contained in the report show that with a progressive approach to procurement and contract management, comes innovation, creativity and the commissioning of services and products that are right for our City and our citizens. One size does not fit all and good communication and engagement with our partners, the VCS, existing suppliers, and potential suppliers will allow us to ensure that we are procuring the right goods and the rights services in the right way for us.

## Next Steps

Moving forward, the Council will seek to lead by example alongside our Anchor Network partners. The new approaches to procurement and contract management recommended throughout this report will be vital in supporting and achieving the ambitions and aims of the Wolverhampton Pound. Achieving a combined Anchor pipeline will enable early and increased identification of where skills and knowledge are required and ensure that adequate training and support can be put in place to ensure that our local businesses and VCS partners have a level and fair platform from which to enter into the marketplace.

The Committee consider that as we continue on this journey, that clear guidance needs to be provided so that there is a comprehensive understanding of how the internal work being carried out by the Council and our internal structures; will link in and align with the work and the structures of the Anchor Network. The Committee request that representatives from the Anchor Network provide an update to Scrutiny as to how the objectives of the Wolverhampton Pound are being met, what progress has been made in relation to recruitment to the posts recommended by CLES, how its structures are aligned to work with partner organisations including the Council and the expectations of the network moving forwards.

The Committee would like to thank everyone that attended the evidence sessions and commend all the hard work that the Council is undertaking to relight our City.

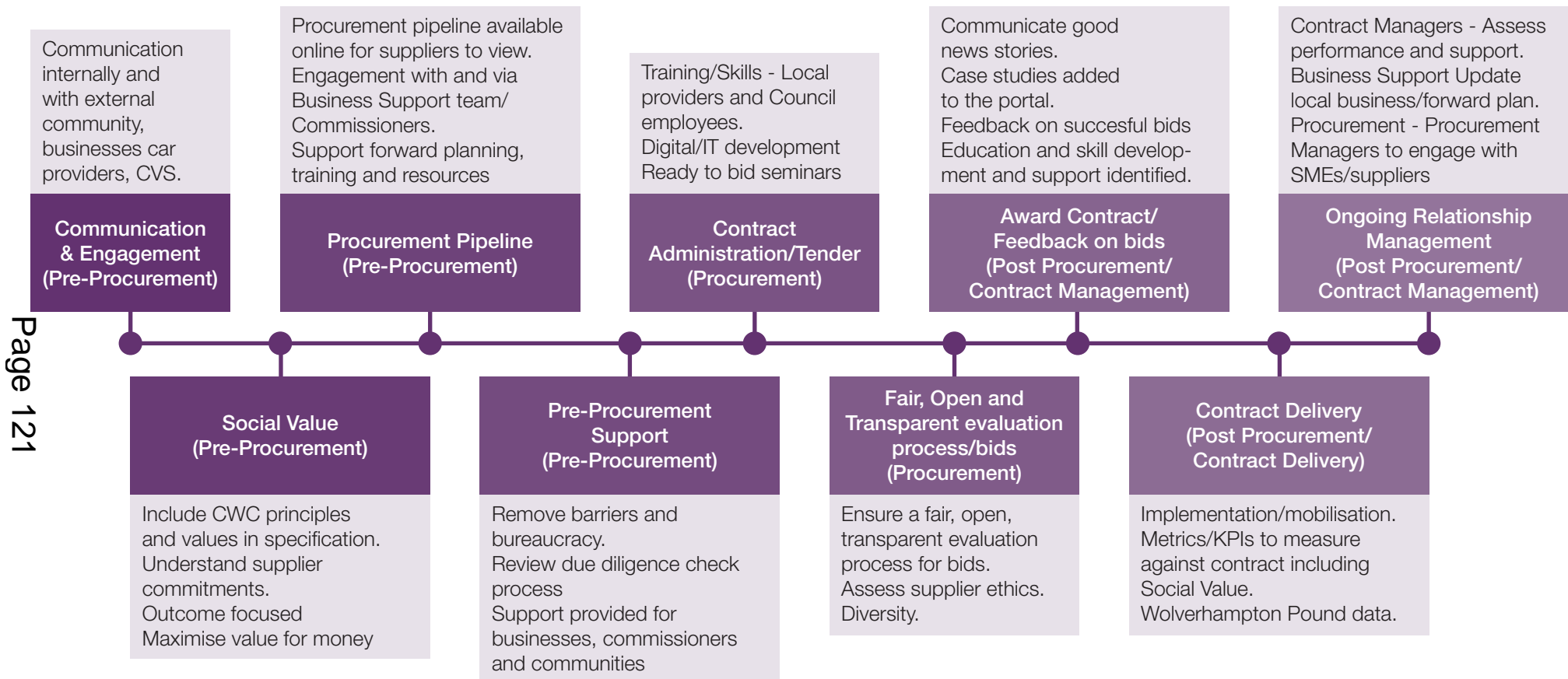
## Recommendations

1. That the Council enter dialogue with the University in relation to identifying any students nearing the end of their studies who may be interested in a role in procurement.
2. That opportunities be considered in relation to engaging with partners to utilise their skills and resources in areas such as procurement to help deliver major capital schemes.
3. That the Council enter dialogue with the University, College and other local providers, in relation to providing the Chartered Institute of Procurement and Supply Diploma qualification.
4. That the Council investigate using market forces supplements in the short term to recruit to the more senior posts whilst at the same time ensuring that clear succession planning is in place by continuing to develop our own staff through the apprentice and procurement buyers posts and the Diploma.
5. That a clause be added when a qualification is undertaken and funded by the Council, that should the employee leave within a certain amount of time after studying, that all or part of the fee for the course be reimbursed.
6. That when advertising for procurement roles, the Council go beyond the normal compensation package. This should also include highlighting the less tangible elements that make working for the City of Wolverhampton Council special and using the website to highlight and promote this.
7. That to provide coordination and consistency of approach across all departments, that resources for the Wolverhampton Pound initiative are reviewed by officers, and that additional capacity is identified to ensure delivery against this key priority.
8. That the Procurement Pipeline be kept under review and monitored on a regular basis through the relevant scrutiny panels.
9. That when the Pipeline is published, at least three upcoming contracts be identified to be used as pilots for the new approaches to procurement and the Wolverhampton Pound and that a report in relation to these and the ongoing management of the contracts be monitored through the scrutiny process.
10. That any social value and ethical priorities relating to procurement link to the Our City: Our Plan and that there be a refresh of the Council social value strategy.
11. The Committee suggest that a working group be set up to investigate and balance areas of risk in relation to the procurement process and where processes might be streamlined and areas such as liability insurance reduced. The working group should include representatives from legal, procurement, audit and risk and governance.

12. That a structured and consistent approach is developed in relation to co production and early market engagement.
13. That there be mandatory training for all contract managers included as part of their induction process.
14. That moving forward, training be developed in house in relation to procurement and contract management and include reference to the Our City: Our Plan, Vision 2030, the Wolverhampton Pound, Relighting our City and the Social Value Framework.
15. That regular reports be provided to the Our Council Scrutiny Panel to include:
  - how and where social value is being achieved and measured,
  - figures in relation to how we are retaining increased economic wealth
  - information on new job creation
  - how we are ensuring value for money throughout the procurement and contract management process
  - updates on training for contract and service managers
  - successes to be celebrated
16. That a single point of contact for the procurement processes and contract management processes be identified.
17. That existing application and bureaucratic processes be assessed and where possible, streamlined.
18. That visible leadership be used to promote the Wolverhampton Pound at both councillor level and officer level and that a champion from both areas be appointed to raise awareness and champion the work being done. These champions will provide visible leadership at the highest levels and help to raise the profile of the Wolverhampton Pound to local businesses, the VCS and our communities.
19. That regular reports in relation to the work of the VCS be provided to Scrutiny Board or the All-Councillor briefings to help to raise awareness and support for the organisations.
20. That consideration be given as to whether the VCS might have a place on the Anchor Network and that if this is not possible, that processes be put in place to ensure that the VCS is regularly and routinely consulted by the Network.



# Select Committee - Recommended Process Detail



Page 121

**All above supported by streamlined Council processes**

- Online portal for Procurement and Community and Voluntary Services
- Streamlined application processes
- Simplified processes and ways to bid
- Structures in place to support including contacts for suppliers

You can get this information in large print, braille,  
audio or in another language by calling 01902 551155

**wolverhampton.gov.uk 01902 551155**

  WolverhamptonToday  Wolverhampton\_Today  @WolvesCouncil

City of Wolverhampton Council, Civic Centre, St. Peter's Square,  
Wolverhampton WV1 1SH

## The Wolverhampton Pound Select Committee - Action Plan

| Recommendation   | Comments from Scrutiny, Cabinet and Council | Proposed Action Owner   | Timescales                              | Progress |
|--|---|---|---|----------|
| <b>Recommendation 1:</b> That the Council enter dialogue with the University in relation to identifying any students nearing the end of their studies who may be interested in a role in procurement.              | TBD   | Head of Procurement   | For discussion and agreement at Cabinet | TBD      |
| <b>Recommendation 2:</b> That opportunities be considered in relation to engaging with partners to utilise their skills and resources in areas such as procurement to help deliver major capital schemes.          | TBD   | Director of Regeneration<br><br>Director of Communications and External Relations | For discussion and agreement at Cabinet | TBD      |
| <b>Recommendation 3:</b> That the Council enter dialogue with the University, College and other local providers, in relation to providing the Chartered Institute of Procurement and Supply Diploma qualification. | TBD   | Head of Procurement   | For discussion and agreement at Cabinet | TBD      |

| Recommendation  | Comments from Scrutiny, Cabinet and Council | Proposed Action Owner   | Timescales                              | Progress |
|---|---|-------------------------|---|----------|
| <p><b>Recommendation 4:</b> That the Council investigate using market forces supplements in the short term to recruit to the more senior posts whilst at the same time ensuring that clear succession planning is in place by continuing to develop our own staff through the apprentice and procurement buyers posts and the Diploma</p> | TBD   | Head of Procurement     | For discussion and agreement at Cabinet | TBD      |
| <p><b>Recommendation 5:</b> That a clause be added when a qualification is undertaken and funded by the council, that should the employee leave within a certain amount of time after studying, that all or part of the fee for the course be reimbursed.</p>   | TBD   | Chief Operating Officer | For discussion and agreement at Cabinet | TBD      |
| <p><b>Recommendation 6:</b> That when advertising for procurement roles, the Council go beyond the normal compensation package to also highlight the less tangible elements that make working for the City of Wolverhampton Council special and to use the website to really highlight and promote this.</p>                              | TBD   | Head of Procurement     | For discussion and agreement at Cabinet | TBD      |

| Recommendation  | Comments from Scrutiny, Cabinet and Council | Proposed Action Owner  | Timescales                              | Progress |
|---|---|--|---|----------|
| <p><b>Recommendation 7:</b> That to provide coordination and consistency of approach across all departments, that resources for the Wolverhampton Pound initiative are reviewed by officers, and that additional capacity is identified to ensure delivery against this key priority.</p>   | TBD   | Chief Operating Officer<br><br>Director of Finance<br><br>Director of Strategy | For discussion and agreement at Cabinet | TBD      |
| <p><b>Recommendation 8:</b> That the Procurement Pipeline be kept under review and monitored on a regular basis through the relevant scrutiny panels.</p>   | TBD   | Director of Finance<br><br>Head of Procurement                                 | For discussion and agreement at Cabinet | TBD      |
| <p><b>Recommendation 9:</b> That when the Pipeline is published, at least three upcoming contracts be identified to be used as pilots for the new approaches to procurement and the Wolverhampton Pound and that a report in relation to these and the ongoing management of the contracts be monitored through the scrutiny process.</p> | TBD   | Director of Finance<br><br>Head of Procurement<br><br>Head of Commercial       | For discussion and agreement at Cabinet | TBD      |

| Recommendation   | Comments from Scrutiny, Cabinet and Council | Proposed Action Owner  | Timescales                              | Progress |
|--|---|--|---|----------|
| <p><b>Recommendation 10:</b> That any social value and ethical priorities relating to procurement link to the Our City:Our Plan and that there be a refresh of the council social value strategy.</p>  | TBD   | Director of Strategy<br><br>Head of Policy and Strategy<br><br>Director of Finance<br><br>Head of Commercial | For discussion and agreement at Cabinet | TBD      |
| <p><b>Recommendation 11:</b> That a working group be set up to investigate and balance areas of risk in relation to the procurement process and where processes might be streamlined and areas such as liability insurance reduced. The working group should include representatives from legal, procurement, audit and risk and governance.</p> | TBD   | Chief Operating Officer  | For discussion and agreement at Cabinet | TBD      |
| <p><b>Recommendation 12:</b> That a structured and consistent approach is developed in relation to co-production and early market engagement.</p>  | TBD   | Director of Finance<br><br>Head of Procurement   | For discussion and agreement at Cabinet | TBD      |

| Recommendation   | Comments from Scrutiny, Cabinet and Council | Proposed Action Owner  | Timescales                              | Progress |
|--|---|--|---|----------|
| <b>Recommendation 13:</b> That there be mandatory training for all contract managers included as part of their induction process.  | TBD   | Head of Commercial   | For discussion and agreement at Cabinet | TBD      |
| <b>Recommendation 14:</b> That moving forward, training be developed in house in relation to procurement and contract management and include reference to the Our City: Our Plan, Vision 2030, the Wolverhampton Pound, Relighting our City and the Social Value Framework.  | TBD   | Head of Commercial   | For discussion and agreement at Cabinet | TBD      |
| <b>Recommendation 15:</b> That regular reports be provided to the Our Council Scrutiny Panel to include: <ul style="list-style-type: none"> <li>• how and where social value is being achieved and measured</li> <li>• figures in relation to how we are retaining increased economic wealth</li> <li>• information on new job creation</li> <li>• how we are ensuring value for money throughout the procurement and contract management process</li> <li>• updates on training for contract and service managers</li> <li>• successes to be celebrated.</li> </ul> | TBD   | Chief Operating Officer<br><br>Director of Strategy<br><br>Director of Finance<br><br>Director of Regeneration | For discussion and agreement at Cabinet | TBD      |

| Recommendation   | Comments from Scrutiny, Cabinet and Council | Proposed Action Owner                              | Timescales                              | Progress |
|--|---|--|---|----------|
| <b>Recommendation 16:</b> That a single point of contact for the procurement processes and contract management processes be identified.  | TBD   | Director of Finance<br><br>Head of Procurement     | For discussion and agreement at Cabinet | TBD      |
| <b>Recommendation 17:</b> That existing application and bureaucratic processes be assessed and where possible, streamlined.  | TBD   | Chief Operating Officer<br><br>Director of Finance | For discussion and agreement at Cabinet | TBD      |
| <b>Recommendation 18:</b> That visible leadership be used to promote the Wolverhampton Pound at both councillor level and officer level and that a champion from both areas be appointed to raise awareness and champion the work being done. These champions will provide visible leadership at the highest levels and help to raise the profile of the Wolverhampton Pound to local businesses, the VCS and our communities. | TBD   | Chief Operating Officer                            | For discussion and agreement at Cabinet | TBD      |
| <b>Recommendation 19:</b> That regular reports in relation to the work of the VCS be provided to Scrutiny Board or the All-Councillor briefings to help to raise awareness and support for the organisations.  | TBD   | Deputy Chief Executive<br><br>Place Based Manager  | For discussion and agreement at Cabinet | TBD      |



| Recommendation  | Comments from Scrutiny, Cabinet and Council | Proposed Action Owner  | Timescales                              | Progress |
|---|---|--|---|----------|
| <b>Recommendation 20:</b> That consideration be given as to whether the VCS might have a place on the Anchor Network and that if this is not possible, that processes be put in place to ensure that the VCS is regularly and routinely consulted by the Network. | TBD   | Deputy Chief Executive<br><br>Director of Strategy<br><br>Anchor Network | For discussion and agreement at Cabinet | TBD      |

This page is intentionally left blank

|  |   |
|--|---|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Meeting of the City Council</b><br><b>20 July 2022</b> |
|--|---|

|  |  |                                       |
|--|--|---------------------------------------|
| <b>Report title</b>                            | Inspection of Local Authority Children's Services, City of Wolverhampton Council |                                       |
| <b>Referring body</b>                          | Cabinet – 15 June 2022   |                                       |
| <b>Councillor to present report</b>            | Councillor Beverley Momenabadi   |                                       |
| <b>Wards affected</b>                          | All Wards  |                                       |
| <b>Cabinet Member with lead responsibility</b> | Councillor Beverley Momenabadi<br>Children and Young People                      |                                       |
| <b>Accountable director</b>                    | Emma Bennett, Executive Director of Families                                     |                                       |
| <b>Originating service</b>                     | Youth Offending Team   |                                       |
| <b>Accountable employee</b>                    | Alison Hinds   | Deputy Director, Children Social Care |
|  | Tel  | 01902 553035                          |
|  | Email  | Alison.hinds@wolverhampton.gov.uk     |
| <b>Report to be/has been considered by</b>     | Executive Team   | 23 May 2022                           |
|  | Strategic Executive Board  | 18 May 2022                           |

---

**Recommendation for decision:**

The Council is recommended to:

1. That the 'Good' overall judgement from the recent Ofsted Inspection of Children's Services be celebrated and our continued excellent position in the West Midlands and the country be noted.

## **1.0 Purpose**

- 1.1 To provide an update on the outcome of the recent Ofsted Inspection of Children Services and details actions required for improvements.

## **2.0 Background**

- 2.1 On 15 June 2022 Cabinet considered a report on Inspection of Local Authority Children's Services, City of Wolverhampton Council.
- 2.2 Copies of the report have been supplied to Councillors and can also be accessed online on the Council's website [here](#).
- 2.3 Cabinet recommended that:
1. That the 'Good' overall judgement from the recent Ofsted Inspection of Children's Services be celebrated and our continued excellent position in the West Midlands and the country be noted.

## **3.0 Financial implications**

- 3.1 The financial implications are detailed in the Cabinet report of 15 June 2022.

## **4.0 Legal implications**

- 4.1 The legal implications are detailed in the Cabinet report of 15 June 2022.

## **5.0 Equalities implications**

- 5.1 The equalities implications are detailed in the Cabinet report of 15 June 2022.

## **6.0 All other implications**

- 6.1 All other implications are detailed in the Cabinet report of 15 June 2022.

## **7.0 Schedule of background papers**

- 7.1 Cabinet report of 15 June 2022 – [Inspection of Local Authority Children's Services, City of Wolverhampton Council](#).

|  |                                       |
|--|---------------------------------------|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Cabinet</b><br><b>15 June 2022</b> |
|--|---------------------------------------|

|  |  |   |
|--|--|---|
| <b>Report title</b>                            | Inspection of Local Authority Children's Services, City of Wolverhampton Council |   |
| <b>Decision designation</b>                    | AMBER  |   |
| <b>Cabinet member with lead responsibility</b> | Councillor Beverley Momenabadi<br>Children and Young People                      |   |
| <b>Key decision</b>                            | No   |   |
| <b>In forward plan</b>                         | Yes  |   |
| <b>Wards affected</b>                          | All Wards  |   |
| <b>Accountable Director</b>                    | Emma Bennett, Executive Director for Families                                    |   |
| <b>Originating service</b>                     | Children's Service   |   |
| <b>Accountable employee</b>                    | Alison Hinds   | Deputy Director, Children's Social Care |
|  | Tel  | 01902 553035                            |
|  | Email  | Alison.hinds@wolverhampton.gov.uk       |
| <b>Report to be/has been considered by</b>     | Executive Team   | 23 May 2022                             |
|  | Strategic Executive Board  | 18 May 2022                             |

---

**Recommendation for decision:**

The Cabinet is recommended to:

1. Celebrate the 'Good' overall judgement from the recent Ofsted Inspection of Children's Services and note our continued excellent position in the West Midlands and the country.

## **1.0 Purpose**

- 1.1 This report provides an update on the outcome of the recent Ofsted inspection of Children's Services and details actions required for improvement.

## **2.0 Background**

- 2.1 The inspection by Office for Standards in Education, Children's Services and Skills (Ofsted) of Children's Services took place between 21 March and 1 April 2022. The inspection was conducted under the Inspection of Local Authority Children's Services (ILACS) Framework. This inspection was a short inspection lasting two weeks as we had previously been inspected by Ofsted in 2017 and found to be Good. Previously inspected authorities graded as Good overall receive a short inspection of two weeks as opposed to a standard four-week inspection.
- 2.2 The ILACS inspection covers the experience and progress of children who need help and protection, the experience and progress of children in care and care leavers, and the impact of leaders on social work practice with children and families. All these areas receive a separate grading with an additional grade for overall effectiveness.
- 2.3 The inspection team led by Her Majesty's Inspector (HMI) Andy Waugh undertook preparatory work for the first week commencing 21 March and were on site in Wolverhampton for the second week beginning 28 March.
- 2.4 As part of their preparatory work the inspectors read and analysed a wealth of information available to them through national data collection sources but also information that we sent to them as part of the ILACS framework requirements, including our Self Evaluation Framework (SEF). They also received case information from a selection of children's files recently audited in Wolverhampton.
- 2.5 During their second week on site, they chose a number of children and arrangements were made for them to meet with children's social workers and young person's advisors. Additionally, they met with key colleagues responsible for the management oversight and delivery of certain areas of practice.
- 2.6 An Education and a Regulatory inspector joined the team for one day They focussed on: the educational experience and progress of our children in care and the arrangements for children missing education; and the impact of our fostering service and adoption service (through our regional Adoption Agency Adoption@Heart).

### 3.0 Outcome of the Children's Service Inspection:

3.1 The table below shows the outcome of the inspection with gradings.

| Judgement  | Grade       |
|--|-------------|
| The impact of leaders on social work practice with children and families | Outstanding |
| The experiences and progress of children who need help and protection    | Good        |
| The experiences and progress of children in care and care leavers        | Good        |
| Overall effectiveness  | Good        |

- 3.2 These gradings demonstrate the overall improvement in services delivered to children and families in the city. Services for children and families in the City of Wolverhampton needing help and protection have improved and are now good.
- 3.3 There is outstanding practice in relation to care leavers, with services for children in care remaining good.
- 3.4 Since the previous inspection in 2017, inspectors noted that senior leaders have led a relentless drive to improve services, this has led to innovative social work practice. This work continues, underpinned by senior leaders' determination to keep improving the experiences and outcomes for all children in the city.
- 3.5 Wolverhampton are the second highest performing local authority in the wider West Midlands, second only to Telford and Wrekin and one of only two councils that has achieved 'Good' in the West Midlands Combined Authority (WMCA). 12 of the 14 wider West Midlands LA's and five of the seven WMCA councils have now been inspected under the current regime of Inspections of Local Authority Children's Services (ILACS).
- 3.6 Wolverhampton is the only local authority in the WMCA to achieve an 'Outstanding' in any of the sub-judgement categories.

## Overall and sub-judgement ratings for West Midlands Authorities

| Overall effectiveness  | Telford & Wrekin | Wolverhampton | Warwickshire | Shropshire           | Staffordshire        | Walsall              | Dudley               | Solihull             | Birmingham           | Worcestershire       | Herefordshire        | Stoke on Trent       | Coventry              | Sandwell              |
|--|------------------|---------------|--------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|
| Overall effectiveness  | Outstanding      | Good          | Good         | Good                 | Good                 | Good                 | Good                 | Good                 | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement  | Inadequate            |
| The impact of leaders on social work practice with children and families | Outstanding      | Outstanding   | Good         | Good                 | Good                 | Good                 | Good                 | Good                 | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement | Inadequate            | Inadequate            |
| The experiences and progress of children in care and care leavers        | Outstanding      | Good          | Good         | Good                 | Good                 | Good                 | Good                 | Good                 | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement | Inadequate            | Inadequate            |
| The experiences and progress of children who need help and protection    | Good             | Good          | Good         | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement | Inadequate            | Inadequate            |
|  |                  |               |              |                      |                      |                      |                      |                      |                      |                      |                      |                      | Still to be inspected | Still to be inspected |



## Overall and sub-judgement ratings for West Midlands Combined Authorities

| Overall effectiveness  | Wolverhampton | Walsall              | Dudley               | Solihull             | Coventry              | Sandwell              |
|--|---------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|
| Overall effectiveness  | Good          | Good                 | Good                 | Good                 | Requires Improvement  | Requires Improvement  |
| The impact of leaders on social work practice with children and families | Outstanding   | Good                 | Good                 | Good                 | Requires Improvement  | Requires Improvement  |
| The experiences and progress of children in care and care leavers        | Good          | Good                 | Good                 | Good                 | Requires Improvement  | Requires Improvement  |
| The experiences and progress of children who need help and protection    | Good          | Requires Improvement | Requires Improvement | Requires Improvement | Requires Improvement  | Requires Improvement  |
|  |               |                      |                      |                      | Still to be inspected | Still to be inspected |



3.7 133 local authorities have now been inspected under the current ILACS framework, 15% have achieved 'Outstanding' and 39% have achieved a rating of 'Good'.

| Current Rating / Position | Number of Councils | % of those inspected |
|---------------------------|--------------------|----------------------|
| Outstanding               | 20                 | 15.0%                |
| Good                      | 52                 | 39.1%                |
| Requires Improvement      | 43                 | 32.3%                |
| Inadequate                | 18                 | 13.5%                |

3.8 The summary of findings of this Wolverhampton's inspection are as follows:

- A strength-based practice model is supporting social workers to make good decisions for children, which enables the majority of children to receive the right help at the right time.



- This is underpinned by a strong corporate and political commitment through additional financial investment, which allows for the development of innovative projects that make a positive difference for children.
- The COVID-19 pandemic has not prevented the development of services and has enhanced relationships with partners.
- Children increasingly receive interventions through an embedded early help offer, which has reduced the number of children requiring statutory services.
- A mostly stable permanent workforce, along with manageable caseloads, enables positive relationships to be built with children and families.
- Several successful projects, such as Power2 and the House Project, have had a positive impact on children, diverting them away from risks of exploitation and supporting them to live independently.

#### **4.0 Recognition of innovative, good and improved practice:**

##### **The experiences and progress of children who need help and protection**

- 4.1 MASH24 (the Multi-Agency Safeguarding Hub) has effective systems for accepting and processing information to ensure accurate identification of risks to children and adults.
- 4.2 Children benefit from comprehensive early help assessments.
- 4.3 Children at risk of exploitation in Wolverhampton are benefiting from effective, prompt and careful consideration of their risks and needs and receive high-quality, intensive support to successfully reduce risk.
- 4.4 Children's assessments are analytical and effective in identifying risks and needs and management oversight of assessments is strong.
- 4.5 Children benefit from effective planning.
- 4.6 Social workers visit children frequently and build trusting relationships.
- 4.7 Disabled children have social workers who understand their needs well.

##### **Experience and progress and children in care and care leavers**

- 4.8 When children do come into care, they benefit from effective social work practice, supported by constructive management oversight and a clear focus on early permanence planning.
- 4.9 Children benefit from timely applications to the family court. Assessments, statements and care plans are of a good quality.
- 4.10 Social workers spend meaningful time with children and build positive relationships. Creative direct work with children enables them to understand their experiences.

- 4.11 Children are supported and encouraged to attend their reviews. Their voices help inform their plans, which helps them progress with their independence and aspirations.
- 4.12 Achieving permanence is a priority.
- 4.13 Children in care who are preparing for independence receive effective support to move on to independence.
- 4.14 Most children in care live in foster homes. Placement stability for children is strong. Children live with carers who understand their needs and promote their health and well-being.
- 4.15 Care leavers benefit from high-quality services that make them feel valued and listened to. They experience positive and trusting relationships with tenacious and highly dedicated personal advisers (YPAs). Young people consistently told inspectors that their YPAs are significant people in their lives, that their YPAs don't give up on them and that they could not have succeeded without them.
- 4.16 Young people in custody receive an excellent service through the Always Hope project.
- 4.17 Young people are introduced to their YPA at the age of 15 years and nine months, enabling the development of strong relationships.
- 4.18 The care leavers independent collective and the Children in Care Council are a force for change and are fully integrated into commissioning, tendering, strategic overview, the corporate parenting board and interviews for all social work posts at all levels.
- 4.19 Pathway plans are regularly updated. They include reference to the local offer to ensure that young people understand the support and entitlements available. PAs prioritise young people's culture and identity when understanding their experiences and worries, to bolster resilience and challenge discrimination. PWP's are written to, and in collaboration with, young people, with clear objectives and measures of success.
- 4.20 Most young people are engaged in education, employment or training (EET). This is against a backdrop of poverty, high local unemployment and the COVID-19 pandemic.
- 4.21 The housing offer and associated commissioning is an area of significant strength in Wolverhampton. In partnership with local providers, care leavers have a range of housing options, from carefully scrutinised supported accommodation and emergency options through to independent living.

#### **The impact of leaders on social work practice with children and families**

- 4.22 Leaders at all levels have continued to drive forward improvements, which has resulted in the delivery of consistently good-quality services that meet the needs of children and families.

- 4.23 Senior leaders show determination and insight into how they use learning to constantly challenge themselves and improve services. At a strategic and corporate level, children's needs are prioritised.
- 4.24 An aspirational transformation programme, supported by substantial financial investment, has been embedded and has improved services and practice. This is having a tangible impact on improving the experiences for vulnerable children and families.
- 4.25 Creative projects are now established services and are effective in supporting children and families at the right time. These include: the innovative MASH24; the multi-agency exploitation hub and Power2 team, helping to support and divert children away from being exploited; and the House Project, which is highly effective in supporting young people to successfully live independently.
- 4.26 Staff consistently described feeling valued and well supported by managers and senior leaders, including during the COVID-19 pandemic.
- 4.27 Leaders and managers continue to encourage the strength- and relationship-based restorative social work model and, as a consequence, there has been a significant reduction in the number of children requiring statutory interventions.
- 4.28 Senior leaders have been relentless in engaging partners effectively, which has resulted in strong and effective strategic partnerships.
- 4.29 Children, families and workers benefit from leaders who are committed to co-production and who incorporate their views when developing services. The Children in Care Council is routinely engaged in shaping new services.
- 4.30 Elected members are committed to and prioritise the needs of vulnerable children in the city.
- 4.31 Senior leaders know themselves very well and endeavour to meet the needs of children and families through high-quality effective services. They have a comprehensive understanding of the strengths and weaknesses of the service, which has led to a culture that is open to challenge and learning.

## **5.0 Five areas of improvement**

- 5.1 The arrangements for tracking and monitoring children who are missing from education.
- 5.2 The recording of return home interviews to identify wider patterns and trends.
- 5.3 The virtual school should improve the quality of PEP's and address the persistent absence for some children in care.
- 5.4 The virtual school needs to ensure that children in care receive career advice earlier so they can make better informed decisions about their futures.
- 5.5 The quality of information provided to 16 and 17 year old homeless children about their rights and entitlements including to become looked after.

## **6.0 Next Steps**

- 6.1 Action plan to progress recommendations to be submitted to Ofsted by 26 August 2022.
- 6.2 Progression of actions to be monitored by Children's Social Care Leadership team.

## **7.0 Reasons for decision(s)**

- 7.1 Cabinet are asked to note the outcome of the inspection of our Children's Service, with overall effectiveness being grade as Good with outstanding and innovative areas of practice. It is strong external assurance that our children and young people in the city are being safeguarded and cared for.

## **8.0 Financial implications**

- 8.1 There are no direct financial implications as a result of this report.
- 8.2 Any costs associated with the recommendations will be met from within existing budgets in Children's Services and Education.  
[JG/31052022/X]

## **9.0 Legal implications**

- 9.1 There are no direct legal implications arising from the report.  
[TC/31052022/A]

## **10.0 Equalities implications**

- 10.1 The work of children's services is to provide the right level of support to children young people and their families at the right time, strengthening opportunities for children to live within their own family whilst supporting improved outcomes for children and young people.
- 10.2 The Ofsted report reflects positively through innovation and good practice that children are receiving the right support to meet their individual needs.
- 10.3 Inspectors noted that for children referred through MASH24 their identity, including culture, race, and how identity applies to presenting concerns, is routinely considered. They also noted that unaccompanied asylum-seeking children, who are supported into accommodation are wherever possible placed in placements that meet their religious and cultural needs.
- 10.4 Inspectors found that disabled children have social workers who understand their needs well and work creatively to seek their views using a variety of tools to support children's communication needs. Where disabled children are at risk of harm, risks and needs are well understood and responded to effectively.

## **11.0 All other implications**

- 11.1 There are no other implications to be considered.

**12.0 Schedule of background papers**

12.1 There are no background papers.

**13.0 Appendices**

13.1 Appendix 1: Inspection of City of Wolverhampton Local Authority Children's Services.

This page is intentionally left blank

# Inspection of City of Wolverhampton local authority children's services

**Inspection dates:** 28 March to 1 April 2022

**Lead inspector:** Andy Waugh, Her Majesty's Inspector

| Judgement  | Grade       |
|--|-------------|
| The impact of leaders on social work practice with children and families | Outstanding |
| The experiences and progress of children who need help and protection    | Good        |
| The experiences and progress of children in care and care leavers        | Good        |
| Overall effectiveness  | Good        |

Services for children and families in the City of Wolverhampton needing help and protection have improved and are now good. There is some outstanding practice in relation to care leavers and overall services for children in care have been sustained. Since the previous inspection in 2017, senior leaders have led a relentless drive to improve services, which has led to innovative social work practice. This work continues, underpinned by senior leaders' determination to keep improving the experiences and outcomes for all children in the city.

A strength-based practice model is supporting social workers to make good decisions for children, which enables the majority of children to receive the right help at the right time. This is underpinned by a strong corporate and political commitment through additional financial investment, which allows for the development of innovative projects that make a positive difference for children.

While the COVID-19 pandemic has presented the local authority with challenges and pressures, it has not prevented the development of services and the enhancement of relationships with partners. Children increasingly receive interventions through an embedded early help offer, which has reduced the number of children requiring statutory services. A mostly stable permanent workforce, along with manageable caseloads, enables positive relationships to be built with children and families. Several successful projects, such as Power2 and the House Project, have had a

positive impact on children, diverting them away from the risks of exploitation and providing them with support to live independently.

### **What needs to improve?**

- The arrangements for tracking and monitoring children who are missing from education.
- The recording of return home interviews to identify wider patterns and trends.
- The virtual school should improve the quality of PEP's and address the persistent absence for some children in care.
- The virtual school needs to ensure that children in care receive career advice earlier so they can make better informed decisions about their futures.
- The quality of information provided to 16- and 17-year-old homeless children about their rights and entitlements including to become looked after.

### **The experiences and progress of children who need help and protection: good**

1. Children receive the right help at the right time. The multi-agency safeguarding hub (MASH24), which is a combined MASH and emergency duty team, provides a strong effective service that applies thresholds consistently well and directs families to the appropriate service in a timely way, including out of hours. MASH24 has effective systems for accepting and processing information to ensure accurate identification of risks to children and adults.
2. Managers have oversight at the point of receiving the contact, and the information is risk rated, with guidance for next steps. Partners share information in a timely way, which enables social workers to analyse all the information and make appropriate recommendations for future actions. Identity, including culture, race and how identity applies to presenting concerns, is routinely considered. Overall, management oversight is consistently recorded, with the correct thresholds applied. Children's needs are understood and signposted to early help services when appropriate. However, the gaining of parental consent or the rationale for overriding of consent are not consistently recorded.
3. Children benefit from comprehensive early help assessments, using family history to understand needs. However, analysis in assessments is not strongly focused on identifying risks and past concerns to inform planning. The views of children and parents are evident throughout the assessments. Early help plans and actions identify outcomes to help support children and parents to improve relationships and reduce risks. The number of early help interventions continues to increase, with a small minority needing to be stepped up to social care, indicative of successful interventions and outcomes for children at the early help level.



4. Effective domestic abuse triage arrangements are taking place daily. Initial screening is completed by experienced police officers to ensure that children at the appropriate level of risk are referred through to MASH24.
5. Children at risk of exploitation in Wolverhampton are benefiting from effective, prompt and careful consideration of their risks and needs through the daily exploitation meeting held in the Exploitation Hub. Child-exploitation screening tools are completed and appropriately used by partners alongside multi-agency referral forms. Children receive a swift response and are signposted to targeted support services or escalated to multi-agency child exploitation meetings when higher risk is identified.
6. Where concerns escalate for children, strategy meetings are held in a timely way. They are well attended by partners, with information shared leading to informed decision-making. The outcomes of strategy meetings are well recorded, with a clear rationale for next steps and actions that address risks to children.
7. Children's assessments are analytical and effective in identifying risks and needs. Managers provide strong oversight when assessments are allocated. They are focused on reviewing risks and provide clear direction about expectations and timescales. This means that children receive support at the right time. Assessments are updated to re-evaluate current needs and risks.
8. Children benefit from effective planning that addresses increased needs and reduces risks. Most plans include children's wishes and feelings. In the majority of child-protection and child-in-need plans, there is evidence of effective partnership working that contributes to the reduction of risk or needs for children.
9. Social workers visit children frequently in line with children's plans, to build trusting relationships and further understand their experiences. Through creative direct work, social workers gain insight into children's interests and abilities, and have a good understanding of their wishes and feelings.
10. In most cases, child-protection plans are effective at reducing risks for children. Plans are restorative and focused on the impact of actions on improving children's circumstances. The majority of children's plans are progressed in a timely way. Actions are SMART (specific, measurable, achievable, relevant and time-bound) and consistently reviewed and updated at well-attended monthly core group meetings.
11. The pre-proceedings process of the Public Law Outline is used effectively when risks to children are not diminishing. Pre-proceedings work is supported by skilled in-house Parent Assessment Manual assessors, promptly commissioned cognitive assessments and family group conferences, resulting in a significant number of children remaining with their family. Where concerns continue to escalate, early permanence is achieved for most children through timely care proceedings that have been fully informed by the completion of strong assessments in pre-proceedings.
12. Children at risk of exploitation and their families receive high-quality, intensive support to successfully reduce risk. Those children at higher risk of exploitation

and wider vulnerabilities receive high-quality support packages through the Power2 service and associated resources. This is helping Wolverhampton children to remain safely with their families. Performance-management arrangements are strong, supporting mapping activity and hotspot identification, and the tracking of individual children's circumstances.

13. Disabled children have social workers who understand their needs well and work creatively to seek their views using a variety of tools to support children's communication needs. Where disabled children are at risk of harm, risks and needs are well understood and responded to effectively.
14. Children who are 16 or 17 years old and present as homeless are supported to find alternative suitable accommodation. However, they are not routinely and explicitly made aware of their rights and entitlements, meaning that they may not be fully aware of their options when making choices and decisions about their accommodation and care arrangements.
15. Where children are missing from education, the local authority carries out a range of checks to try to locate missing pupils as quickly as possible. However, on occasions, for some children who cannot be located, managers do not consistently take additional steps to inform key agencies such as Border Force or the police. In response to this shortfall, senior managers have strengthened the service by committing dedicated resources to ensure that risks to missing children are fully explored.
16. The number of children who are electively home educated has risen significantly. Managers have strong oversight of any parental decision for a pupil to become electively home educated, to assure themselves of the welfare of the child.

## **The experiences and progress of children in care and care leavers: good**

17. Children in Wolverhampton are supported to remain with their families when it is safe to do so. Strong edge of care services, such as the Star Project and Power2, complete effective work with children and families that makes a positive difference. As a consequence, children only come into care when it is in their best interests.
18. When children do come into care, they benefit from effective social work practice, supported by constructive management oversight and a clear focus on early permanence planning. This includes unaccompanied asylum-seeking children, who are supported into accommodation that, wherever possible, meets their religious and cultural needs.
19. Children benefit from timely applications to the family court. Assessments, statements and care plans are of a good quality. Inspectors were informed by both the judiciary and the Children and Family Court Advisory and Support Service of the positive impact of timely care proceedings and the consistently good-quality work that has resulted in the right outcomes for children.

20. Social workers spend meaningful time with children and build positive relationships. Creative direct work with children enables them to understand their experiences. Children are helped to understand their own journeys into and through care, through sensitive later-life letters and life-story work.
21. Where children are moving to adoptive placements, introductions are carefully planned and supported by inventive practice tools to help to prepare children. Children's records are sensitively written and include their views, strengths and abilities. Should they wish to read their records at a later stage, children would understand why decisions were made about their care.
22. Children's assessments are regularly updated to reflect changes in circumstances. Care plans are reviewed, with additional quality assurance checks by independent reviewing officers (IROs) to monitor children's progress. Clear plans for permanence are formed as early as possible, including foster to adopt placements and other family members.
23. Children are supported and encouraged to attend their reviews. Their voices help inform their plans, which helps them progress with their independence and aspirations. IROs write reviews using accessible and child-friendly language, with some recommendations that are underpinned by research to enhance understanding of the reasoning and importance of achieving actions.
24. Achieving permanence is a priority for both children and young people staying put with their former foster carers. Children benefit from planning for their futures at the earliest opportunity, to enable a smooth and supportive transition to adulthood.
25. Children in care who are preparing for independence receive effective support to move on to independence from foster care and children's homes. The House Project enables children to gain independence skills, including financial and practical support, through a team approach to testing the young person's capacity before moving on to permanent accommodation.
26. Most children in care live in foster homes. Placement stability for children is strong. Children live with carers who understand their needs and promote their health and well-being, with referrals to specialist services when needed. Children's emotional well-being is supported through access to therapy and by specialist support for foster carers.
27. Foster carers feel welcomed and supported by the local authority. Throughout the COVID-19 pandemic, the recruitment and support of foster carers have been sustained. The capacity of foster carers means there continues to be more children living with in-house carers than with independent foster carers. However, there are shortfalls in the quality of some foster carer assessments, the timeliness of foster carer reviews and the formal supervision of staff. Senior leaders cannot be assured that these placements continue to be suitable for children where this is the case. There are firm plans to tackle the drift in this area of the service.

28. Children's academic needs are mostly met by the virtual school. The use of pupil premiums is successful in enhancing children's education. Children who live outside Wolverhampton receive support equal to that of their peers. Children's attendance at school is generally good but the persistent rate of absence of some children is too high, meaning some children are missing significant parts of their education. The quality of personal education plans is variable, with managers not having a concerted grip on the overall quality assurance. The number of care leavers aged 19 to 21 years who are not in education, employment or training has recovered since the initial stages of the pandemic to be in line with the national average. The virtual school is becoming more aspirational in seeking to close the gap between children in care and their peers.
29. The majority of children in care who are at risk of harm as a result of going missing and exploitation receive a proactive response from social workers based on their individual assessments of risk. Return home interviews are mostly timely and comprehensive. They clearly capture information about children's safety and worries, to enable review and analysis of whether risk is reducing or escalating. Social workers frequently visit children after missing-from-care episodes to understand their experiences and to help children avoid attempts to exploit them. However, when children refuse a return home interview, it is not always evident why this is and what efforts have been made to understand and help reduce risks to individual children and to gather wider intelligence and learning.
30. Adoption is considered carefully and promptly for all children who are unable to return home to their birth families and who need a permanent alternative. Senior managers, through regular oversight, assure themselves that children receive an effective service from the regional adoption agency, Adoption@Heart.
31. A very small number of vulnerable disabled children are currently placed in homes registered only with the Care Quality Commission, with plans for the placements to be registered with Ofsted. Senior managers have oversight of these placements and there is increased visiting by social workers. Persistent efforts are made to find registered settings. A small number of older (post-16) children are placed in unregulated settings, which are meeting their needs.
32. Care leavers benefit from high-quality services that make them feel valued and listened to. They experience positive and trusting relationships with tenacious and highly dedicated personal advisers (PAs). Young people consistently told inspectors that their PAs are significant people in their lives, that their PAs don't give up on them and that they could not have succeeded without them, referring to them as 'like parents to me'. Young people in custody receive an excellent service through the Always Hope project, which draws on the probation and prison service to support young people returning to the community.
33. Young people are introduced to their PA at the age of 15 years and nine months, enabling the development of strong relationships. A seamless transition provides effective support into adulthood. The commitment of PAs to these young people has involved supporting them with appointments, and social events at weekends and evenings and responding to both positive developments and crises in young people's lives with equal vigour and attention.

34. Care leavers are consulted on the strategic direction of the local authority, and they are pivotal to key decisions. The care leavers independent collective and the Children in Care Council are a force for change and are fully integrated into commissioning, tendering, strategic overview, the corporate parenting board and interviews for all social work posts at all levels.
35. Young people's successes are celebrated at an individual level, for example through PAs and monthly children in care and care leavers awards, and at an annual I Award celebration of achievement covering children in care. Young people told inspectors that cultural activities, including the arts, music and self-identified interests, could be better funded and more encouraged by the local authority.
36. The majority of care leavers are living in safe accommodation that meets their needs. However, for the small number of care leavers who are in unsuitable accommodation, PAs increase their visiting patterns and managers have increased oversight to proactively support young people to find more permanent living arrangements.
37. The housing offer and associated commissioning is an area of significant strength in Wolverhampton. In partnership with local providers, care leavers have a range of housing options, from carefully scrutinised supported accommodation and emergency options through to independent living. The Wolverhampton iteration of the Housing Project has successfully supported three cohorts of young people into secure tenancies through intensive, and then tapered, support. This is repeated if young people are deemed not ready, rather than it being seen as a failure.
38. Young people's pathway plans (PWPs) are regularly updated when needs and circumstances change. They include multi-agency input and reference to the local offer to ensure that young people understand the support and entitlements available. PAs prioritise young people's culture and identity when understanding their experiences and worries, to bolster resilience and challenge discrimination. PWPs are written to, and in collaboration with, young people, with clear objectives and measures of success. For young people who are unaccompanied asylum seekers, a specific part of the PWP addresses legal status and contingencies if legal immigration status is denied. Safeguarding risks are considered and addressed well, including when care leavers are parents.
39. Most young people are engaged in education, employment or training (EET). This is against a backdrop of poverty, high local unemployment and the COVID-19 pandemic. The EET figures for 16- to 17-year-olds and 18- to 21-year-olds have either stabilised or improved. Young people are supported by dedicated EET advisers with strong local connections, guaranteed interviews for the 10 apprenticeships in the local authority, a thorough preparation for independence programme and repeated attempts by PAs to find the right opportunities for young people that suit their skills and abilities.

## **The impact of leaders on social work practice with children and families: outstanding**

40. Since the inspection in 2017, leaders at all levels have continued to drive forward improvements, which has resulted in the delivery of consistently good-quality services that meet the needs of children and families. Senior leaders show determination and insight into how they use learning to constantly challenge themselves and improve services. At a strategic and corporate level, children's needs are prioritised. An aspirational transformation programme, supported by substantial financial investment, has been embedded and has improved services and practice. This is having a tangible impact on improving the experiences for vulnerable children and families. Creative projects are now established services and are effective in supporting children and families at the right time. These include: the innovative MASH24, which provides a consistent service every day of the year; the multi-agency exploitation hub and Power2 team, helping to support and divert children away from being exploited; and the House Project, which is highly effective in supporting young people to successfully live independently.
41. The unforeseen challenges and pressures brought on by the pandemic did not prevent the local authority from ensuring that the needs of vulnerable children continued to be prioritised. Leaders and managers across the service continued to encourage the strength- and relationship-based restorative social work model and, as a consequence, there has been a significant reduction in the number of children requiring statutory interventions.
42. Senior leaders have been relentless in engaging partners effectively, which has resulted in strong and effective strategic partnerships that have taken forward integrated approaches to MASH24 and early help intervention through the Strengthening Families hubs. The social workers in schools project has demonstrated a commitment to working closely with education partners, to support children before statutory services are required. In addition, leaders have responded to the findings of the recent inspection of the local area services for children and young people with special educational needs and/or disabilities (SEND), with virtual school leaders working with SEND colleagues to ensure better oversight of education and health plans, to minimise the impact on looked after children.
43. Children, families and workers benefit from leaders who are committed to co-production and who incorporate their views when developing services. A corporate parenting panel challenges the views of leaders and enables the voices of children to be heard. Elected members are committed to and prioritise the needs of vulnerable children in the city. The Children in Care Council is routinely engaged in shaping new services, for example the improved supported accommodation provision.
44. Senior leaders know themselves very well and endeavour to meet the needs of children and families through high-quality effective services. They have a comprehensive understanding of the strengths and weaknesses of the service, which has led to a culture that is open to challenge and learning. This has led to

a high level of consistent, strong social work practice being embedded across most service areas. During the inspection, leaders responded quickly to areas of the service that need improving, for example pledging dedicated staff to improve the service to children who are missing from education.

45. The local authority commissioning hub has responded creatively to the current and future demands on placement sufficiency. Detached youth work, outreach, an emotional well-being service and Power2 key workers have been commissioned to protect children and prevent care from being necessary, in a bid to shift resources to where families will benefit the most.
46. Children in care and care leavers benefit from proactive joint commissioning with partners that has provided a wide range of internal and external housing options. A detailed and comprehensive strategy is underpinned by meaningful consultation with young people and is shared with regional colleagues to drive improvements beyond the borders of the local authority.
47. Regular performance and quality assurance reports and meetings focus on compliance but also on what the findings indicate about the experiences of children. This informs an approach to audit priorities and practice improvement. Quality assurance arrangements are strong, with a comprehensive approach to learning from audits. There are a range of effective processes. Learning is shared with staff through 'learning' bulletins and regular practice weeks. However, the evidence of follow up on actions and 'closing the loop' on individual cases is not yet consistent.
48. Staff consistently described feeling valued and well supported by managers and senior leaders, including during the COVID-19 pandemic. Social workers are positive about the range and quality of training opportunities that help them develop their practice. Those staff who are newer and those with less experience are positive about their induction and the higher levels of training and support they receive from managers at all levels of the service.
49. Overall, stability of staffing is a strength and is a positive factor in the ability to maintain high-quality services for children. Nevertheless, managers remain committed to the recruitment and retention of staff. The local authority promotes its various pathways for current staff to become qualified, along with 'growing your own' through an effective assessed and supported year in employment programme. Where appropriate, unqualified staff are encouraged to consider a social work qualification, through an apprenticeship model. As a result, the majority of children benefit from stable and strong relationships with their social workers, who have manageable caseloads that enable them to strive to carry out quality work with children to improve children's circumstances and experiences.

The Office for Standards in Education, Children's Services and Skills (Ofsted) regulates and inspects to achieve excellence in the care of children and young people, and in education and skills for learners of all ages. It regulates and inspects childcare and children's social care and inspects the Children and Family Court Advisory and Support Service (Cafcass), schools, colleges, initial teacher training, further education and skills, adult and community learning, and education and training in prisons and other secure establishments. It assesses council children's services, and inspects services for children looked after, safeguarding and child protection.

If you would like a copy of this document in a different format, such as large print or Braille, please telephone 0300 123 1231, or email [enquiries@ofsted.gov.uk](mailto:enquiries@ofsted.gov.uk).

You may reuse this information (not including logos) free of charge in any format or medium, under the terms of the Open Government Licence. To view this licence, visit [www.nationalarchives.gov.uk/doc/open-government-licence](http://www.nationalarchives.gov.uk/doc/open-government-licence), write to the Information Policy Team, The National Archives, Kew, London TW9 4DU, or email: [psi@nationalarchives.gsi.gov.uk](mailto:psi@nationalarchives.gsi.gov.uk).

This report is available at <http://reports.ofsted.gov.uk/>.

Interested in our work? You can subscribe to our monthly newsletter for more information and updates: <http://eepurl.com/iTrDn>.

Piccadilly Gate  
Store Street  
Manchester  
M1 2WD

T: 0300 123 1231  
Textphone: 0161 618 8524  
E: [enquiries@ofsted.gov.uk](mailto:enquiries@ofsted.gov.uk)  
W: [www.gov.uk/ofsted](http://www.gov.uk/ofsted)

© Crown copyright 2022



|  |   |
|--|---|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Meeting of the City Council</b><br><b>20 July 2022</b> |
|--|---|

|  |   |                                     |
|--|---|-------------------------------------|
| <b>Report title</b>                            | Changes to the Constitution   |                                     |
| <b>Referring body</b>                          | Governance and Ethics Committee – 7 July 2022                               |                                     |
| <b>Councillor to present report</b>            | Councillor Paula Brookfield<br>Cabinet Member for Governance and Equalities |                                     |
| <b>Wards affected</b>                          | All Wards   |                                     |
| <b>Cabinet Member with lead responsibility</b> | Councillor Paula Brookfield<br>Cabinet Member for Governance and Equalities |                                     |
| <b>Accountable director</b>                    | David Pattison, Chief Operating Officer                                     |                                     |
| <b>Originating service</b>                     | Democratic Services   |                                     |
| <b>Accountable employee</b>                    | David Pattison  | Chief Operating Officer             |
|  | Tel   | 01902 550320                        |
|  | Email   | David.Pattison@wolverhampton.gov.uk |
| <b>Report has been considered by</b>           | Governance and Ethics Committee   | 7 July 2022                         |

---

**Recommendation for decision:**

The Council is recommended to:

1. Approve the amendments to the Constitution as detailed in this report.
2. Authorise the Monitoring Officer to implement the changes.

## **1.0 Purpose**

- 1.1 This report outlines the changes made to the constitution for approval by the Council. It is recommended that the Council agrees to the amendments to the Council's Constitution to ensure continuing lawfulness and effectiveness.

## **2.0 Background**

- 2.1 On 7 July 2022, Governance and Ethics Committee considered a report on Changes to the Constitution.
- 2.2 Copies of the report have been supplied to Councillors and can also be accessed online on the Council's website [here](#).
- 2.3 Governance and Ethics Committee recommended to Council that it:
1. Approve the amendments to the Constitution as detailed in this report.
  2. Authorise the Monitoring Officer to implement the changes.

## **3.0 Financial implications**

- 3.1 The financial implications are detailed in the Governance and Ethics Committee report of 7 July 2022.

## **4.0 Legal implications**

- 4.1 The legal implications are detailed in the Governance and Ethics Committee report of 7 July 2022.

## **5.0 Equalities implications**

- 5.1 The equalities implications are detailed in the Governance and Ethics Committee report of 7 July 2022.

## **6.0 All other Implications**

- 6.1 All other implications are detailed in the Governance and Ethics Committee report of 7 July 2022.

## **7.0 Schedule of background papers**

- 7.1 Changes to the Constitution, Governance and Ethics Committee, 7 July 2022.

# Governance and Ethics Committee

7 July 2022

|  |   |                                     |
|--|---|-------------------------------------|
| <b>Report title</b>                            | Changes to the Constitution   |                                     |
| <b>Cabinet Member with lead responsibility</b> | Councillor Paula Brookfield<br>Cabinet Member for Governance and Equalities |                                     |
| <b>Wards affected</b>                          | All Wards   |                                     |
| <b>Accountable director</b>                    | David Pattison, Chief Operating Officer                                     |                                     |
| <b>Originating service</b>                     | Democratic Services   |                                     |
| <b>Accountable employee</b>                    | Jaswinder Kaur  | Democratic Services Manager         |
|  | Tel   | 01902 550320                        |
|  | Email   | jaswinder.kaur@wolverhampton.gov.uk |
| <b>Report to be considered by</b>              | Council   | 20 July 2022                        |

---

## Recommendations for decision:

The Governance and Ethics Committee recommends that Council:

1. Approves the amendments to the Constitution as detailed in this report.
2. Authorises the Monitoring Officer to implement the changes.

## 1.0 Purpose

- 1.1 This report outlines the changes made to the constitution for approval by the Council. It is recommended that the Council agrees to the amendments to the Council's Constitution to ensure continuing lawfulness and effectiveness.

## 2.0 Background

- 2.1 The Governance and Ethics Committee regularly receives reports seeking to update the Constitution where it is necessary, the last such report was on 25 March 2022.
- 2.2 The changes being brought forward are following a full review of the Constitution.
- 2.3 The Constitution has been reviewed in totality and remodelled based on the model produced for local authorities by a national firm of solicitors, Bond Dickinson model. This is to ensure the constitution is clear and concise and that the decision-making processes can be followed by all.
- 2.4 Only those parts of the constitution listed below are amended, the other parts will remain unchanged.
- 2.5 This is part of a series of reports – there will be additional reports brought forwards to review the other parts of the constitution. This is an ongoing process and important that this takes place as and when the changes are needed. A further report will be brought forward shortly covering Part 3 delegations to officers, this is currently being updated.

## 3.0 Changes to the Constitution

- 3.1 The table below details the Articles/Sections to be changed:

| Section                               | Proposed  | Rationale   |
|---------------------------------------|---|---|
| Part 4 – Full Council Procedure Rules | Motions on Notice, specify that motions on notice will be taken at ordinary meetings of the Council, except the AGM, Council Tax and Budget setting.<br><br>Content and length of speeches, specify a mover of a amended motion may speak for 10 minutes.<br><br>Introduce Questions by Members of the Public, following agreement at a previous Council meeting introduce a protocol for questions by members of the public as detailed in section 11 of the | To reflect the practice of the Council and ensure it is captured within the constitution.<br><br>To provide clarity on length of speech for an amended motion – currently the rules are slightly ambiguous and this will clarify the position.<br><br>To allow citizens to have the right to participate in the Council's question time and to provide clarity on the procedure to be followed for questions by |

| Section                              | Proposed  | Rationale                       |            |                             |            |         |                |                                      |         |                             |         |         |         |           |         |  |
|--------------------------------------|---|---------------------------------|------------|-----------------------------|------------|---------|----------------|--------------------------------------|---------|-----------------------------|---------|---------|---------|-----------|---------|--|
|                                      | <p>appendix. This details how questions by members of the public will be dealt with at Full Council meetings.</p> <p>To include text in the constitution that clarifies the timings will be as set up below:</p> <table border="1" data-bbox="635 741 1046 1301"> <tbody> <tr> <td data-bbox="635 741 906 853">Minutes, Mayor's Communications</td> <td data-bbox="906 741 1046 853">10 Minutes</td> </tr> <tr> <td data-bbox="635 853 906 965">Report of Leader of Council</td> <td data-bbox="906 853 1046 965">15 Minutes</td> </tr> <tr> <td data-bbox="635 965 906 1043">Reports</td> <td data-bbox="906 965 1046 1043">No time limit.</td> </tr> <tr> <td data-bbox="635 1043 906 1155">Questions from members of the public</td> <td data-bbox="906 1043 1046 1155">15 Mins</td> </tr> <tr> <td data-bbox="635 1155 906 1223">Questions from a Councillor</td> <td data-bbox="906 1155 1046 1223">30 Mins</td> </tr> <tr> <td data-bbox="635 1223 906 1267">Motions</td> <td data-bbox="906 1223 1046 1267">50 Mins</td> </tr> <tr> <td data-bbox="635 1267 906 1301">Petitions</td> <td data-bbox="906 1267 1046 1301">40 Mins</td> </tr> </tbody> </table> | Minutes, Mayor's Communications | 10 Minutes | Report of Leader of Council | 15 Minutes | Reports | No time limit. | Questions from members of the public | 15 Mins | Questions from a Councillor | 30 Mins | Motions | 50 Mins | Petitions | 40 Mins | <p>members of the public. The appendix details the protocol to be put in place, further information to be provided on the process and this is subject to further approval.</p> <p>Recent Council meetings have been lengthy. Practice regionally and nationally has been refereed to, to see how practice can be improved.</p> <p>Some Councils have daytime meetings which start in the early afternoon whilst others have timings for items. It is recognised that by having daytime meetings those who work or have responsibilities for dependents may struggle to attend these.</p> <p>It is therefore proposed that to ensure Council business is transacted in a timely manner, timings are added to items. This has been implemented by many Councils and works well.</p> <p>To ensure there is sufficient time for all items, the length of speeches for questions will be amended accordingly.</p> <p>Any written questions not dealt with at the meeting would be responded to with a written response.</p> |
| Minutes, Mayor's Communications      | 10 Minutes  |                                 |            |                             |            |         |                |                                      |         |                             |         |         |         |           |         |  |
| Report of Leader of Council          | 15 Minutes  |                                 |            |                             |            |         |                |                                      |         |                             |         |         |         |           |         |  |
| Reports                              | No time limit.  |                                 |            |                             |            |         |                |                                      |         |                             |         |         |         |           |         |  |
| Questions from members of the public | 15 Mins   |                                 |            |                             |            |         |                |                                      |         |                             |         |         |         |           |         |  |
| Questions from a Councillor          | 30 Mins   |                                 |            |                             |            |         |                |                                      |         |                             |         |         |         |           |         |  |
| Motions                              | 50 Mins   |                                 |            |                             |            |         |                |                                      |         |                             |         |         |         |           |         |  |
| Petitions                            | 40 Mins   |                                 |            |                             |            |         |                |                                      |         |                             |         |         |         |           |         |  |

| Section | Proposed  | Rationale  |
|---------|---|--|
|         | <p>Voting remove 'Only those Councillors who have been present for the entirety of the debate on the item in question are entitled to vote.'</p> <p>Amendment to rule 19.1 to include ensuring Councillors are respectful to each other</p> | <p>The timings can be altered with the agreement of the meeting.</p> <p>To ensure all members present at the time the vote is put can vote and to ensure that there are no issues regarding Councillors being prohibited from voting due to medical or other conditions.</p> <p>To ensure that there is respectful behaviour at meetings</p> |

#### 4.0 Financial implications

4.1 There are no direct financial implications arising from this report. [SR/28062022/A]

#### 5.0 Legal implications

5.1 The Council is required by Section 37 of the Local Government Act 2000 to prepare and publish a Constitution which contains its standing orders relating to decision-making, finance and contracts. The Council is also required to keep its Constitution updated. The Director of Governance is authorised under the constitution to make amendments which more accurately reflect legislative and organisational changes. This report ensures that the Council meets its duties. [SZ/20062022/P]

#### 6.0 Equalities implications

6.1 The Council must, in the exercise of its functions, have due regard to the need to:

- a. eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by the Equality Act;
- b. advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
- c. foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

6.2 The Constitution seeks to ensure that, in its decision-making and its operations, the Council fully complies with the public-sector equality duty.

**7.0 Any other implications**

7.1 There are no other implications arising from recommendations in this report.

**8.0 Schedule of background papers**

8.1 Changes to the Constitution, Governance Committee, 25 March 2022

**9.0 Appendices**

9.1 Appendix 1 - Part 4 – Full Council Procedure Rules

This page is intentionally left blank



## **Full Council Meetings Procedure Rules**

### **1.0 Annual Meetings of the Council**

#### **1.1 Timing and business**

In a year when there is an ordinary election of Councillors, the annual meeting will take place within 21 days of the retirement of the outgoing Councillors. In any other year, the annual meeting will take place in May.

The annual meeting will:

- a. elect a person to preside if the Mayor and the Deputy Mayor are not present;
- b. elect the Mayor of Council;
- c. elect the Deputy Mayor of Council;
- d. approve the minutes of the last meeting;
- e. give a vote of thanks to the retiring Mayor
- f. receive any announcements from the Mayor;
- g. receive a return of persons elected as Councillors
- h. elect the Leader of the Council; for a term of four years (unless removed or disqualified from office in accordance with the Constitution) if not already in post;
- i. following their election the duly elected Leader of the Council shall assume the full powers of the Leader and will appoint a Deputy Leader of the Council who, in their absence or following a vote of no confidence will act as Leader, and advise the Council of the members they intend to appoint to the Cabinet;
- j. appoint the Scrutiny Board and at least one Scrutiny Panel; a Governance and Ethics Committee and such other Regulatory or other Committees and sub-committees as the Council considers appropriate to deal with matters which are neither reserved to the Council nor are executive functions (as set out in Part 3 of this Constitution);
- k. appoint Councillor Champions;
- l. approve the scheme of delegation or such part of it as the Constitution determines it is for the Council to approve (as set out in Part 3);
- m. approve a programme of Ordinary Meetings of the Full Council, the Cabinet, the Scrutiny Board and Scrutiny Panels and Regulatory or other Committees for the year; and

- n. consider any business set out in the notice convening the meeting.

## **2.0 Selection of Councillors on Committees and Outside Bodies**

### **2.1 At the Annual Meeting, the Council will:**

- a. decide which committees and sub-committees to establish for the municipal year;
- b. decide the size and terms of reference for those Committees;
- c. decide the allocation of seats to political groups in accordance with the political balance rules;
- d. appoint Councillor Champions;
- e. appoint to the Scrutiny Board, Scrutiny Panels, Regulatory or other Committees and outside bodies except where appointment to those outside bodies has been delegated by the Full Council or is exercisable only by the Cabinet;
- f. appoint voting and non-voting co-opted members to the Scrutiny Board, Scrutiny Panels and Regulatory or other Committees.
- g. appoint the Chairs and Vice-Chairs of Committees.
- h. appoint representatives to Outside Bodies unless the appointment is a Cabinet function or has been delegated by the Full Council;

(**Note:** Appointments will be based on the political composition of the Council if applicable to that committee or sub-committee. Every Councillor who is not a Cabinet Member shall serve on at least two Scrutiny Panels or two Regulatory or other Committees or on at least one of each such bodies. Appointment to the Scrutiny Board will count towards the requirement to sit on at least two bodies.)

## **3.0 Ordinary Meetings of the Council**

### **3.1 Ordinary Meetings of the Council will take place in accordance with a programme decided at the Council's annual meeting. Ordinary Meetings will:**

- a. elect a person to preside if the Mayor and Deputy Mayor are not present;
- b. receive apologies for absence;
- c. approve the minutes of the last meeting;
- d. receive any declarations of interest from Councillors;
- e. receive any announcements from the Mayor;

## ***Full Council Meetings Procedure Rules – Draft before GEC July 2022***

- f. receive a report from the Leader and receive questions and answers on the report, if there is any business to report;
- g. receive reports from the Cabinet, the Scrutiny Board, Scrutiny Panels and Regulatory or other Committees and receive questions and answers on any of those reports;
- h. receive reports about and receive questions and answers on the business of joint arrangements and external organisations;
- i. receive questions and provide answers to Councillors (except at the Council Tax, Budget setting or Annual General meeting);
- j. receive any petitions in accordance with the Petitions Procedure Rules;
- k. consider motions; and consider any other business specified in the summons to the meeting including consideration of proposals from the Cabinet in relation to the Council's budget and policy framework and reports of the Scrutiny Board and Scrutiny Panels for debate.

### **4.0 Extraordinary Meetings of the Council**

#### **4.1 Calling Extraordinary Meetings**

Those listed below may request the Head of Paid Service to call Council meetings in addition to Ordinary Meetings:

- a. the Full Council by resolution;
- b. the Mayor, or if the office of Mayor is vacant, or if the Mayor is unable to act for any reason, the Deputy Mayor;
- c. the Leader;
- d. the Monitoring Officer; and
- e. any five Councillors if they have signed a requisition presented to the Mayor and he/she has refused to call a meeting or has failed to call a meeting within seven [working](#) days of the presentation of the requisition. A requisition may be presented to the Mayor by being left for him/her with the Head of Paid Service;
- f. the Head of Paid Service shall arrange for the additional meeting to be held within 21 [working](#) days of the receipt of the request. If, after such a request has been made, and no meeting has been called within five [working](#) days, the Councillors concerned shall inform the Head of Paid Service of their intention to call an extraordinary meeting of the Council, the business to be transacted and the date and time of the meeting.

**4.2 Business**

The business to be transacted at an Extraordinary Meeting of the Council shall be only the business which is specified in the summons.

**5.0 Time and Place of Meetings**

5.1 The time and place of meetings will be determined by the Head of Paid Service in consultation with the person presiding and notified in the summons.

5.2 The order of business and the indicative timescales at every ordinary meeting of the Full Council shall usually be:

| <u>Standard Item</u>                        | <u>Time Limits</u>                          |
|---|---|
| <u>Minutes, Mayor's Communications</u>      | <u>10 Minutes</u>                           |
| <u>Report of Leader of Council</u>          | <u>Total of 15 Minutes</u>                  |
| <u>Reports</u>                              | <u>No time limit set</u> <del>60 Mins</del> |
| <u>Questions from members of the public</u> | <u>15 Mins</u>                              |
| <u>Questions from a Councillor</u>          | <u>320 Mins</u>                             |
| <u>Motions</u>                              | <u>50 Mins</u>                              |
| <u>Petitions</u>                            | <u>40 Mins</u>                              |

5.3 The time allowed for an item can be varied by the person presiding.

**6.0 Notice of and Summons to Meetings**

6.1 The Head of Paid Service will give notice to the public of the time and place of any meeting in accordance with the Access to Information Procedure Rules. At least five clear working days before a meeting he/she will send a summons to every Councillor. The summons will give the date, time and place of each meeting and specify the business to be transacted, and will be accompanied by such reports as are available.

**7.0 Quorum**

7.1 The quorum of a meeting will be one quarter of the whole number of Councillors. During any meeting if the person presiding counts the number of Councillors present and declares there is not a quorum present, then the meeting will adjourn for fifteen minutes. If after that period, there is still not a quorum present the meeting will end. Remaining business will be considered at a time and date fixed by the person presiding. If he/she does not fix a date, the remaining business will be considered at the next ordinary meeting.

**8.0 Duration of Meetings**

8.1 Unless the majority of Councillors present vote for the meeting to continue, any meeting that has lasted for 3½ hours will adjourn immediately. A motion to continue the meeting shall be moved immediately before or immediately after the expiration of 3½ hours and before the person presiding declares the meeting closed. Remaining business will be considered at a time and date

fixed by the person presiding. If he/she does not fix a date, the remaining business will be considered at the next ordinary meeting. Provided that this shall not prevent:

- a. statutory or other business which by law must be transacted at any such meeting;
- b. the transaction of unopposed business, that is to say, business which can be transacted without the making of any speeches by any Councillor other than proposing and seconding of the necessary motions. If any Councillor indicates that he/she wishes to speak thereon, the business shall not be regarded as unopposed, but the person presiding shall rule it as standing adjourned.

## **9.0 Vote of No Confidence in The Leader of The Council**

- 9.1 Any motion of no confidence in the Leader of the Council must be received by the Chief Executive by no later than 10 clear working days before the meeting of the Council to which it is to be submitted. The motion must be signed by at least 15 Councillors of the Council and must set out the reasons why the signatories have concluded that a vote of no confidence in the Leader is required. Any motion under this rule is subject to the provisions in Rule 12.
- 9.2 The motion will be listed first on the agenda.
- 9.3 No amendments to a motion calling for a vote of no-confidence motion in the Leader of the Council will be allowed.
- 9.4 Each Councillor present at the time will have one vote.
- 9.5 Voting will be by way of a roll call recorded in the minutes.
- 9.6 In order to carry the motion, at least two thirds overall majority of those Councillors present will be required.
- 9.7 In the event of the motion being carried, the Deputy Leader of the Council will assume the full powers of the Leader of the Council until a new Leader of the Council is appointed by the Council.
- 9.8 It should be noted that the ways in which the role of Leader is vacated are set out in article 6 of Part 2 of the constitution – including where there is a change in political control of the authority.

## **10.0 Report of ~~The~~ Leader of The Council**

- 10.1 The Leader of the Council, or a Councillor nominated by them, shall at each ordinary meeting of the Council make a statement on an issue or matter of significant importance to the City. The statement will last no more than 10 minutes. submit a report on the work of the Cabinet and shall be open to question thereon, the Leader may invite any other member of the Cabinet to speak on the report during the report.

10.2 A Councillor from each of the other Groups represented on the Council will be entitled to respond to the statement. The response will last no more than 5 minutes.

~~10.2 The Leader of the Council may invite (a) representative(s) of a partner organisation(s) to address the Council in respect of any matters referred to in the Leader's report relating to partnership working between the Council and the organisation(s).~~

~~10.3 A member of the Council may, at the discretion of the Mayor, ask the Leader of the Council a question relating to a matter referred to in the Leader's report to Council and may, after having the response from the Leader (or at the Leader's discretion the relevant Cabinet Member, or representative of a partner organisation) ask one supplementary question on the point of the original question.~~

~~10.4 A member of the Council may question the Leader once (with the provision for a supplementary question) on each item in the Leader's report.~~

~~10.5 An answer by the Leader of the Council may take the form of:~~

- ~~a. a direct oral answer by the Leader of the Council;~~
- ~~b. a direct oral answer by a Cabinet Member with responsibility for the matter subject to question;~~
- ~~c. a direct oral answer from a representative of a partner organisation invited by the Leader of the Council to respond;~~
- ~~d. where the desired information is in a publication of the Council or other published work, a reference to that publication; or~~
- ~~e. where the reply cannot conveniently be given orally, a written answer circulated to the questioner.~~

## **11.0 Questions by Members of the Public**

11.1 At each Ordinary Meeting of the Council other than

- Annual Meeting
- Budget Council Meeting

A period of up to 15 minutes shall be available to allow questions that have been submitted by members of the public who live, work or study in the City, to be asked of the Leader of the Council or a Cabinet Member a question on any issue which comes within that individual's area of responsibility and which affects the area of Wolverhampton and for the relevant Member to respond.

11.2 Any person who wishes to ask a question shall give written notice of the question to the Monitoring Officer by noon on the seventh working day prior to the meeting. Each question must give the name and address of the questioner.

11.3 The Monitoring Officer has the power to reject questions for the following reasons if it:

- a. does not relate to a matter about which the Council has a responsibility or which affects the Council;
- b. is defamatory, frivolous or offensive;
- c. is substantially the same as a question which has been put at a meeting of the Council in the past 6 months;
- d. requires disclosure of confidential or exempt information;
- e. Questions relating to complaints made under statutory provisions which have not been finally dealt with.
- f. relates to a specific planning or licensing application; and/or
- g. is a matter subject to litigation or could place the Council at risk of litigation.

11.4 No question will exceed 1 minute and no answer will exceed 2 minutes. The details of the process are set out in the public questions procedures approved by Council.

#### 11.5

### **124.0 Questions by Councillors**

124.1 At ordinary meetings of the Council, except the Council Tax, Budget setting meeting and Annual General Meeting, there will be Questions by Councillors.

142.2 All questions at the Council meeting must relate to the Council's powers or matters that affect the City. Questions will be put and answered without debate. The question must specify the relevant Councillor who is being asked to respond. In the case of any doubt the Monitoring Officer will decide the appropriate Councillor to respond.

124.3 The Monitoring Officer has the power to reject questions for the following reasons if it:

- a. does not relate to a matter about which the Council has a responsibility or which affects the Council;
- b. is defamatory, frivolous or offensive;
- c. is substantially the same as a question which has been put at a meeting of the Council in the past 6 months;
- d. requires disclosure of confidential or exempt information;
- e. relates to a specific planning or licensing application; and/or
- f. is a matter subject to litigation or could place the Council at risk of litigation.

124.4 Councillors may ask questions at each Council meeting, which may be directed to:

- The Leader;
- A Cabinet Member;
- The Chair of Scrutiny Board/Scrutiny Panel;
- A Statutory Committee Chair;
- A Councillor appointed to an outside bodies.

142.5 Number of questions

## ***Full Council Meetings Procedure Rules – Draft before GEC July 2022***

Any Councillor may ask no more than one question at a meeting of the Full Council. The Leader of the Council and the leader of the main opposition group on the Council, if any, may ask more than one question at a meeting of the Full Council.

### **124.6 Notice of questions**

A Councillor may only ask a question if either:

- a. they have given at least seven clear working days' notice in writing of the question to the Head of Paid Service or
- b. the question relates to urgent matters, they have the consent of the person to whom the question is to be put and the content of the question is given to the Head of Paid Service three hours before the start of the meeting.

### **142.7 Order of Questions**

Questions will be asked in the order notice of them was received, except that the Mayor may group together similar questions.

### **142.8 Response**

An answer may take the form of:

- a. a direct oral answer by the person to whom the question was put or some other Councillor nominated by him/her;
- b. where the desired information is in a publication of the Council or other published work, a reference to that publication, or
- c. where the reply cannot conveniently be given orally, a written answer circulated later to the questioner.

### **124.9 Supplementary question**

A Councillor asking a question may ask one supplementary question without notice of the Councillor to whom the first question was asked. The supplementary question must relate to the subject matter of the written question. The answer to a supplementary question should preferably be given orally at the meeting. Written responses will be permitted if research is required, or the information is not immediately available, and should be circulated to all Councillors by email within 12 working days of the Council meeting.

### **124.10 Councillor not present**

If the Councillor to whom the question has been addressed is not present at the Council meeting, another Councillor may answer the question and any



supplementary question in their place. If the Councillor asking the question is absent, they may nominate another Councillor to ask the question and a supplementary question.

~~11.11~~ 12.11 Length of Speeches

The length of speeches shall be as follows:

- A Councillor asking a question under Rule 11.4 shall have 1 minute to ask the question or any supplementary
- A Councillor ~~and a Councillor~~ answering such a question or a supplementary may speak for no longer than 215 minutes unless the Mayor consents to a longer period.

12.12 Any question which cannot be dealt with during public question time will be dealt with by a written answer.

**132.0 Motions on Notice**

132.1 -At ordinary meetings of the Council, except the Council Tax, Budget setting meeting and Annual General Meeting, there will be Motions by Councillors.

13.2 Every motion shall relate to the Council's powers or duties, or an issue that affects the City. with the exception of those motions which may be moved without notice , written notice of every motion, signed by at least one Councillor, must be delivered to the Head of Paid Service not later than seven clear working days before the date of the meeting.

132.32 Motions set out on Agenda

- a. Motions for which notice has been given will be listed on the agenda in the order in which notice was received, unless the Councillor giving notice states, in writing, that he/she withdraws it.
- b. A motion shall only be moved by the Councillor by whom notice has been given or by a Councillor authorised in writing by that Councillor.

132.43 The Monitoring Officer has the power to reject motions for the following reasons if it:

- a. Does not relate to a matter about which the local authority has powers or duties, or which significantly affects the city;
- b. Is substantially the same as a question which has been put at a meeting of the Council in the past 6 months;
- c. Requires disclosure of confidential or exempt information;
- d. Relates to a specific planning or licensing application; and/or
- e. Is a matter subject to litigation or could place the Council at risk of litigation.

**132.54** Number of motions

No Councillor may give notice of more than one motion for any Council meeting, except with the consent of the Mayor.

**143.0 Motions without Notice**

**143.1** The following motions may be moved without notice:

- a. to appoint a person to preside at the meeting at which the motion is moved;
- b. in relation to the accuracy of the minutes;
- c. to change the order of business in the agenda;
- d. to refer something to an appropriate body or individual;
- e. to receive reports or adoption of recommendations of the Scrutiny Board or Scrutiny Panels or Regulatory and other Committees or employees and any resolutions following from them;
- f. to withdraw a motion;
- g. to amend a motion;
- h. to proceed to the next business;
- i. that the question be now put;
- j. to adjourn a debate;
- k. to adjourn a meeting;
- l. that the meeting continue beyond 3½ hours in duration;
- m. to suspend a particular Council Procedure Rule;
- n. to exclude the public and press in accordance with the Access to Information Procedure Rules;
- o. to not hear further a Councillor named under Rule 18.3 or to exclude him/her from the meeting under Rule 18.4; and
- p. to give the consent of the Council where its consent is required by the Constitution.

**154.0 Rules of Debate**

**154.1** The diagram set out overleaf outlines the process for consideration of a motion, whether that motion be moved with or without notice.

154.2 The Mayor, subject to the rules of the Constitution, shall call any Councillor to speak who has indicated their wish to do so, providing this is compatible with the agenda timing.

154.3 No speeches until motion seconded

No speeches may be made until a Councillor has moved a motion, explained its purpose and the motion has been seconded.

154.4 Right to require motion in writing

Unless notice of the motion has already been given, the Mayor may require it to be written down and handed to them and the relevant Councillor before it is discussed.

154.5 Secunder's speech

When seconding a motion or amendment, a Councillor may reserve their speech until later in the debate.

145.6 Content and length of speeches

Speeches must be directed to the question under discussion or to a point of order or a personal explanation.

The mover of a motion or amended motion may speak for 7ten minutes. No subsequent speech may exceed fourfive minutes without the consent of the person presiding.

145.7 Content and length of speeches: setting the budget or revised budget

At a meeting at which the annual budget is set (or a revised budget proposed), the principal speeches and responses of the leader of each Political Group, or their nominated representative, shall not be time limited. All other speeches will be limited as detailed in paragraph 12.4. The group leader, or their nominated representative, will normally be the first person to speak from each group, and each group leader shall be entitled to be called before any other Councillor speaks. The Leader of the Council will normally propose the budget and, once it has been seconded, the other group leaders will be called in order of precedence according to the number of Councillors in each group. As with other Council meetings, the exact length of speeches and management of the debate is at the discretion of the person presiding.

145.8 When a Councillor may speak again

A Councillor who has spoken on a motion may not speak again whilst it is the subject of debate, except:

- a. to speak once on an amendment moved by another Councillor;

***Full Council Meetings Procedure Rules – Draft before GEC July 2022***

- b. to move a further amendment if the motion has been amended since they last spoke;
- c. if their first speech was on an amendment moved by another Councillor, to speak on the main issue (whether or not the amendment on which he/she spoke was carried);
- d. in exercise of a right of reply under
- e. on a point of order or a personal explanation of information where a Councillor wishes to put forward a factual correction.

**145.9 Amendments to motions**

An amendment to a motion must be relevant to the motion and will either be:

- (i) to refer the matter to an appropriate body or individual for consideration or reconsideration;
- (ii) to leave out words;
- (iii) to leave out words and insert or add others; or
- (iv) to insert or add words;

as long as the effect of (ii) to (iv) is not to negate the motion or recommendation being considered.

- b. Only one amendment may be moved and discussed at any one time. No further amendment may be moved until the amendment under discussion has been disposed of.
- c. If an amendment is not carried, other amendments to the original motion may be moved.

In the absence of any such subsequent amendments, debate on the original motion will proceed.

- d. If an amendment is carried, the motion as amended takes the place of the original motion. This becomes the substantive motion to which any further amendments are moved.
- e. After an amendment has been carried, the person presiding will read out the amended motion before accepting any further amendments, or if there are none, put it to the vote.

**145.10 Alteration of motion**

- a. A Councillor may alter a motion of which he/she has given notice with the consent of the meeting. The meeting's consent will be signified without discussion.

***Full Council Meetings Procedure Rules – Draft before GEC July 2022***

- b. A Councillor may alter a motion which he/she has moved without notice with the consent of the meeting. The meeting's consent will be signified without discussion.
- c. Only alterations which could be made as an amendment may be made.

**145.11** Withdrawal of motion

A Councillor may withdraw a motion which they have moved with the consent of the meeting. The meeting's consent will be signified without discussion. No Councillor may speak on the motion after the mover has asked permission to withdraw it, unless permission is refused.

**145.12** Right of reply

- a. The mover of a motion has a right to reply at the end of the debate on the motion, immediately before it is put to the vote.
- b. If an amendment is moved, the mover of the original motion has the right of reply at the close of the debate on the amendment but may not otherwise speak on it.
- c. The mover of the amendment has no right of reply to the debate on their amendment.
- d. A right of reply having been exercised, the question shall immediately be put to the meeting by the Mayor.

**154.13** Motions which may be moved during debate

When a motion is under debate, no other motion may be moved except the following procedural motions to:

- a. withdraw a motion;
- b. amend a motion;
- c. to proceed to the next business;
- d. request that the question be now put;
- e. adjourn a debate;
- f. adjourn a meeting;
- g. that the meeting continue beyond 3½ hours in duration;
- h. exclude the public and press in accordance with the Access to Information Procedure Rules; and

- i. not hear further a Councillor named under Rule 18.3 or to exclude him/her from the meeting under Rule 18.4.

**154.14** Closure motions

- a. A Councillor may move, without comment, the following motions at the end of a speech of another Councillor:
  - (i) to proceed to the next business;
  - (ii) that the question be now put;
  - (iii) to adjourn a debate; or
  - (iv) to adjourn a meeting.
- b. If a motion to proceed to next business is seconded and the person presiding agrees the item has been sufficiently discussed, they will then put the procedural motion to the vote.
- c. If a motion that the question be now put is seconded and the person presiding agrees the item has been sufficiently discussed, they she will put the procedural motion to the vote. If it is passed they will put the motion to vote.
- d. If a motion to adjourn the debate or to adjourn the meeting is seconded and the person presiding agrees the item has not been sufficiently discussed and cannot reasonably be so discussed on that occasion, they will put the procedural motion to the vote.

**154.15** Council Tax/Budget Debate Process

- a. The proposer of the recommendation will move the budget. This speech will not be time limited.
- b. This will be seconded and the seconder will speak or reserve the right to speak.
- c. The Leader of the Main Opposition Group (or nominated speaker) will move any amendment to the recommendation. This speech will not be time limited.
- d. The Deputy Leader of the Main Opposition Group (or nominated speaker) will second the amendment and speak or reserve the right to speak.
- e. The debate on the amendment will take place; the vote on the amendment will take place and the amendment will be carried or lost. If carried, this would become the substantive motion.
- f. The Leader of the largest of the minority Groups (or nominated speaker) will move any amendment to the motion. This speech will not be time limited.
- g. A representative of that Group will second the amendment and speak or reserve the right to speak.
- h. As (e) above.
- i. The Leader (or nominated speaker) of any of the remaining minority

## ***Full Council Meetings Procedure Rules – Draft before GEC July 2022***

Groups will move any amendment (in the order in which they catch the eye of the Mayor). These speeches will not be time limited.

Representatives of those Groups will second the amendment and speak or reserve the right to speak. This will apply to any remaining minority Groups.

- j. As (e) above.
- k. Any further amendments will be moved in the order in which the proposer catches the eye of the Mayor.
- l. When there are no more amendments, the debate on the substantive motion takes place and the vote is taken.

- (Notes:**
- 1. In accordance with the Council Procedure Rules, the mover of the original motion (or substantive motions if the original motion is amended) is entitled to speak on any amendment immediately before the reply by the mover of the amendment.
  - 2. Should adjournments be necessary during the course of the meeting, relevant arrangements will be made available.
  - 3. If the proposer of the recommendation is not the Leader of the Council, then the Leader of the Council will be given one opportunity for a speech that is not time-limited.
  - 4. Procedure Rule 18.5 shall apply to any vote taken on any motion, amendment or substantive motion relating to the approval of the budget or setting of council tax.)

### **154.16** Point of order

A Councillor may only raise a point of order at any point and it must be heard immediately. A point of order must relate to an alleged breach of these Council Rules of Procedure or the law. The Councillor must indicate the rule or law and the way in which they consider it has been broken. The Councillor's speech will be limited to one minute, with any additional time to be agreed at the discretion of the person presiding. The ruling of the person presiding on the matter will be final.

### **145.17** Personal explanation

A Councillor may only make a point of personal explanation at the end of the speech to which it relates. A personal explanation may only relate to some material part of the earlier speech by the Councillor, which may appear to have been misunderstood in the present debate. The Councillor's speech will be limited to one minute, with any additional time to be agreed at the discretion of the person presiding. The ruling of the person presiding on the admissibility of a personal explanation will be final. If the personal explanation takes place after another Councillor's right of reply at the end of a debate the Councillor with the right of reply will be given the opportunity to confirm whether they have anything to add to their right of reply.

### **145.18** Attendance at another body

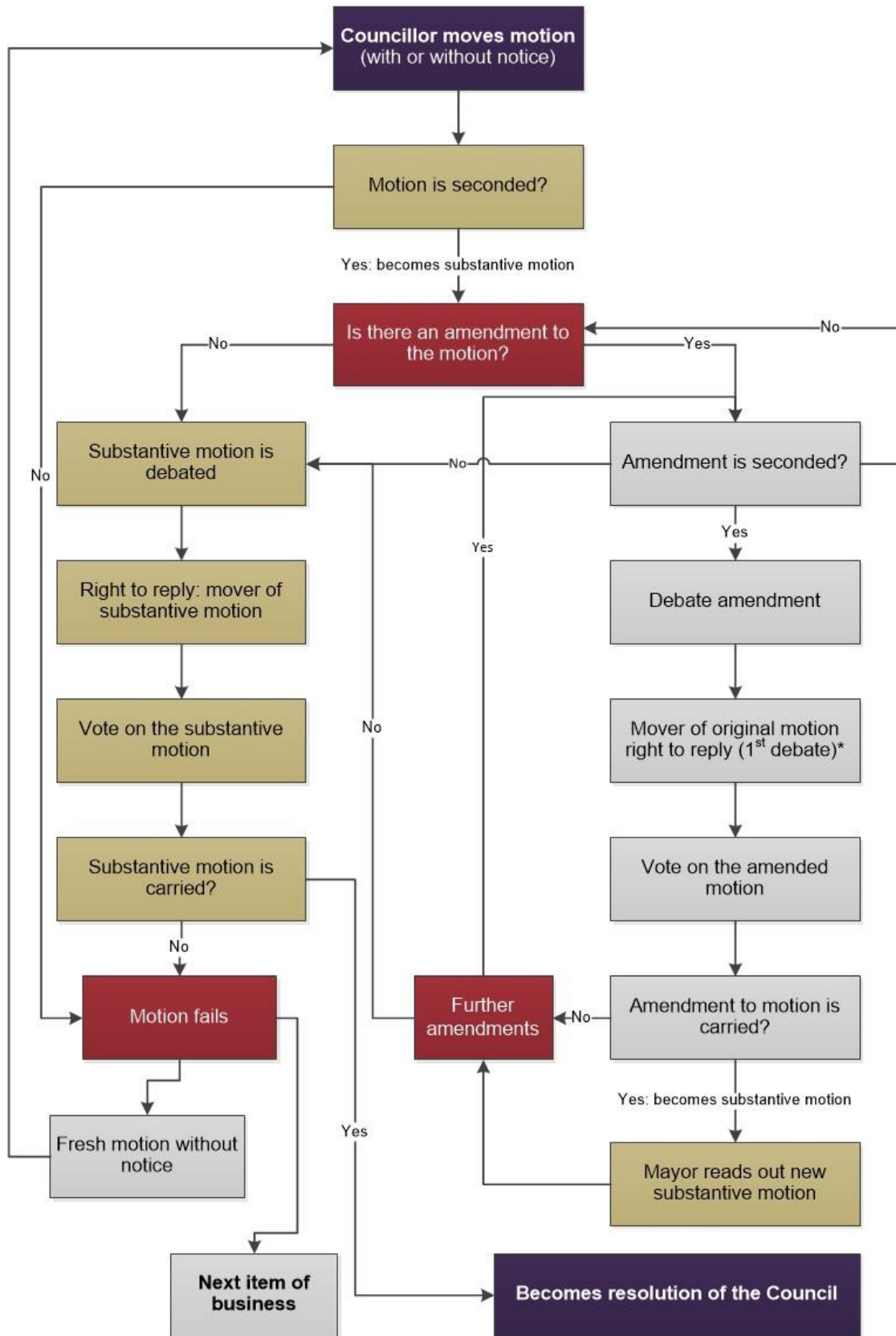
A Councillor who is not otherwise entitled to speak at a body may so attend and speak (but not vote) during consideration of any item which he/she has moved or seconded at Council and which has been referred to that body.

**145.19** Previous Decisions and Motions

Except on the recommendation of the Cabinet, the Scrutiny Board or a Scrutiny Panel or a Regulatory or other Committee, no matter which has been decided by the Full Council on a motion or otherwise shall again be submitted to the Full Council for further consideration until after the next annual meeting; and when any matter shall be so prohibited from being considered, the effect of this Rule shall not be evaded by substituting any motion differently worded but substantially the same in effect or in principle, and if any such attempt be made, the person presiding shall rule it out of order.



## Process for consideration of Motions at Council



\*Mover of the amendment has no right to reply

## **165.0 Voting**

### **165.1 Majority**

Unless the Constitution provides otherwise, any matter will be decided by a simple majority of those Councillors voting and present at the time the question was put. ~~Only those Councillors who have been present for the entirety of the debate on the item in question are entitled to vote.~~

### **165.2 Casting vote of person presiding**

If there are equal numbers of votes for and against, the Mayor will have a second or casting vote. There will be no restriction on how the Mayor chooses to exercise this vote.

### **165.3 Recorded vote**

If ten Councillors present at a meeting of the Council or one third of the Councillors present at a meeting of the Scrutiny Board or a Scrutiny Panel or a Regulatory or other Committee demand it, the names for and against the motion or amendment or abstaining from voting will be recorded in the minutes.

### **165.4 Right to require individual vote to be recorded**

Where any Councillor requests it immediately after the vote is taken, their vote will be so recorded in the minutes to show whether they voted for or against the motion or abstained from voting.

### **156.5 Voting on appointments**

If there are two or more Councillors nominated for any position to be filled and there is not a clear majority of votes in favour of one person, then the name of the person with the least number of votes will be taken off the list and a new vote taken. The process will continue until there is a majority of votes for one person.

### **165.6 Voting on the Council's budget**

In accordance with the Local Authorities (Standing Orders) (England) (Amendment) Regulations 2014, a record will be made in the minutes of the meeting of the names of the persons who cast a vote for or against the decision or who abstained from voting, where that vote is in relation to the setting of the Council's budget or revised budget.

## **167.0 Minutes**

### **176.1 Minutes must be kept to record all the decisions taken by meetings of the Council, its Committees and Sub-Committees. Minutes must also include a record of the names of all the Councillors present.**

**176.2.4** Signing the minutes

The person presiding will sign the minutes of the Council Meeting at the next suitable meeting. The person presiding will move that the minutes of the previous meeting be signed as a correct record. Only points of accuracy can be discussed.

**176.2** No requirement to sign minutes of previous meeting at extraordinary meeting

Where in relation to any meeting, the next meeting for the purpose of signing the minutes is a meeting called under paragraph 3 of schedule 12 to the 1972 Act (an Extraordinary Meeting), then the next following meeting (being a meeting called otherwise than under that paragraph) will be treated as a suitable meeting for the purposes of Paragraph 41(1) and (2) of Schedule 12 relating to signing of minutes of the Local Authority (Standing Orders) Regulations 1993..

**176.3** Form of minutes

Minutes will contain all motions and amendments in the exact form and order the person presiding put them.

**187.0 Record of Attendance**

**187.1** A record will be made of all Councillors present during the whole or part of a meeting.

**198.0 Exclusion of Public**

**198.1** Every effort will be made to have the decisions made in the open part of the meeting with reports being split into open and confidential or exempt parts.

**198.2** Members of the public and press may only be excluded from the meeting either in accordance with the Access to Information Rules in Part 4 of the Constitution.

**198.3** The specific reason for excluding the press and public will be set out on the agenda (if in accordance with the Access to Information Procedure Rules) and recorded in the minutes.

**2019.0 Councillors' Conduct**

**2019.1** No Councillor shall impute unworthy motives to or use offensive or unbecoming words about another Councillor, fail to show respect to another Councillor or be guilty of tedious repetition. If this occurs the person presiding shall immediately stop the Councillor and if repeated the Councillor will not be heard any further. The Monitoring Officer as the person responsible for ensuring that the Authority acts lawfully shall ensure that this rule is complied with.

**2019.2 Disclosable Pecuniary Interests**

Any Councillor who has a Disclosable Pecuniary Interest in any business being considered at a Council meeting must declare that item and leave the room where the meeting is being held whenever it becomes apparent that the business is being or is about to be considered at that meeting, unless the Councillor has obtained a dispensation under the Council's dispensation procedure.

**4920.3 Standing to speak**

When a Councillor speaks at a Council meeting, they must stand unless unable to do so and address the meeting through the person presiding. If more than one Councillor stands, the person presiding will ask one to speak and the others must sit. Other Councillors must remain seated whilst a Councillor is speaking unless they wish to make a point of order or a personal explanation.

**2019.4 Person presiding standing**

When the person presiding stands during a debate, any Councillor speaking at the time must stop and sit down. The meeting must then be silent.

**2019.5 Councillor not to be heard further**

If a Councillor persistently disregards the ruling of the person presiding by behaving improperly or offensively or deliberately obstructs business, the person presiding may direct that the Councillor be not heard further.

**2019.6 Councillor to leave the meeting**

If the Councillor continues to behave improperly after such a direction, the person presiding may direct that either the Councillor leaves the meeting or that the Councillor be removed from the meeting or that the meeting is adjourned for a specified period.

**4920.7 General disturbance**

If there is a general disturbance making orderly business impossible, the person presiding may adjourn the meeting for as long as he/she thinks necessary.

**210.0 Disturbance by Members of the Public**

**210.1 Removal of members of the public**

If a group or an individual member(s) of the public interrupts the proceedings at any meeting, the person presiding will warn the person(s) concerned. If the interruption continues, the person presiding will order their removal from the meeting room.

**201.2 Clearance of part of meeting room**

If there is a general disturbance in any part of the meeting room open to the public or of the premises where the meeting is being held, the person presiding shall order that part to be cleared. If, in the Mayor's view, this is not practicable and it is not possible to continue the meeting in light of the disturbance, the Mayor may rule that the meeting adjourn and/or that the meeting should be reconvened in a different venue.

**224.0 Suspension and Amendment of Council Procedure Rules**

**21.1 Suspension**

All of these Council Procedure Rules except Rule 14 and 15.2 above may be suspended by motion on notice or without notice if at least one half of the whole number of Councillors are present. Suspension can only be for the duration of the meeting. This Rule will apply to meetings of the Cabinet, the Scrutiny Board, Scrutiny Panels and Regulatory or other Committees provided that one half of the whole number of voting Councillors are present.

**21.2 Amendment**

These Council Procedure Rules may only be amended by the Full Council after consideration by the Monitoring Officer, the Constitution Review Group and the Governance Committee.

**22.3 Application to Committees and Sub-Committees**

All of the Council Rules of Procedure apply to meetings of full Council but not to Cabinet meetings. Rules 5-8, 13 - 23 and will also apply to meetings of committees and sub-committees.

**23.0 Cancellation of meeting**

23.1 The Chair may cancel a meeting before the agenda has been issued if there is a lack of business for the meeting in question. Any decision to cancel a meeting should be taken at the earliest opportunity and every effort should be made to publicise the cancellation. In exceptional circumstances, where the agenda for a meeting has already been issued, the meeting may be cancelled or postponed by the Chair following consultation with other Members of the committee. If the meeting is postponed, where possible no less than five clear working days' notice shall be given of the new date for the meeting.

**24.0 Party Leaders**

24.1 Each party represented on the Council shall notify the Monitoring Officer of the name of the person selected as that party's leader and the names of all other members of that party group.

## **25.0 Council Seating Plan**

25.1 Councillors will be allocated designated places within the Council Chamber during Council Meetings. This seating plan must be adhered to at all times unless prior agreement is reached with the respective party whip and this is notified to the Mayor and the Monitoring Officer prior to the meeting.

## **26.0 Interpretation of Rules**

26.1 The ruling of the Mayor as to the construction or application of any of these rules shall not further be challenged at any meeting of the Council.

## **27.0 Approach to dealing with petitions at Council Meetings**

- a. Where a Petition contains more than 5,000+ signatures, the Council's Constitution provides for the matter to be debated by Full Council.
- b. Full Council will endeavour to consider the Petition at its next scheduled meeting, although on some occasions this may not be possible and consideration will then take place at the following scheduled meeting.
- c. The relevant Cabinet Member, or nominated substitute, will be in attendance at the Full Council meeting.
- d. The lead Petitioners will be given up to five minutes to present the Petition. The Petition will then be considered by Councillors for a maximum of a further 40 minutes, of which up to five minutes will be specifically allocated to the Cabinet Member for their response. Broad timings are detailed in the diagram at the end of this section but they are provided as guidelines – management of the debate is ultimately at the Mayor's discretion.

### **27.1 Detailed procedure**

- (i) Democratic Services will have already invited representatives of the Petitioners (lead Petitioner and a further Petitioner to be referred to as the Second Petitioner) to attend the meeting and to give oral evidence to Full Council. Petitioners may also provide written evidence in support of their Petition. Full Council's role is to ensure that appropriate action is taken in respect of each admissible Petition.
- (ii) A report on the details of the Petition, including background details and comments from the appropriate service, will have been circulated to Councillors, as part of their Council papers, together with a copy of the Petition; a copy of the report will also have been provided to the lead and second Petitioners.
- (iii) Petitioners may nominate someone else, including a Councillor, to speak and present the Petition on their behalf. In the absence of the Petitioners, or

a representative to speak on their behalf, Council will consider the matter anyway in accordance with this process.

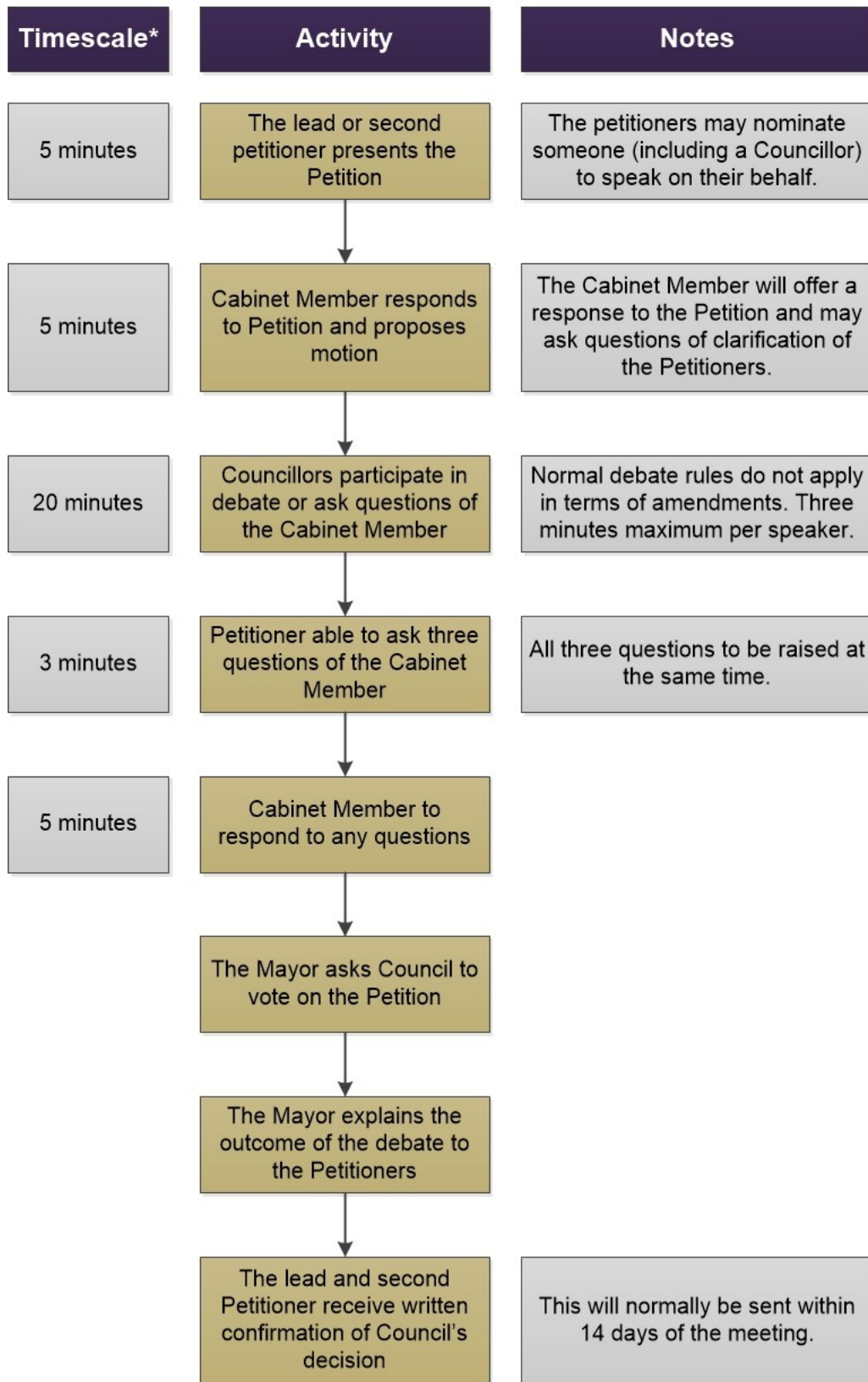
- (iv) Where Petitioners are present, the lead and second Petitioners will be seated near to the public gallery. At the appropriate juncture, the lead and second Petitioners will be shown to a seat at the front of the Council Chamber.
- (v) The Petition will be considered as the first item of substantive business following consideration of formal Council business i.e. following consideration of Apologies for Absence, Declarations of Interest, Minutes and Mayor's Communications.
- (vi) The Mayor will announce that the Petition will be considered as the next item of business, upon which a time limit of 45 minutes shall apply. This time limit includes five minutes for the lead or second Petitioner, but not both, to present the Petition.
- (vii) The Mayor will invite the relevant Cabinet Member to respond to the Petition and propose a motion in light of the Petition for Council to consider. The Cabinet Member has up to five minutes for their response, including proposal of a motion. The motion should be based upon one of the four options open to the Council for its response to a Petition:
  - a. decide to take the action the Petition requests
  - b. decide not to take the action requested
  - c. decide to commission further investigation into the matter, for example by a relevant Cabinet meeting, or
  - d. where the issue is one on which the Cabinet is required to make the final decision, Council must decide whether to make recommendations to Cabinet to inform that decision.
- (viii) The Mayor will ask if there is a seconder for the motion.
- (ix) The Mayor will invite Councillors to debate the motion, which may include asking questions of the Cabinet Member. Normal rules of debate with regard to amendments are suspended during consideration of a Petition. Any speaker is limited to a maximum of three minutes.
- (x) At the conclusion of the general debate, the Mayor will ask the lead or second Petitioners to ask up to three questions of the Cabinet Member. The questions must all be raised at the same time.

***Full Council Meetings Procedure Rules – Draft before GEC July 2022***

- (xi) The Cabinet Member will have up to five minutes to respond to any questions raised. The Cabinet Member may recommend an amendment to their original motion based on the debate and consideration of the issues.
- (xii) At the conclusion of consideration of the item, the Mayor will ask Council to vote on the motion proposed by the Cabinet Member. In the event that the motion is not passed, an alternative motion will be proposed and seconded, based on the options detailed in (vii) above. Votes on a second or any subsequent motion will be taken immediately without any further debate.
- (xiii) Following approval of a motion, the Mayor will explain the outcome of the debate to the Petitioners and thank them for their attendance. At this point the lead and second Petitioners will be asked if they wish to either leave the meeting or, if not, return to their seats in the public gallery.
- (xiv) The lead and second Petitioners will receive written confirmation of Full Council's decision. This confirmation will also be published on the Council's website.



## Petitions protocol flow diagram



\*Timings are provided as a guide. Exact timings are at the Mayor's discretion.

## **28.0 Protocol Governing the use of the Mayor's Casting Vote**

### **Introduction**

The Local Government Act 1972 provides that the Mayor has a second or casting vote at Council Meetings in two specific circumstances.

- a. The out-going Mayor **must** exercise a second or casting vote if there is a tie for the election of a new Mayor (Section 23 Local Government Act 1972).
- b. On all other occasions the Mayor **may** (but is not obliged) to exercise a second or casting vote (Local Government Act 1972 Schedule 12 Para 39(2)).

Under revised arrangements for the rotation of the Mayoralty adopted at the Annual Council Meeting in May 2001 there should be no call to exercise a second or casting vote on the election of a new Mayor. The vote should be unopposed.

A tied vote at a Council Meeting in any other circumstances requires a clear and binding protocol governing the discretionary use of the second or casting vote which is –

- a. Based upon the principles set out in the Leader's speech to the Annual Council Meeting in May 2001 which established the arrangements for the rotation of the offices of Mayor and Deputy Mayor.
- b. Strongly endorsed by the Leaders of all three political parties on City of Wolverhampton Council on behalf of their groups and their nominees for the office of Mayor or Deputy Mayor.
- c. Accepted as an essential pre-requisite of office by all Councillors who are nominated for and appointed to the office of Mayor or Deputy Mayor.

### **Protocol**

It is the duty of the Cabinet to make decisions. It is also in the interests of the City that there is certainty of decision making.

In the event of a tied vote at a Council Meeting the Mayor [or in their absence the Deputy Mayor] shall not exercise the second or casting vote unless advised by the Chief Executive; Section 151 Officer [as S151 Officer] or Chief Operating Officer that it is necessary to do so.

In order to preserve the impartiality and dignity of the Office of Mayor whenever a vote is tied the Mayor shall obtain appropriate advice (if necessary by seeking a short adjournment) from the Chief Executive; Section 151 Officer [as S.151 Officer] or Chief Operating Officer:

- a. Whether it is necessary to use a second or casting vote.

- b. If it is so necessary, how it should be done.

On receipt of that advice the Mayor will reconvene the meeting, if adjourned, and inform the Council of the advice that has been received. The Mayor will then vote in accordance with that advice exercising one of the four options identified in the schedule attached to this protocol.

| ADVICE   | ACTION  | CONSEQUENCE  |
|--|---|--|
| Only one decision is permissible for the Council to act lawfully   | <b>Option 1</b> <ul style="list-style-type: none"> <li>• Reconvene meeting and report advice received</li> <li>• Vote in accordance with that advice</li> </ul>   | <ul style="list-style-type: none"> <li>• Decision taken and actioned</li> </ul>  |
| <p>A decision must be taken at the meeting to protect/preserve the Council's position in relation to -</p> <p>(a) Any application for or entitlement to any grant or subsidy</p> <p>(b) The securing of any income or other revenue</p> <p>(c) The avoidance of any penalty or other liability</p> <p>(d) Any other matter of a like nature relating to the proper and lawful discharge of the Council's functions</p> | <b>Option 2</b> <ul style="list-style-type: none"> <li>• Reconvene meeting and report advice received</li> <li>• Vote in a manner that protects/preserves the Council's interest</li> <li>• Where this can be limited to an interim step recall the Council to a special meeting to consider the matter afresh in accordance with Option 3</li> </ul> | <ul style="list-style-type: none"> <li>• Decision taken and actioned</li> <li>• If possible, this be limited to interim decision and special meeting be called in accordance with Option 3</li> </ul>  |
| A decision must be made but may be deferred to enable discussions between party groups   | <b>Option 3</b> <ul style="list-style-type: none"> <li>• Reconvene meeting and report advice received</li> <li>• Adjourn item to a special meeting when it will be considered afresh</li> </ul>   | <ul style="list-style-type: none"> <li>• Special meeting to be convened within 5 working days unless special reasons accepted by Monitoring Officer for shorter or longer period. Such reasons to be specified in Summons for special meeting</li> <li>• Advice of Monitoring Officer will be sought and followed in relation to any interim arrangements that may be necessary as a result of the adjournment. Such arrangements will, so far as possible, seek to maintain status quo pending a resolution of the issue</li> </ul> |
| No decision is required  | <b>Option 4</b> <ul style="list-style-type: none"> <li>• Reconvene meeting and report advice received</li> <li>• Do not exercise casting vote</li> </ul>  | <ul style="list-style-type: none"> <li>• Item not carried – eligible for re-submission to a subsequent Council Meeting</li> </ul>  |

|  |   |
|--|---|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Meeting of the City Council</b><br><b>20 July 2022</b> |
|--|---|

|  |  |                                     |
|--|--|-------------------------------------|
| <b>Report title</b>                                | In Year Appointments for the 2022-2023<br>Municipal Year |                                     |
| <b>Referring body</b>                              | N/A  |                                     |
| <b>Councillor to present<br/>report</b>            | Councillor Ian Brookfield                                |                                     |
| <b>Wards affected</b>                              | All Wards  |                                     |
| <b>Cabinet Member with lead<br/>responsibility</b> | Councillor Ian Brookfield<br>Leader of the Council       |                                     |
| <b>Accountable director</b>                        | David Pattison, Chief Operating Officer                  |                                     |
| <b>Originating service</b>                         | Governance   |                                     |
| <b>Accountable employee</b>                        | David Pattison   | Chief Operating Officer             |
|  | Tel  | 01902 550320                        |
|  | Email  | David.pattison@wolverhampton.gov.uk |
| <b>Report to be/has been<br/>considered by</b>     | N/A  |                                     |

---

**Recommendation for decision:**

The Council is recommended to approve:

1. The removal of Councillor Paul Appleby from the Statutory Licensing Committee and Regulatory Committee for the remainder of the Municipal year 2022/2023.
2. The appointment of Councillor Jonathan Crofts to the Statutory Licensing Committee and Regulatory Committee for the remainder of the Municipal year 2022/2023.

## **1.0 Purpose**

- 1.1 To approve in year appointments for the 2022- 2023 municipal year.

## **2.0 Background**

- 2.1 The composition of the Statutory Licensing Committee and Regulatory Committee was approved at the meeting of Annual Council on 18 May 2022.
- 2.2 Councillor Paul Appleby was removed from the membership of the Statutory Licensing Committee and Regulatory Committee in June 2022.
- 2.3 There is currently one Conservative Group vacancy on the Statutory Licensing Committee and Regulatory Committee.

## **3.0 Evaluation of alternative options**

- 3.1 The alternative option to the proposed recommendations would be to not appoint. This would prevent the Conservative Group from taking up its allocation of seats on the Statutory Licensing Committee and Regulatory Committee.

## **4.0 Reasons for decisions**

- 4.1 This decision will ensure that the Council's legal duty for committee membership to reflect the political composition of the Council is met.

## **5.0 Financial implications**

- 5.1 There are no financial implications arising from the recommendations in this report. [GE/05052022/P].

## **6.0 Legal implications**

- 6.1 The Local Government and Housing Act 1989 requires the Council to review periodically the political composition of the Authority, and how this is applied to appointments to Council bodies.
- 6.2 The rules for securing political balance on Committee and Sub-Committees appointed by local authorities are contained in sections 1 and 16 of the Act and the Local Government (Committees and Political Groups) Regulations, 1990.
- 6.3 The Council is under a duty to:
- Ensure that the membership of those committees and sub-committees covered by the rules reflect the political composition of the Council, as far as practicable;
  - Review the allocation of seats to political groups at or as soon as practical after the Annual Council meeting and at certain other specified times e.g. as a result of changes in political balance or an increase in the number of committees established;

- Allocate seats on the committees to the political groups in proportion to their numerical strength on the Council, as far as practicable;
- Accept nominations made by the groups for the fillings of seats allocated to them.

6.4 In determining the allocation of seats, the Council must also apply the following four principles, as far as reasonably practicable; A. Not all seats to be allocated to the same political group; B. If a political group has a majority on the Council, it must have a majority of seats on committees; C. Subject to (a) – (b) above, the total of all seats on ordinary committees should be allocated to the groups in proportion to their respective strength on the Council; and D. Subject to (a) – (c) the number of seats on ordinary committees or sub-committees to be allocated to each political group in proportion to the number of all the seats on the committee or sub-committee in proportion to their respective strength on the Council.

In accordance with the Constitution, Individual Cabinet Members are empowered to make Individual Executive Decisions in respect of their area of responsibility, subject to the decision not falling within one of the exceptions listed in the Constitution. The Leader of the Council has lead responsibility to agree permanent membership changes to Cabinet Panels, Regulatory or other committees and Forums and the Scrutiny Board and Scrutiny Panels, in between annual meetings of the Council. The recommendations proposed in this report do not fall within the list of exemptions that would require that the matter be considered collectively by Cabinet. [SZ/06072022/P]

## **7.0 Equalities implications**

7.1 There are no equalities implications arising from the recommendations in this report.

## **8.0 All other Implications**

8.1 There are no other implications arising from the recommendations in this report.

## **9.0 Schedule of background papers**

9.1 Council – 18 May 2022, Political balance, appointment of the Cabinet, appointments to Scrutiny and Regulatory and other Committees, and appointments to outside bodies for 2021-2023

This page is intentionally left blank



|  |   |
|--|---|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Meeting of the City Council</b><br><b>20 July 2022</b> |
|--|---|

|  |   |                                     |
|--|---|-------------------------------------|
| <b>Report title</b>                            | Motions on Notice   |                                     |
| <b>Referring person</b>                        | Councillor Phil Bateman MBE, Councillor Simon Bennett,<br>Councillor Ellis Turrell, Councillor Wendy Thompson |                                     |
| <b>Wards affected</b>                          | All Wards   |                                     |
| <b>Cabinet Member with lead responsibility</b> | N/A   |                                     |
| <b>Accountable director</b>                    | David Pattison, Chief Operating Officer   |                                     |
| <b>Originating service</b>                     | Governance  |                                     |
| <b>Accountable employee</b>                    | David Pattison  | Chief Operating Officer             |
|  | Tel   | 01902 550320                        |
|  | Email   | David.pattison@wolverhampton.gov.uk |

---

**Recommendation for action:**

The Council is recommended to:

Consider the motions received in accordance with the Council's procedure rules.

## 1.0 Purpose

### 1.1 For Council to consider the motions received:

#### a. West Midlands Police – Data

Councillor Phil Bateman MBE will move the following motion:

*“This City Council is concerned and dismayed over the poor public information arrangements that West Midlands Police are currently operating. Police UK, which informs the public upon the actions and performances and local crime and the detection, is still deficient and does not carry West Midlands performance rates.*

*West Midlands Police also do not update their electronic information on the changes in ward cover and the teams performing crime fighting duties in the city’s wards.*

*Added to that, there are no up to date crime level statistics for wards across the city which the public can read, digest and then support. There are concerns across our city that crime is rising and that is compounded by the fact that there are no detection rates or other important statistics on show to benchmark, prove or measure criminal effects on our communities.*

*There is no current up to date public information on police strength by city wards that the public can rely upon. Wulfrunians will be growing away from the police if their requirements to know what is happening in their communities are not heeded, or their need for information on crime and its solutions continue to be ignored.*

*The ‘Thin Blue Line’ still has less police in service in Wolverhampton than it had in 2010, yet our population has soared in that same period. It could appear to some that West Midlands Police are appearing to ignore the public in our city.*

*This City Council therefore calls on West Midlands Police to greatly improve its communications and create better links between elected members and community leaders in the wards they serve.”*

#### b. Ukraine

Councillor Simon Bennett will move the following motion:

*“In support of Ukraine, Council agrees to explore twinning opportunities with a Ukrainian town or city.”*

#### c. Draft Black Country Plan

Councillor Ellis Turrell will move the following motion:

*“The long-awaited Brownfield Land Study, commissioned by West Midlands Mayor Andy Street, has been published. Contrary to the claims from the Leader of the Council that*

*"every inch" of brownfield land in the city has been included in the draft Black Country Plan, the Study outlines that there is a significant amount of additional brownfield capacity in Wolverhampton for 4,458 homes. The Study also includes a number of recommendations for local authorities to further evaluate and prioritise existing brownfield sites.*

*Specifically, the Study proposes releasing employment land in the city for the creation of nearly 500 new homes and identifies almost 2,500 new homes from windfall sites. This includes 812 new dwellings in the city centre from converted upper storey floorspace.*

*This Council therefore agrees to:*

- i) Accept and begin implementing the recommendations of the Brownfield Land Study.*
- ii) Immediately include new brownfield and windfall sites in the Black Country Plan through Regulation 18 consultations, where the necessary evidence exists to do so.*
- iii) Retract the Council's original statement that "every inch" of brownfield land in the city has been included in the Black Country Plan."*

**d. Fallow Year**

Councillor Wendy Thompson will move the following motion:

*"Council agrees that following the all-out local elections on 4 May 2023 its preference is for the planned fallow year of 2025 to be brought forward to 2024 and that the Chief Executive, on Council's behalf, writes to the Secretary of State for Levelling Up, Housing and Communities to request this."*

This page is intentionally left blank

|  |   |
|--|---|
| <b>CITY OF<br/>WOLVERHAMPTON<br/>COUNCIL</b> | <b>Meeting of the City Council</b><br><b>20 July 2022</b> |
|--|---|

|  |  |                                     |
|--|--|-------------------------------------|
| <b>Report title</b>                            | Written Questions by Councillors   |                                     |
| <b>Referring person</b>                        | Councillor Jas Dehar, Councillor Jonathan Crofts, Councillor Stephanie Haynes, Councillor Udey Singh, Councillor Wendy Dalton, Councillor Wendy Thompson, Councillor Andy Randle                                   |                                     |
| <b>Wards affected</b>                          | All Wards  |                                     |
| <b>Cabinet Member with lead responsibility</b> | Councillor Jasbir Jaspal, Cabinet Member for Health and Wellbeing<br>Councillor Paula Brookfield, Cabinet Member for Governance and Equalities<br>Councillor Stephen Simkins, Deputy Leader Inclusive City Economy |                                     |
| <b>Accountable director</b>                    | David Pattison, Chief Operating Officer  |                                     |
| <b>Originating service</b>                     | Governance   |                                     |
| <b>Accountable employee</b>                    | David Pattison   | Chief Operating Officer             |
|  | Tel  | 01902 550320                        |
|  | Email  | David.pattison@wolverhampton.gov.uk |

**Recommendation for action:**

The Council is recommended to:

That Councillors respond to the questions received in accordance with Council's procedure rules.

## **1.0 Purpose**

1.1 For Councillors to respond to the questions received:

### **a. Covid-19 Response**

Councillor Jas Dehar to ask the Cabinet Member for Health and Wellbeing:

*As the city seeks to recover from the pandemic how is Public Health working to address the wider impacts of Covid-19 on the health and wellbeing of city residents?*

### **b. Motions**

Councillor Jonathan Crofts to ask the Cabinet Member for Governance and Equalities:

*Please can the Cabinet Member set out the decision-making process of whether or not a motion is in order, legally sound and does not risk leaving the council open to legal action?*

### **c. Police and Crime Panel**

Councillor Stephanie Haynes to ask the Lead Member on the West Midlands Police and Crime Panel:

*Please can the Cabinet Member provide an update on the work of the police and crime panel since its last meeting?*

### **d. Darlington Street Methodist Church**

Councillor Udey Singh to ask the Deputy Leader Inclusive City Economy:

*What involvement has the Council had with the developer of the Darlington St Methodist Church and their plans for this historic building?*

### **e. City Centre Hotel**

Councillor Wendy Dalton to ask the Deputy Leader Inclusive City Economy:

*Please can the Deputy Leader provide an update on the Council's plans for a City Centre Hotel and what work has been carried out to deliver this?*

### **f. Lichfield Street Post Office**

Councillor Wendy Thompson to ask the Deputy Leader Inclusive City Economy:

*Please can the Deputy Leader advise what the Council is doing to support the regeneration of the old post office on lower Lichfield Street?*

**g. Heath Town Baths**

Councillor Andy Randle to ask the Deputy Leader Inclusive City Economy:

*After the recent fire at the Council owned and long derelict Heath Town Baths, please can the Deputy Leader provide an update on this much neglected site?*

This page is intentionally left blank